



# **Executive Master's Degree**Customer Experience

» Modality: online

» Duration: 12 months

» Certificate: TECH Technological University

» Dedication: 16h/week

» Schedule: at your own pace

» Exams: online

» Target Group: University Graduates who have previously completed any of the degrees in the fields of Social and Legal Sciences, Administrative and Business Sciences

Website: www.techtitute.com/in/school-of-business/executive-master-degree/executive-master-degree-customer-experience

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# 01 **Welcome**

Today, a customer-centric, collaborative and consistent business culture prevails across departments. Also, the implementation of digital tools has increased even more the experience of purchase and enjoyment of services. Given this reality, it is essential that professionals who lead the management of actions aimed at satisfying the consumer lead to business success by incorporating the most advanced and innovative strategies in Customer Experience. That is why TECH has created this program, which compiles from a practical theoretical approach the most advanced knowledge about the tools and techniques to achieve user satisfaction, the creation of loyalty programs with the integration of the latest technological advances. A unique opportunity for progression through a 100% online format.









## tech 08 | Why Study at TECH?

#### At TECH Technological University



#### **Innovation**

The university offers an online learning model that balances the latest educational technology with the most rigorous teaching methods. A unique method with the highest international recognition that will provide students with the keys to develop in a rapidly-evolving world, where innovation must be every entrepreneur's focus.

"Microsoft Europe Success Story", for integrating the innovative, interactive multi-video system.



#### The Highest Standards

Admissions criteria at TECH are not economic. Students don't need to make a large investment to study at this university. However, in order to obtain a qualification from TECH, the student's intelligence and ability will be tested to their limits. The institution's academic standards are exceptionally high...

95%

of TECH students successfully complete their studies



#### Networking

Professionals from countries all over the world attend TECH, allowing students to establish a large network of contacts that may prove useful to them in the future.

+100000

+200

executives prepared each year

different nationalities



#### **Empowerment**

Students will grow hand in hand with the best companies and highly regarded and influential professionals. TECH has developed strategic partnerships and a valuable network of contacts with major economic players in 7 continents.

+500

collaborative agreements with leading companies



#### **Talent**

This program is a unique initiative to allow students to showcase their talent in the business world. An opportunity that will allow them to voice their concerns and share their business vision.

After completing this program, TECH helps students show the world their talent.



#### **Multicultural Context**

While studying at TECH, students will enjoy a unique experience. Study in a multicultural context. In a program with a global vision, through which students can learn about the operating methods in different parts of the world, and gather the latest information that best adapts to their business idea.

TECH students represent more than 200 different nationalities.



TECH strives for excellence and, to this end, boasts a series of characteristics that make this university unique:



#### **Analysis**

TECH explores the student's critical side, their ability to question things, their problem-solving skills, as well as their interpersonal skills.



#### **Academic Excellence**

TECH offers students the best online learning methodology. The university combines the Relearning methodology (the most internationally recognized postgraduate learning methodology) with Harvard Business School case studies. A complex balance of traditional and state-of-the-art methods, within the most demanding academic framework.



#### **Economy of Scale**

TECH is the world's largest online university. It currently boasts a portfolio of more than 10,000 university postgraduate programs. And in today's new economy, **volume + technology = a ground-breaking price**. This way, TECH ensures that studying is not as expensive for students as it would be at another university.





#### Learn with the best

In the classroom, TECH's teaching staff discuss how they have achieved success in their companies, working in a real, lively, and dynamic context. Teachers who are fully committed to offering a quality specialization that will allow students to advance in their career and stand out in the business world.

Teachers representing 20 different nationalities.



At TECH, you will have access to the most rigorous and up-to-date case analyses in academia"





### tech 12 | Why Our Program?

This program will provide you with a multitude of professional and personal advantages, among which we highlight the following:



#### A Strong Boost to Your Career

By studying at TECH, students will be able to take control of their future and develop their full potential. By completing this program, students will acquire the skills required to make a positive change in their career in a short period of time.

70% of students achieve positive career development in less than 2 years.



## Develop a strategic and global vision of the company

TECH offers an in-depth overview of general management to understand how each decision affects each of the company's different functional fields.

Our global vision of companies will improve your strategic vision.



#### Consolidate the student's senior management skills

Studying at TECH means opening the doors to a wide range of professional opportunities for students to position themselves as senior executives, with a broad vision of the international environment.

You will work on more than 100 real senior management cases.



#### You will take on new responsibilities

The program will cover the latest trends, advances and strategies, so that students can carry out their professional work in a changing environment.

45% of graduates are promoted internally.



#### Access to a powerful network of contacts

TECH connects its students to maximize opportunities. Students with the same concerns and desire to grow. Therefore, partnerships, customers or suppliers can be shared.

You will find a network of contacts that will be instrumental for professional development.



#### Thoroughly develop business projects.

Students will acquire a deep strategic vision that will help them develop their own project, taking into account the different fields in companies.

20% of our students develop their own business idea.



#### Improve soft skills and management skills

TECH helps students apply and develop the knowledge they have acquired, while improving their interpersonal skills in order to become leaders who make a difference.

Improve your communication and leadership skills and enhance your career.



#### You will be part of an exclusive community

Students will be part of a community of elite executives, large companies, renowned institutions, and qualified teachers from the most prestigious universities in the world: the TECH Technological University community.

We give you the opportunity to study with a team of world-renowned teachers.





### tech 16 | Objectives

## TECH makes the goals of their students their own goals too Working together to achieve them

The Executive Master's Degree in Customer Experience will train students to:



To understand emerging trends in the marketplace and how they affect purchasing behavior



Define the organization's values and principles that allow for the creation of a Customer Experience focused culture and demonstrate how these values are translated into concrete actions for the benefit of the customer



To reflect on the importance of sustainability, social responsibility and the environmental impact of companies in the new consumer environment, and how they can improve their relationship with customers through these practices





Analyze case studies of companies that have successfully adapted their marketing strategies and shopping experiences based on their VoC methodology results



Establish work methodologies that streamline and encourage creativity and continuous improvement



Define the fundamentals for implementing a CX project



Identify the best customer experience KPI based on the nature of the company



09

Use emotional marketing and storytelling to create a memorable shopping experience



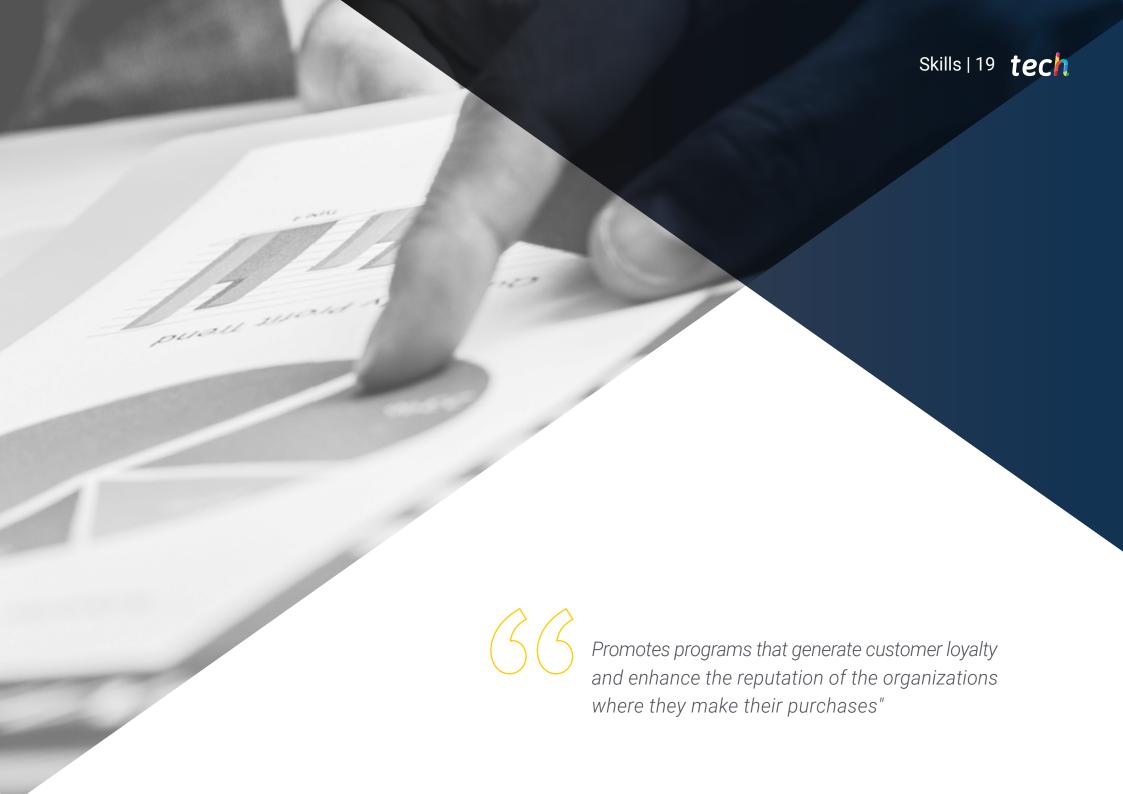
Design an effective, multi-role, decision-oriented customer satisfaction governance model



Analyze the impact of technology on the shopping experience and how to use it to improve customer interaction in the physical store



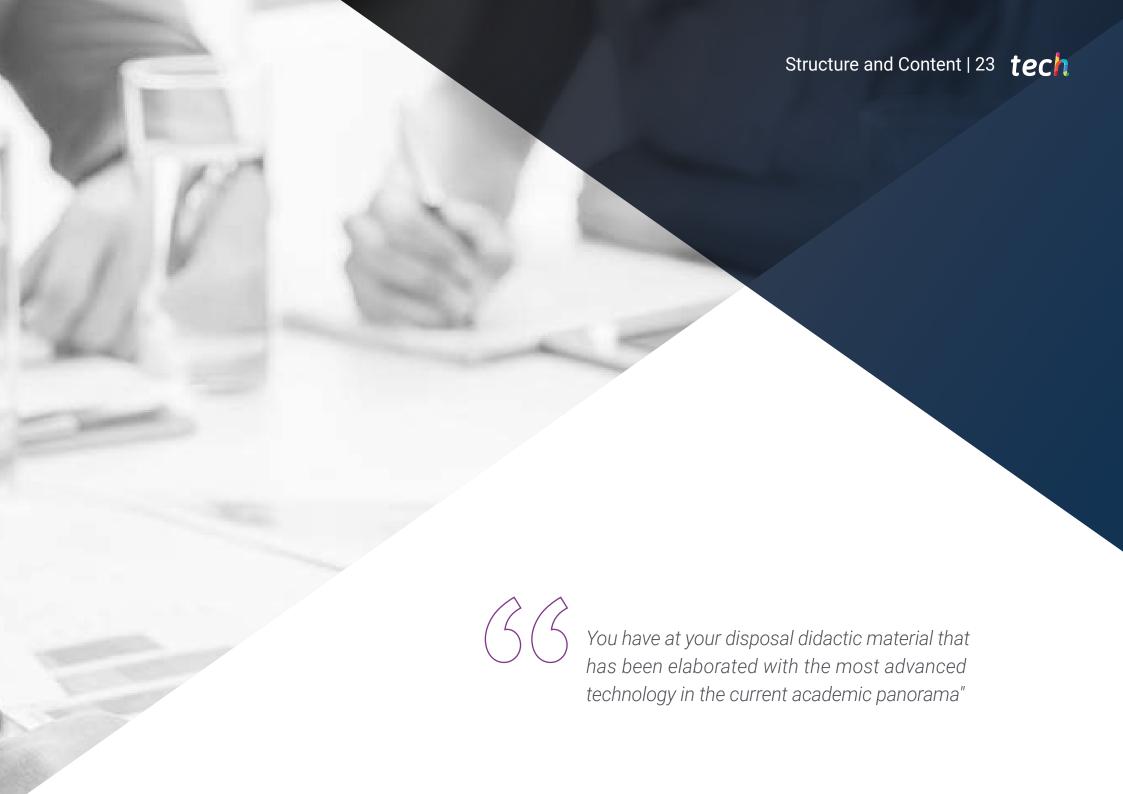












### tech 24 | Structure and Content

#### **Syllabus**

TECH's Executive Master's Degree in Customer Experience focuses on understanding customer behavior through the implementation of innovative strategies that generate satisfaction.

Market research, specific methodologies used for the study of customer needs and desires, data analysis and the application of CX governance are the focus of much of the agenda of this advanced online program. In addition, thanks to video summaries of each topic, in-depth videos, specialized readings and case studies, the graduate will be able to integrate the most current technology and digital tools aimed at improving the customer experience into their daily practice.

In this way, the professional will obtain an integral vision, which will allow him/her to give a boost to their project or to the entity in which they are developing their functions. All this through an academic option designed to be compatible with the most demanding responsibilities.

Students taking this program only need an electronic device with an Internet connection to view, at any time of the day, the content hosted on the online platform. Likewise, with the Relearning system, you will reduce the hours of memorization and acquire a much more agile learning process through the continuous reiteration of the most important concepts throughout the academic course. A program of 1,500 teaching hours that favors professional progression.

This Executive Master's Degree takes 12 months and is divided into 10 modules:

Module 1	Customer Experience: new customer or consumer
Module 2	Customer Centric Organization
Module 3	Customer Science: Customer Experience Research
Module 4	Design and implementation of a CX project. Governance model
Module 5	Customer Experience Analytics
Module 6	Shopping Experience
Module 7	Digital Platforms Experience
Module 8	Employee Experience
Module 9	Technology and advanced tools for Customer Experience. Customer Department Platform (CDP)
Module 10	Innovation and trends in Customer Experience



#### Where, When and How is it Taught?

TECH offers the possibility of developing this Executive Master's Degree in Customer Experience completely online. Throughout the 12 months of the educational program, you will be able to access all the contents of this program at any time, allowing you to self-manage your study time.

A unique, key, and decisive educational experience to boost your professional development and make the definitive leap.

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#### Module 1. Customer Experience: new customer or consumer

#### 1.1. Customer experience

- 1.1.1. Customer experience. Experiencesatisfaction causal model
- 1.1.2. Customer Experience(CEM)
- 1.1.3. Customer Experience vs. Brand experience
- 1.1.4. Customer Value and Customer Experience Management

#### 1.2. The New Consumer

- 1.2.1. The New Consumer. Relational
- 1.2.2. Trends in the Current Market 1.2.2.1. Sustainability, Social and Responsibility
- 1.2.3. Impact of technology and social networks on the behavior of the new consumer. Digital trends
  - 1.2.3.1. Omnichannel, Overinformation and Immersive Experiences
- 1.2.4. The Consumer as a Company Ambassador

## 1.3. Voice of the Customer (Voices) Methodology

- 1.3.1. VOC methodologies
- 1.3.2. Customer Experience Insights
- 1.3.3. Voices program as a strategic basis for CX

#### 1.4. Voices methodologies. Mapping

- 1.4.1. Touchpoint mapping
- 1.4.2. Voc Journey
- 1.4.3. Empathy Map
- 1.4.4. MOTS identification

#### 1.5. Voices program. Key principles

- 1.5.1. Listening
- 1.5.2. Ask
- 1.5.3. Interpret
- 1.5.4. Act
- 1.5.5. Monitor
- 1.5.6. Design

## 1.6. Definition of a Voices Program. Stages

- 1.6.1. Awareness stage
- 1.6.2. Collection stage
- 1.6.3. Analysis Stage
- 1.6.4. Action stage
- 1.6.5. Evaluation stage

## 1.7. Collecting the Voice of the Customer: VoC research design

- 1.7.1. Definition of research objectives and scope
- 1.7.2. Quantitative and qualitative data collection techniques
- 1.7.3. Selection of data collection methods data collection
- 1.7.4. Design of questionnaires and interview quides
- 1.7.5. Data Collection Tools

#### 1.8. Voice of the Customer Analysis

- 1.8.1. Identification of patterns and trends in the data collected
- 1.8.2. Interpretation of data to identify customer needs, wants and expectations
- 1.8.3. Application of qualitative tools
- 1.8.4. Analysis Tools

### 1.9. Voice of the Customer Evaluation and Measurement

- 1.9.1. Traditional systems: NPS (Net Promote Score)
- 1.9.2. Measurement of emotions
- 1.9.3. News on Voices Measurement
- 1.9.4. Identification of Improvement Opportunities

#### 1.10. Active Listening for Voices

- 1.10.1. Listening and Dynamic Observation Voc
- 1.10.2. Customer service as a listening method
- 1.10.3. Sentiment analysis in social networks

#### Module 2. Customer Centric Organization

## 2.1. Organizational Culture in Customer Experience

- 2.1.1. Effect of corporate culture on customer perception of the brand
- 2.1.2. Differentiating the company from the competition through organizational culture
- 2.1.3. Influence of corporate culture on customer loyalty
- 2.2. Development of values and principles in an Organizational Culture focused on Customer Experience
- 2.2.1. Definition of values and principles oriented to Customer Experience
- 2.2.2. Promotion of values and principles throughout the organization
- 2.2.3. Incorporation of values and principles into business strategy
- 2.3. Evaluation of the organization's internal structure and processes to achieve a corporate culture that prioritizes the customer experience
- 2.3.1. Evaluation of the organizational structure.
  Aspects for Improvement
- 2.3.2. Evaluation of Writing Processes
- 2.3.3. Involving employees in the improvement of internal processes to achieve a Customer Experience oriented corporate culture
- 2.4. Fostering of a culture of feedback and improvement in the organization to adapt to customer needs and expectations
- 2.4.1. Promotion of the feedback culture in the Organization
- 2.4.2. Managing and using feedback to improve customer experience
- 2.4.3. Development of a continuous improvement strategy based on feedback received

## 2.5. Measurement and Evaluation of organizational culture focused on Customer Experience

- 2.5.1. Definition of key indicators. Measurement
- 2.5.2. Evaluation of indicators and analysis of results
- 2.5.3. Management of results as aspects for improvement

# 2.6. Promotion of a collaborative and empathetic culture in the organization to improve the customer experience

- 2.6.1. Encouraging collaboration between the different departments of the organization
- 2.6.2. Development of a culture of empathy and customer service throughout the organization
- 2.6.3. Promoting the active participation of all employees in improving the customer experience

# 2.7. Commitment at all levels of the organization to foster a corporate culture focused on Customer Experience

- 2.7.1. Involvement of senior management in the promotion of a corporate culture focused on Customer Experience
- 2.7.2. Fostering employee commitment to a Customer Experience-centric corporate culture
- 2.7.3. Establishment of an incentive system to encourage commitment to a corporate culture focused on Customer Experience

#### 2.8. Identifying and Addressing Customer Pain Points through Organizational Culture Adaptation

- 2.8.1. Identification of the customer's pain points through the feedback received
- 2.8.2. Assessment of the organization's ability to solve customer pain points
- 2.8.3. Developing a strategy to address customer pain points and adapt organizational culture

# 2.9. Establishment of a leadership culture to drive an organizational culture focused on Customer Experience

- 2.9.1. Development of leadership skills focused on Customer Experience
- 2.9.2. Design of a leadership model to promote an organizational culture focused on Customer Experience
- 2.9.3. Involvement of leaders in the promotion of organizational culture focused on Customer Experience

# 2.10. Alignment of the organization's objectives and goals with a business culture focused on Customer Experience

- 2.10.1. Definition of the organization's strategy focused on Customer Experience
- 2.10.2. Establishment of long-term objectives and specific targets
- 2.10.3. Integration of the corporate culture focused on Customer Experience in the overall strategy of the organization

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Mod	Module 3. Customer Science: Customer Experience research								
3.1.	Customer Experience Principles and Value	3.2.	Key factor in CX: omnichannel	3.3.	Global Service-Customer Relationship Map: Blueprint	3.4.	Process for Evolving a company's CX. Research		
3.1.1. 3.1.2. 3.1.3.	Differences between CX and UX Customer Experience as a company strategy CX transformation: A step further in organizational culture	3.2.1. 3.2.2. 3.2.3.	Omnichannel. Omnichannel CX Omnichannel User Experience Key points Determining omnichannel maturity	3.3.1. 3.3.2. 3.3.3.	Blueprint. Uses Benefits of Blueprint in CX Designing a Clinical Trial	3.4.3.	Examples Research with limited resources		
3.5.1. 3.5.2. 3.5.3.	Knowledge of the Potential Customer. Archetypal characters Customer knowledge as the basis for experience design Jung's 12 archetypes Character Design	<b>3.6.</b> 3.6.1. 3.6.2. 3.6.3.	Customer Journey at CX Customer Journey. Uses Customer Journey. Benefits Design of a Customer Journey: Key Aspects	<b>3.7.</b> 3.7.1. 3.7.2.	Quantitative Techniques in CX  Quantitative Techniques Scope of Application Types of quantitative techniques: usefulness and measurement indicators 3.7.2.1. Surveys 3.7.2.2. User Test 3.7.2.3. Test A-B 3.7.2.4. Integration of metrics in processes 3.7.2.5. Card-sorting 3.7.2.6. Tree-test 3.7.2.7. Eye-tracking	<b>3.8.</b> 3.8.1. 3.8.2.	Qualitative techniques in CX  Qualitative techniques. Scope of Application Types of qualitative techniques: usefulness and measurement indicators 3.8.2.1. Heuristic Evaluation 3.8.2.2. Benchmark 3.8.2.3. User Test 3.8.2.4. Personal interviews 3.8.2.5. Focus Group 3.8.2.6. Shadowing // Mystery 3.8.2.7. Journal studies		
3.9. 3.9.1. 3.9.2. 3.9.3. 3.9.4.	CX Usage Methodologies  Work methodologies  Design Thinking Practical application in CX Lean UX. Practical application in CX Agile. Practical application in CX	3.10.1 3.10.2	Accessibility as part of the CX  Accessibility as part of CX  Web Accessibility Levels. Legal Aspects  Accessible Sites, Products and Services						

#### Module 4. Design and implementation of a CX project. Governance model 4.1. Definition of a realistic project 4.1.3. Alignment of Objectives, Participants and 4.2. Identifying the Customer Profile in 4.3. Customer Journey in a CX Project Execution Times. Role of experts and Analysis and Typification of Contact Points a CX Project scope dvnamizers 4.3.1.1. Safari and shadowing 4.1.1. Type of project 4.2.1. Identification of the desired customer profile 4.1.3.1. Business Needs Review 4.3.1.2. Interviews 4.1.1.1. Problem Solving as a Challenge 4.1.3.2. Identification of Internal and External 4.3.1.3. Workshops v focus groups 4.1.1.2. Value proposition 4.2.2. Behavioral Profiling Stakeholders 4.3.2. Identifying Customer Needs by Audience 4.2.2.1. Consumption and purchasing habits 4.1.1.3. Innovation 4.1.3.3. Customer Profile Profile 4.1.2. Starting Point 4.2.2.2. Interaction with communication 4.1.3.4. Definition of Expected Output 4.3.2.1. Customer Satisfaction Points: 4.1.2.1. Data as a tool to identify channels 4.3.2.1.1. What's working today, what opportunities and insights 4.2.2.3. Degree of digitization does the customer value? 4.2.2.4. Sociodemographic Radiography 4.3.2.2. Client Pain Points: 4.2.3. Customer Communication and Data 4.3.2.2.1. What is not working today? Processing What causes customer frustration? 4.3.3. Definition of the Customer Journey for each 4.4.2. Diagnosis and Resolution: 4.5. Framework for action in the CX 4.4. Project execution customer type 4.4.2.1. Diagnostic presentation formulas Project 4.4.1. Project execution. Important Aspects 4.3.3.1. Identification of the main Gain and 4.4.2.1.1. Co-creation workshops 4.5.1. Consolidation or Dismissal 4.4.1.1. Alignment of the customer's vision Pain Points of each key stage and contact 4.4.2.1.2. Benchmarking with business objectives 4.5.2. Internal evangelization point through which it passes 4.4.2.2. Resolution 4.4.1.2. Customer Journey Visualization: 4.5.3. Tool identification 4.4.2.2.1. Task identification Setting a starting point for aligning all 4.4.2.2.2. Assignment of tasks by profile company teams 443 Assessment 4.4.1.3. Analysis of economic viability. 4.4.3.1. Definition of KPIs Profitability 4.4.3.2. Data Collection 4.4.1.4. Involvement of key people in the 4.4.3.3. Valuation period relationship with the client to enter the execution phase 4.6. Business Case of product. 4.7. Business Case from Service, CX as 4.8. Business Case from Service. 4.9. The Governance Model in a CX Launching of New Products a catalyst for innovation Customer Satisfaction as a lever for Project continuous improvement 4.6.1. Illustration of the CX role in the development 4.7.1. Key role of the CX in innovation processes 491 Roles of an innovation product 472 Phases 4.9.2. Date 4.8.1. Measuring customer satisfaction throughout 4.6.2. Phases in the launching of a new product 4.7.3. Keys to success 4.9.3. Iterative action plans the Customer Journey 463 Common Errors 4.8.2. Phases 483 Action-oriented routines 4.10. Successful implementation of a CX

Project. Keys
4.10.1. Apprenticeships
4.10.2. References
4.10.3. Resources

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Mod	<b>ule 5.</b> Customer Experience Analytics						
5.1.1. 5.1.2.	The Quality of the Data and Its Activation. Key Elements for a Dashboard  Data capture 5.1.1.1. What, when and how to collect customer feedback Data Analysis 5.1.2.1. Requirements to maintain a system interpretable by the different layers of the organization over time Decision Making 5.1.3.1. Interpretation and action	<b>5.2.</b> 5.2.1. 5.2.2. 5.2.3.	NPS: What it calculates and how? Use of NPS as a reference KPI. Pros and Cons	<b>5.3.</b> 5.3.1. 5.3.2. 5.3.3.	CSAT. Customer Satisfaction CSAT: What it calculates and how? Use of CSAT as a reference KPI. Pros and Cons Examples and sectoral references		Attrition and retention rates
	Online Reputation Importance of internet semantic data  Active Listening on the Internet: Brand reputation analysis on social networks, comparison sites and your website Response strategy: Interaction as a tool for brand reputation management Platforms for listening and management			5.7.2.	Keys to achieving a holistic view of customer feedback Selection of your optimal KPI Optimization of the timing of the journey for feedback collection Identification of the customer experience by customer profile typology	5.8.1. 5.8.2. 5.8.3. 5.8.4. 5.8.5.	Technological architecture. Key Aspects Security/Safety Privacy Integrity Scales Real Time
5.9.2.	The control panel Roles 5.9.1.1. Who interacts? purpose and frequency Data visualization 5.9.2.1. Platforms Assessment of the implications of the Integrations	5.10.1 5.10.2 5.10.3	Customer Experience from different starting points: The Path to Excellence  Degree of knowledge of your customer and target customer Experience management with external teams Resources, time and follow-up Evangelization from the management/ executive team				

Mod	ule 6. Shopping Experience					
<b>6.1.</b> 6.1.1. 6.1.2. 6.1.3.	Shopping Experience Shopping Experience Generation of experiences as a way of differentiation Keys to understanding the Shopping Experience	<ul><li>6.2.</li><li>6.2.1.</li><li>6.2.2.</li><li>6.2.3.</li></ul>	The buying process and sales cycle Consumer psychology in the purchase decision making process The sales cycle. Keys to optimize the sales process The market and buying patterns	6.3.1. 6.3.2. 6.3.3. 6.3.4.	Excellence in customer service and after-sales service Customer Service and After Sales Service Omnichannel customer service Effective customer communication techniques Influence of store personnel on the shopping experience	Personalization of the user experience Personalization of the user experience. Relevance Influence of personalization on purchase decision making Personalization in physical customer service
<ul><li>6.5.</li><li>6.5.1.</li><li>6.5.2.</li><li>6.5.3.</li></ul>	Customer experience design in the physical store Store layout design to enhance the customer experience Using the senses to generate positive emotions in the consumer Strategies to improve the physical store experience	<b>6.6.</b> 6.6.1. 6.6.2. 6.6.3.	In-store technology Interactive displays in physical stores Use of beacons to personalize the shopping experience Data analysis to improve the shopping experience	6.7.1.	Emotional marketing in the shopping experience Emotions in the purchase decision making process. Influence Design of emotional marketing strategies Use of Storytelling in the shopping experience	Sensory marketing in the shopping experience Marketing sensorial. Relevance Sensory marketing techniques 6.8.2.1. The senses, generators of positive emotions in the consumer Trends in sensory marketing. Future
<b>6.9.</b> 6.9.1. 6.9.2. 6.9.3.	Shopping Experience Evaluation Metrics Collection of customer feedback Actions and techniques for evaluating the physical store experience	6.10.1 6.10.2	Creating a memorable shopping experience  Creating a memorable shopping experience Retail trends Accessible Shopping Experience			

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#### Module 7. Digital Platforms Experience

#### 7.1. Digital Channels

- 7.1.1. Internet of Things (IoT) IoT and its role in digital channels
- 7.1.2. Types of digital channels
- 7.1.3. Choosing the right digital channels for your business

#### 7.2. Web Channel

- 7.2.1. User experience analysis in the web channel
- 7.2.2. Search Engine Optimization (SEO)
- 7.2.3. Liquid web design: adaptation to mobile devices

#### 7.3. Mobile applications and social networks

- 7.3.1. Types of mobile applications
- 7.3.2. Essential functions of an app. Implementation
- 7.3.3. Impact of social media on customer experience Improving customer interaction and satisfaction

#### 7.4. Chatbots

- 7.4.1. Types of chatbots 7.4.1.1. Rules based chatbots, 7.4.1.2. Chatbots based on artificial intelligence 7.4.1.3. Hybrid chatbots
- 7.4.2. Integrating chatbots into digital channels to improve customer service and efficiency
- 7.4.3. Designing a chatbot for an intuitive and effective user experience

#### 7.5. Voice Technology

- 7.5.1. Voice technology. Case Uses
- 7.5.2. Virtual assistants to enhance customer experience
- 7.5.3. Voice technology in the customer experience. Trends and future

#### 7.6. Customer Experience in Digital Channels

- 7.6.1. Customer Experience in Digital Channels
- 7.6.2. Web design as a driver for improving user
- 7.6.3. Efficiency as part of the experience

#### 7.7. Design for Channels

- 7.7.1. Omnichannel design
- 7.7.2. Design management to enhance the experience across channels
- 7.7.3. Design systems: Diseño atómico y Sistema de diseño

#### 7.8. Working with Channels

- 7.8.1. Content Marketing
- 7.8.2. Optimization of digital channels to improve positioning in search results
- 7.8.3. Use of Influencers and celebrities to provide an emotionally connected customer experience

#### 7.9. Personalization

- 7.9.1. Omnichannel Personalization, Personalized user experience
- 7.9.2. Artificial Intelligence 7.9.2.1. Clustering and hyperpersonalization
- 7.9.3. Personalization to create relevant and attractive offers and promotions for each customer

#### 7.10. Omnichannel and frictionless

- 7.10.1. The Frictionless concept and the impact on customer experience
- 7.10.2. Customer Friction Identification and Management

- 7.8.1.1. Creation of valuable and relevant content for the customer in digital channels

Mod	Module 8. Employee Experience								
8.1.1 8.1.2 8.1.3 8.1.4	Employee Experience. The Importance of a Solid System Employee Experience as a lever to drive CX Developmental Phases Advantages of a robust EX system The BANI context. Current trends for an EX system	8.2.1 8.2.2 8.2.3 8.2.3 8.2.4	Corporate Culture, the basis of the Employee Experience system Corporate culture Employee Experience Enabler Roles Types of organizations and Cultures Roles and responsibilities of key EX stakeholders	8.3.1. 8.3.2. 8.3.3. 8.3.4.	Strategic elements to boost EX	8.4.2. 8.4.3. 8.4.4.			
8.5. 8.5.1. 8.5.2. 8.5.3.		8.6.1. 8.6.2. 8.6.3.	organization's internal processes. Purpose	8.7.1. 8.7.2. 8.7.3. 8.7.4.	Employee Experience Tools II: Employee Archetype The Employee Archetype Building an Employee Archetype Use of Employee Archetypes Practical Applications	8.8.1. 8.8.2. 8.8.3. 8.8.4.	Employee Experience tools III: Employee Journey The Employee Journey Building an Employee Journey Use of Employee Journey Practical Applications		
8.9. 8.9.1. 8.9.2. 8.9.3. 8.9.4.	Impact of social changes and trends on the Employee Experience	8.10.1 8.10.2	Keys to an employee-centric culture     Importance of an employee experience system     Benefits of an EX system for exponential improvement of CX     Five keys to avoid failure in the implementation of an employee-centric system						

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Mod	ule 9. Technology and advanced tools	for Cus	tomer Experience. Customer Departm	ent Pla	tform (CDP)		
9.1.1. 9.1.2. 9.1.3. 9.1.4.	Technology as an enabler of customer experience  Keys to a technology-supported CX system Technology linked to CX Technology at the service of people Practical Applications	<ul><li>9.2.</li><li>9.2.1.</li><li>9.2.2.</li><li>9.2.3.</li></ul>	Initial technology diagnosis to enhance customer experience Conducting a diagnosis in innovation and technology Types of companies according to their technological maturity Phases for effective technology implementation	9.3.1. 9.3.2. 9.3.3. 9.3.4. 9.3.5.	Customer information gathering systems Customer feedback as the basis for actionable CX Sources of direct information gathering Sources of indirect information gathering Innovative sources of customer acquisition Practical Applications	9.4.1. 9.4.2. 9.4.3.	Customer information collection and storage systems: Customer Relationship Management (CRM)  The CRM Relevance Practical applications of CRM in a company Integrations as an essential element to nurture and optimize CRM usage Key elements for the establishment and maintenance of CRM information
9.5.1. 9.5.2. 9.5.3. 9.5.4.	Customer Insights and Analysis Systems 360° customer vision Differences between CRM and CEM Keys to establishment of a system. Useful CEM Practical Applications		Systems to feed Customer Profiles  Managing CRM information to increase customer knowledge Platforms that facilitate a holistic view of customers Practical Applications	9.7. 9.7.1. 9.7.2. 9.7.3.	Systems to drive and personalize the customer experience: CDP CustomerData Platform (CDP) CDP to improve CX Customer Intelligence Platform (CIP), a step beyond CDP	9.8.2. 9.8.3.	Market research systems The importance of involving the current and potential customer CX Research to integrate the customer into our strategic decisions Platforms for tracking market insights and trends Practical Applications
9.9. 9.9.1. 9.9.2. 9.9.3.	GDPR, secure framework for customer data processing GDPR Who does it apply to? Key elements of GDPR compliance GDPR non-compliance. Consequences	9.10.1 9.10.2	The technological ecosystem to enhance the CX strategy  Importance of robust technology for excellent CX  Diagrams to Management Systems Integration  Keys to ensure that technology does not turn against CX				

#### Module 10. Innovation and Trends in Customer Experience

### 10.1. Innovation and Customer Experience. Link

- 10.1.1. Innovation within the framework of CX
- 10.1.2. Customer experience innovation objectives
- 10.1.3. Innovation in the development of customer interactions

## 10.2. Customer experience management in the era of Digital Transformation

- 10.2.1. Intelligent experience engine. Relevance
- 10.2.2. Search for hyper-personalized experiences
- 10.2.3. Experience management in an omnichannel environment

## 10.3. Innovation in the management of a "customer-centric" company

- 10.3.1. The innovation model from the customer to the company
- 10.3.2. Key profiles for the development of an innovation model
- 10.3.3. Open Innovation Models

## 10.4. Methodologies to accelerate the effective innovation process

- 10.4.1. Routines that generate innovation and creativity
- 10.4.2. Lean Start Up method to include the customer in the "innovation table"
- 10.4.3. Kanban board to gain in innovation and efficiency in your day to day life
- 10.4.4. Scrum Methodology. Practical Applications
- 10.4.5. Adoption of continuous innovation generation tools. Benefits

## 10.5. Tools for the Development of innovative customer-centric business models

- 10.5.1. Business Model Canvas. How to "challenge" your business model with this tool
- 10.5.2. Value Proposition Canvas y Customer Journey. Match
- 10.5.3. Empathy Map Beyond tangible customer interactions
- 10.5.4. Case Study

## 10.6. Neuromarketing y Experiencia del Cliente. How to put yourself in the customer's shoes

- 10.6.1. Neuromarketing and Innovation Optimization
- 10.6.2. Real applications of Neuromarketing in CX
- 10.6.3. Customer Insights Guide to enhance CX with Neuromarketing
- 10.6.4. Case Study

# 10.7. Innovation in CX I: artificial intelligence, online reality, facial recognition and biometric systems

- 10.7.1. Artificial intelligence (AI) for process optimization and omnichannel management
- 10.7.2. Virtual Reality (VR) and Augmented Reality (AR) to take your customer experience online

to any location

- 10.7.3. Facial recognition and biometric systems as mitigators of moments of pain with the client
- 10.7.4. Case Study

#### 10.8. Innovation in CX II: Machine Learning, IoT and Omnichannel Management Platforms

- 10.8.1. Machine Learning (ML) for data processing
- 10.8.2. Internet of Things (IoT) for improved customer experience and insight
- 10.8.3. Omnichannel Management Platforms for a holistic view of the customer
- 10.8.4. Case Study

## 10.9. Technoethics: Technology at the service of human beings and not vice versa

- 10.9.1. Protection of Neuro-Rights or Intellectual Property Rights (IPR)
- 10.9.2. Ethics in Artificial Intelligence (IA)
- 10.9.3. Customer hyperconnection and use of customer data
- 10.9.4. The technological challenge

# 10.10.Establishment of an innovation system in a customer-centric company. Importance

- 10.10.1. Keys to a customer-oriented innovation process
- 10.10.2. Benefits of a company with continuous innovation systems
- 10.10.3. Innovation at the service of people for an optimal customer experience



This academic program offers students a different way of learning. Our methodology uses a cyclical learning approach: **Relearning.** 

This teaching system is used, for example, in the most prestigious medical schools in the world, and major publications such as the **New England Journal of Medicine** have considered it to be one of the most effective.



# tech 38 | Methodology

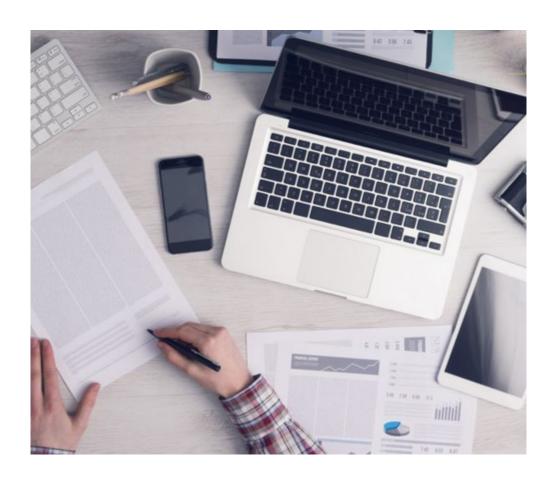
# TECH Business School uses the Case Study to contextualize all content

Our program offers a revolutionary approach to developing skills and knowledge. Our goal is to strengthen skills in a changing, competitive, and highly demanding environment.





This program prepares you to face business challenges in uncertain environments and achieve business success.



Our program prepares you to face new challenges in uncertain environments and achieve success in your career.

#### A learning method that is different and innovative

This TECH program is an intensive educational program, created from scratch to present executives with challenges and business decisions at the highest level, whether at the national or international level. This methodology promotes personal and professional growth, representing a significant step towards success. The case method, a technique that lays the foundation for this content, ensures that the most current economic, social and business reality is taken into account.



You will learn, through collaborative activities and real cases, how to solve complex situations in real business environments"

The case method has been the most widely used learning system among the world's leading business schools for as long as they have existed. The case method was developed in 1912 so that law students would not only learn the law based on theoretical content. It consisted of presenting students with real-life, complex situations for them to make informed decisions and value judgments on how to resolve them. In 1924, Harvard adopted it as a standard teaching method.

What should a professional do in a given situation? This is the question we face in the case method, an action-oriented learning method. Throughout the program, the studies will be presented with multiple real cases. They must integrate all their knowledge, research, argue and defend their ideas and decisions.

# tech 40 | Methodology

#### Relearning Methodology

TECH effectively combines the Case Study methodology with a 100% online learning system based on repetition, which combines different teaching elements in each lesson.

We enhance the Case Study with the best 100% online teaching method: Relearning.

Our online system will allow you to organize your time and learning pace, adapting it to your schedule. You will be able to access the contents from any device with an internet connection.

At TECH you will learn using a cutting-edge methodology designed to train the executives of the future. This method, at the forefront of international teaching, is called Relearning.

Our online business school is the only one in the world licensed to incorporate this successful method. In 2019, we managed to improve our students' overall satisfaction levels (teaching quality, quality of materials, course structure, objectives...) based on the best online university indicators.



## Methodology | 41 tech

In our program, learning is not a linear process, but rather a spiral (learn, unlearn, forget, and re-learn). Therefore, we combine each of these elements concentrically. With this methodology we have trained more than 650,000 university graduates with unprecedented success in fields as diverse as biochemistry, genetics, surgery, international law, management skills, sports science, philosophy, law, engineering, journalism, history, markets, and financial instruments. All this in a highly demanding environment, where the students have a strong socio-economic profile and an average age of 43.5 years.

Relearning will allow you to learn with less effort and better performance, involving you more in your specialization, developing a critical mindset, defending arguments, and contrasting opinions: a direct equation to success.

From the latest scientific evidence in the field of neuroscience, not only do we know how to organize information, ideas, images and memories, but we know that the place and context where we have learned something is fundamental for us to be able to remember it and store it in the hippocampus, to retain it in our long-term memory.

In this way, and in what is called neurocognitive context-dependent e-learning, the different elements in our program are connected to the context where the individual carries out their professional activity.

# tech 42 | Methodology

This program offers the best educational material, prepared with professionals in mind:



#### **Study Material**

All teaching material is produced by the specialists who teach the course, specifically for the course, so that the teaching content is highly specific and precise.

These contents are then applied to the audiovisual format, to create the TECH online working method. All this, with the latest techniques that offer high quality pieces in each and every one of the materials that are made available to the student.



#### **Classes**

There is scientific evidence suggesting that observing third-party experts can be useful.

Learning from an Expert strengthens knowledge and memory, and generates confidence in future difficult decisions.



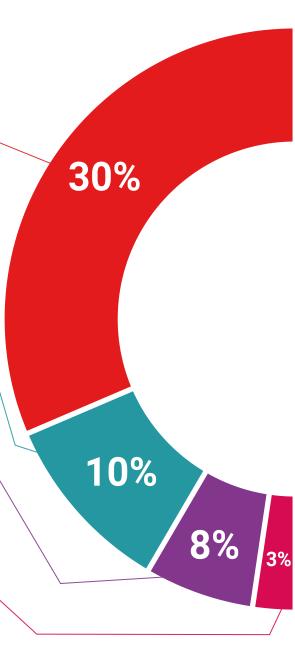
#### **Management Skills Exercises**

They will carry out activities to develop specific executive competencies in each thematic area. Practices and dynamics to acquire and develop the skills and abilities that a high-level manager needs to develop in the context of the globalization we live in.



#### **Additional Reading**

Recent articles, consensus documents and international guidelines, among others. In TECH's virtual library, students will have access to everything they need to complete their course.





Students will complete a selection of the best case studies chosen specifically for this program. Cases that are presented, analyzed, and supervised by the best senior management specialists in the world.



#### **Interactive Summaries**

The TECH team presents the contents attractively and dynamically in multimedia lessons that include audio, videos, images, diagrams, and concept maps in order to reinforce knowledge.

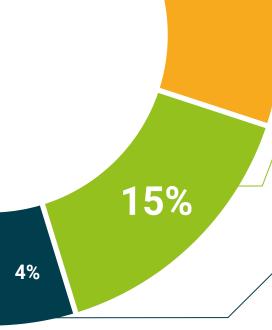


This exclusive educational system for presenting multimedia content was awarded by Microsoft as a "European Success Story".

#### **Testing & Retesting**

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We periodically evaluate and re-evaluate students' knowledge throughout the program, through assessment and self-assessment activities and exercises, so that they can see how they are achieving their goals.

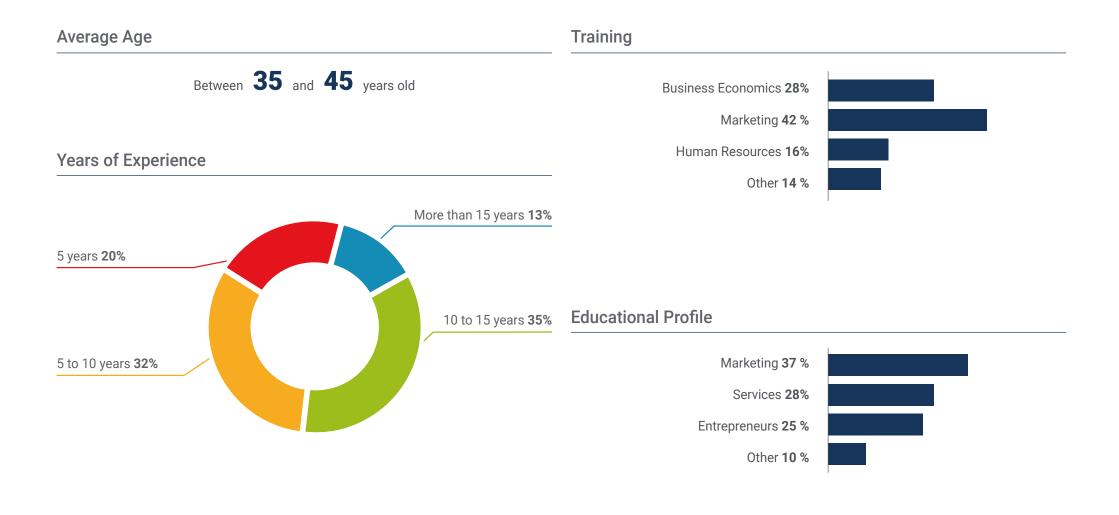


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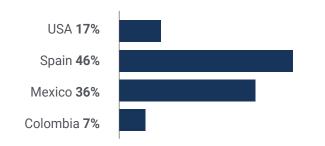




# tech 46 | Our Students' Profiles



#### **Geographical Distribution**





# Sara López Urquijo

#### **Marketing Director**

"Thanks to this program I was able to incorporate completely new strategies in Customer Experience and improve not only the company's customer satisfaction, but also boost my career in Marketing. There is no doubt that taking this Executive Master's Degree program contributes to professional progression"





#### Management



#### Ms. Yépez Molina, Pilar

- Marketing consultant and trainer for companies under the brand La Digitalista
- Executive creative director and founding partner creating and developing Online and offline marketing campaigns at ÚbicaBelow
- Executive creative director creating and developing promotional and relational marketing campaigns for Online and offline clients at Sidecar SGM
- Online creative manager and executive creative at MC Comunicación
- Digital Marketing teacher at the College of Journalists of Catalonia
- Lecturer of Digital Marketing and Communication Strategies in the Engineering Degree at BES La Salle
- Digital Marketing teacher at EUNCET Business School
- Postgraduate Degree in Relationship Marketing by the Institute of Digital Economy ICEMD
- Degree in Advertising and Public Relations from the University of Seville



# Course Management | 51 tech

#### **Professors**

#### Mr. Maestro Miguel, Daniel

- Corporate Marketing Director and Country manager Spain Genepro DX
- Corporate Marketing Director and partner of SonoMedical
- ISDIN's Corporate Director of Digital Marketing
- Director of Digital Business at RocaSalvatella
- Marketing Director of FHIOS Smart Knwoledge
- Digital Marketing teacher at Cibervoluntario of the Cibervoluntarios Foundation
- Lecturer of Digital and Cultural Transformation of Organizations at Pompeu Fabra University
- Digital Marketing Teaacher in BES LaSalle
- Postgraduate degree in strategies and interactive creativity from the Autonomous University of Barcelona (UAB)
- Postgraduate in Social Media, SEM, SEO, Mobile Marketing and Crisis Management on the Internet by IEBS School
- Master's Degree in Business Administration (MBA) from the School of Business Administration (EAE)
- Degree in Business Administration (BBA) from the School of Business Administration (EAE)

# tech 52 | Course Management

#### Dr. Rueda Salvador, Daniel

- Customer Intelligence Director at Iberostar Group
- Digital Project Manager en Grupo Iberostar
- Innovation and Guest Experience Analyst
- Foreign Trade and Investment Advisor
- Reception and Customer Service Agent
- Master's Degree in International Business Management (ICEX) by Centro of Economic and Business Studies (CECO)
- Program in Management Development, Administration and Management by Deusto Business School
- Graduate in Business Administration and Management with specialization in Marketing and Sales from Deusto Business School University.

#### Ms. Aparicio Ruiz, Marta

- Marketing Director at Bioo (Green Tech)
- Marketing Manager EMEA Iberostar Hotel & Resort
- Digital Business Director of Selenta Group (Hospitality)
- Lets Bonus Customer Acquisition Manager
- Online Country Manager at Vueling Airlines
- Airlines Online Marketing Manager
- Lecturer in Digital Marketing Management and Business Communication on the Internet at ESDEN
- Lecturer in Advertising Strategy and Creativity at Ramón Llull University.
- Degree in Economics from Pompeu Fabra University.
- Multimedia Graduate from the Image and Multimedia Technology Center.





#### Ms. Luchena Guarner, Estefanía

- Senior Digital Consultant at AKTIOS
- Cat Salut
- Sabadell Bank
- CaixaBank (CaixaBank Consumer Finance y Caixabank Digital)
- BBVA, Línea Directa, etc...
- Graduate in Technical Expert in Graphic and Multimedia Design and Management Computing from ESERP-ESDAI University.
- Scrum Certified & Product Owner by the International School of Project Management (EIGP)
- Product Owner, Certified in Agile Project Management and SCPO (Scrum Certified & Product Owner) certification.
- Scrum Master in Digital Talent Advanced Program Agile Project Managment
- Advanced HTML+CSS Certificate and Web Design by SoftObert
- HTML5+CSS3 Responsive and Web Design Certificate by SoftObert
- Certification in Neurolinguistic Programming (NLP)





# Are you ready to take the leap? Excellent professional development awaits you

TECH's Executive Master's Degree in Customer Experience is an intensive program that prepares students to face challenges and business decisions in the field of customer experience management. Its main objective is to promote personal and professional growth, helping to achieve success.

If the professional wants to improve himself/herself, achieve a positive change at a professional level and interact with the best, this is the place.

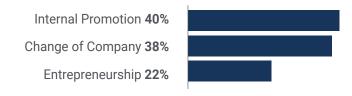
Do you want to increase your economic position? Grow through the most advanced program in Customer Experience.

Increase your chances of progression with a program taught by the best experts in customer satisfaction management.

#### **Time of Change**



#### Type of Change



## Salary increase

The completion of this program represents a salary increase of more than **27%** for our students.

Salary before

\$21,500

A salary increase of

**27**%

Salary after

\$27,500





# tech 60 | Benefits for Your Company

Developing and retaining talent in companies is the best long-term investment.



#### Growth of talent and intellectual capital

The professional will introduce the company to new concepts, strategies, and perspectives that can bring about significant changes in the organization.



# Retaining high-potential executives to avoid talent drain

This program strengthens the link between the company and the professional and opens new avenues for professional growth within the company.



### **Building agents of change**

You will be able to make decisions in times of uncertainty and crisis, helping the organization overcome obstacles.



#### Increased international expansion possibilities

Thanks to this program, the company will come into contact with the main markets in the world economy.





## **Project Development**

The professional can work on a real project or develop new projects in the field of R & D or business development of your company.



## Increased competitiveness

This program will equip students with the skills to take on new challenges and drive the organization forward.







## tech 64 | Certificate

This **Executive Master's Degree in Customer Experience** contains the most complete and up-to-date program on the market.

After the student has passed the assessments, they will receive their corresponding **Executive Master's Degree** issued by **TECH Technological University** via tracked delivery\*.

The certificate issued by **TECH Technological University** will reflect the qualification obtained in the Executive Master's Degree, and meets the requirements commonly demanded by labor exchanges, competitive examinations, and professional career evaluation committees.

Title: Executive Master's Degree in Customer Experience

Official N° of Hours: 1,500 h.





<sup>\*</sup>Apostille Convention. In the event that the student wishes to have their paper certificate issued with an apostille, TECH EDUCATION will make the necessary arrangements to obtain it, at an additional cost.



# **Executive Master's Degree**Customer Experience

» Modality: online

» Duration: 12 months

» Certificate: TECH Technological University

» Dedication: 16h/week

» Schedule: at your own pace

» Exams: online

# Executive Master's Degree

Customer Experience

