



Postgraduate Diploma Business and Strategy Consulting

» Modality: online

» Duration: 6 months

» Certificate: TECH Technological University

» Dedication: 16h/week

» Schedule: at your own pace

» Exams: online

» Target Group: Graduates, engineers, architects and equivalents, who have already started a professional career in consulting

Website: www.techtitute.com/us/school-of-business/postgraduate-diploma/postgraduate-diploma-business-strategy-consulting

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01 **Welcome**

In large corporations, one of the positions of utmost importance for the growth of the company is the business consultant. This person is in charge of detecting and implementing improvements in order to optimize a business' results in some way. Therefore, it is necessary for them to be methodical, diligent and organized, so that this long and complex process is understood and applied by all the agents involved. With this in mind, this program is presented to help students master the key aspects of the sector, understanding the elements of a business structure and analyzing the methodology for an industrial sector analysis, as well as the marketing and sales model of a company.







tech 08 | Why Study at TECH?

At TECH Technological University



Innovation

The university offers an online learning model that combines the latest educational technology with the most rigorous teaching methods. A unique method with the highest international recognition that will provide students with the keys to develop in a rapidly-evolving world, where innovation must be every entrepreneur's focus.

"Microsoft Europe Success Story", for integrating the innovative, interactive multi-video system.



The Highest Standards

Admissions criteria at TECH are not economic. Students don't need to make a large investment to study at this university. However, in order to obtain a qualification from TECH, the student's intelligence and ability will be tested to their limits. The institution's academic standards are exceptionally high...

95%

of TECH students successfully complete their studies



Networking

Professionals from countries all over the world attend TECH, allowing students to establish a large network of contacts that may prove useful to them in the future.

100,000+

200+

executives trained each year

different nationalities



Empowerment

Students will grow hand in hand with the best companies and highly regarded and influential professionals. TECH has developed strategic partnerships and a valuable network of contacts with major economic players in 7 continents.

500+

collaborative agreements with leading companies



Talent

This program is a unique initiative to allow students to showcase their talent in the business world. An opportunity that will allow them to voice their concerns and share their business vision.

After completing this program, TECH helps students show the world their talent.



Multicultural Context

While studying at TECH, students will enjoy a unique experience. Study in a multicultural context. In a program with a global vision, through which students can learn about the operating methods in different parts of the world, and gather the latest information that best adapts to their business idea.

TECH students represent more than 200 different nationalities.



TECH strives for excellence and, to this end, boasts a series of characteristics that make this university unique:



Analysis

TECH explores the student's critical side, their ability to question things, their problem-solving skills, as well as their interpersonal skills.



Academic Excellence

TECH offers students the best online learning methodology. The university combines the *Relearning* methodology (the most internationally recognized postgraduate learning methodology) with Harvard Business School *case studies*. A complex balance of traditional and state-of-the-art methods, within the most demanding academic framework.



Economy of Scale

TECH is the world's largest online university. It currently boasts a portfolio of more than 10,000 university postgraduate programs. And in today's new economy, **volume + technology = a ground-breaking price**. This way, TECH ensures that studying is not as expensive for students as it would be at another university.





Learn with the Best

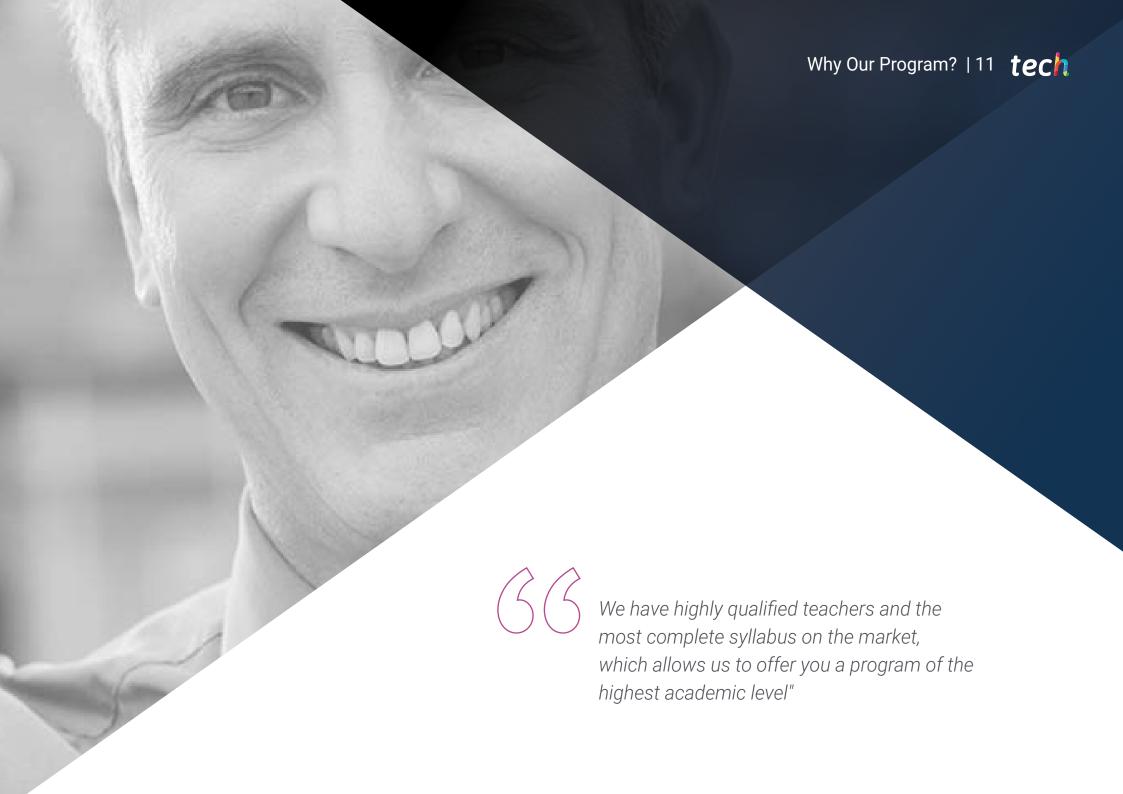
In the classroom, TECH's teaching staff discuss how they have achieved success in their companies, working in a real, lively, and dynamic context. Teachers who are fully committed to offering a quality specialization that will allow students to advance in their career and stand out in the business world.

Teachers representing 20 different nationalities.



At TECH you will have access to Harvard Business School case studies"





tech 12 | Why Our Program?

This program will provide students with a multitude of professional and personal advantages, particularly the following:



A significant career boost

By studying at TECH, students will be able to take control of their future and develop their full potential. By completing this program, students will acquire the skills required to make a positive change in their career in a short period of time.

70% of participants achieve positive career development in less than 2 years



Develop a strategic and global vision of companies.

TECH offers an in-depth overview of general management to understand how each decision affects each of the company's different functional areas.

Our global vision of companies will improve your strategic vision



Consolidate the student's senior management skills

Studying at TECH means opening the doors to a wide range of professional opportunities for students to position themselves as senior executives, with a broad vision of the international environment.

You will work on more than 100 real senior management cases



Take on new responsibilities

The program will cover the latest trends, advances and strategies, so that students can carry out their professional work in a changing environment.

45% of graduates are promoted internally



Access to a powerful network of contacts

TECH connects its students to maximize opportunities. Students with the same concerns and desire to grow. Therefore, partnerships, customers or suppliers can be shared.

You will find a network of contacts that will be instrumental for professional development



Thoroughly develop business projects.

Students will acquire a deep strategic vision that will help them develop their own project, taking into account the different areas in companies.

20% of our students develop their own business idea



Improve soft skills and management skills

TECH helps students apply and develop the knowledge they have acquired, while improving their interpersonal skills in order to become leaders who make a difference.

Improve your communication and leadership skills and enhance your career



Be part of an exclusive community

Students will be part of a community of elite executives, large companies, renowned institutions, and qualified professors from the most prestigious universities in the world: the TECH Technological University community.

We give you the opportunity to learn with a team of world-renowned teachers





tech 16 | Objectives

TECH makes the objectives of its students its own. They work together to achieve them.

Postgraduate Diploma in Business and Strategy Consulting enables the student to:



Learn the typology of services provided in Business Consulting according to trends, business and technological disruptions and the needs for change and adaptation demanded by companies



Understand and acquire the knowledge for the execution of each phase of the strategic planning process



Acquire a complete vision of the reality of Business Consulting companies, how they are organized, how they provide their services, what professionals they need to develop their services, what types of projects they carry out and how they carry them out from a methodological perspective



Understand the strategic planning process





Internalize the importance of implementation and the role that management and the organization play in the strategy



Share two special cases of strategy such as international expansion and inorganic growth





Understand what a general consulting sales process looks like



Acquire an overview of all aspects to be considered in the sales process





tech 20 | Structure and Content

Syllabus

In this Postgraduate Diploma in Business and Strategy Consulting students will find an internationally recognized program, which will allow them to access new knowledge through online learning.

These contents are designed to enhance students' managerial skills, enabling them to develop and execute a strategy plan that will help them to achieve the objectives of any company that requires their services. Or, on the other hand, they will be able to work as an independent *Business Consultant*.

Therefore, throughout the 450 hours of studying, the student will have access to multiple case studies presented by experts in the industry. They will also have multiple practical examples and real cases that will help consolidate the information.

The syllabus of this Postgraduate Diploma deals with the current reality of the sector in depth, as well as the services that are demanded and the different types of consulting firms that exist. Therefore, students will gain valuable knowledge to take a step further in the industry and work on their own as a consultant, CFO or CEO of a company.

In short, this program will become an excellent tool to obtain a consultant qualification with international validity. Through innovative content based on the latest market trends, this syllabus is adapted to the needs of professionals, presented in a completely online format.

This Postgraduate Diploma takes place over 6 months and is divided into 3 modules:

Module 1 Business Consulting and the Role of the Consultant

Module 2 Strategy

Module 3 Marketing and Sales in Consulting



Where, When and How is it Taught?

TECH offers the possibility of studying this Postgraduate Diploma in Business Consulting and Strategy completely online. During the 6 months of specialization, the student will be able to access all the contents of this program at any time, which will allow them to self-manage study time.

It relates advertising and public relations in a coherent manner with other social and human sciences

tech 22 | Structure and Content

Module 1. Business Consulting and the Role of the Consultant

1.1. The Business Reality That Business Consulting is Oriented to

- 1.1.1. Company Classification
- 1.1.2. Corporate Structure
- 1.1.3. Competitive Advantages and Business Survival

1.2. Evolution, Change and Transformation

- 1.2.1. Disruptive Environment
- 1.2.2. Transformation Levers
- 1.2.3. Change Accelerators

1.3. Types of Consulting Services

- 1.3.1. Consulting Services
- 1.3.2. Specific Business Consulting Services
- 1.3.3. A View of Consulting by Sector of Activity

1.4. Integration of Business Consulting With Other Professional Services

- 1.4.1. Audit
- 1.4.2. Tax / Legal
- 1.4.3. Risks and Regulatory Compliance
- 1.4.4. Technology
- 1.4.5. Surgery

1.5. Internal vs. External Consulting

- 1.5.1. Perspectives and Fields of Action
- 1.5.2. Reasons for Selection
- 1.5.3. Capabilities and Accelerators

1.6. Types of Companies Providing Consulting Services

- 1.6.1. Consulting Firms by Area of Service Provision
- 1.6.2. Specialized Consulting Firms
- 1.6.3. Graphical Overview and Market Trends

1.7. Consultant Roles, Skills and Competencies

- 1.7.1. Functions and Skills
- 1.7.2. Skills

1.8. Recruitment Modalities

- 1.8.1. "Project Closed"
- 1.8.2. Time & Materials
- 1.8.3. Outsourcing and Bodyshopping
- 1.8.4. Other Modalities

1.9. Execution: Phases of the Consultancy

- 1.9.1. Preparation
- 1.9.2. Analysis and Diagnosis
- 1.9.3. Action Plan
- 1.9.4. Application or Implementation
- 1.9.5. Termination
- 1.9.6. Other Concepts and Modalities: Co-Definition, "Agile".

1.10. Organization of a Consulting Firm

- 1.10.1. Management
- 1.10.2. Sectors
- 1.10.3. Functions
- 1.10.4. By Geographic Vision of Application Scope: Local, Regional, Global

Module 2. Strategy 2.3. Sector Analysis - Porter's 5 Forces 2.3.3. Customers: 2.1. The Strategy 2.2. The Strategic Cycle 2.3.3.1. Customer Analysis 2.2.1. Elements of Strategic Planning 2.1.1. Elements or Components of the Business 2.3.1. Competitors 2.3.3.2. The Purchasing Process and Strategy 2.2.1.1. Sector Analysis 2.3.1.1. Competitor Analysis Decision Models 2.1.1.1. Phases of Strategic Thinking 2.2.1.2. Diagnosis 2.3.1.2. Source of Differentiation 2.3.4. Substitutes 2.1.1.2. Ambition vs. Exstrategy 2.2.1.3. The Projection 2.3.2. Suppliers 2.3.4.1. Products. Services or Customer 2.1.2. Competitive Environment and Sector 2.2.1.4. Strategic Choices 2.3.2.1. Analysis of Main Suppliers Alternatives 2.2.2. Strategy Definition and Implementation 2.3.2.2. Suppliers Are Essential for Business Analysis 2.3.4.2. Market Positioning of Alternatives 2.1.2.1. Concepts and Methods 2.2.3. The Strategy Review Process: Analysis and 2.3.2.3. Alternatives and Bargaining Power. 2.3.5. Entry Barriers 2.1.2.2. Differentiators Considerations Business vs. Supplier 2.3.5.1. Analysis of Barriers to Entry in 2.1.3. Phases of a Strategy Relation to the Business 2.1.3.1. Key Stages in Strategic Business Management 2.4. Diagnosis of the Organization 2.5. Strategic Projection 2.5.3. Market Trend Analysis 2.6. Strategic Choices 2.5.3.1. Sector Trends 2.6.1. Creation of An Initiative Portfolio 2.4.1. Competitive Differentiation Analysis of the 2.5.1. Market and Macroeconomic Forecasts 2.5.3.2. Geographical Trends 2.6.1.1. Growth in Core Businesses Portfolio of Products and Services 2.5.1.1. Macroeconomics and Sectoral 2.5.3.3. Innovation 2.6.1.2. International Expansion 2.4.2. Profitability Analysis, Strengths and Behavior in Business Cycles 2.5.4. Elaboration of Scenarios 2.6.1.3. New Sources of Growth Weaknesses. Analysis of Capacities in the 2.5.2. The Base Case 2.5.4.1. Scenario Input Assumptions 2.6.1.4. Operational Improvements Main Markets 2.5.2.1. Situation Analysis in Case of 2.5.4.2. Scenario Modeling 2.6.2. Prioritization of Initiatives Failure to Act 2.5.4.3. Stress-Testing of Scenarios. Strategic 2.6.2.1. Measuring Impact 2.5.2.2. Projecting a Base Case Resilience 2.6.2.2. Understanding Resource Needs 2.5.2.3. Challenging Convictions 2.6.2.3. Prioritization Matrices 2.6.3. The Choice of Strategy 2.6.3.1. Top-Down Strategic Formulation 2.6.3.2. Communication. 2.6.3.3. Measurement 2.7. Launching, Implementing 2.7.2. The Strategy Office 2.8. Management and Its Role in International Expansion 2.7.2.1. The Team of a Strategy Office and Review of a Strategy Strategy 2.9.1. Advantages of Multinationals 2.7.2.2. The Monitoring of the Implementation 2.9.1.1. Economies of Scale 2.8.1. The Role of Top Management in Strategic 2.7.1. Launching the Strategy of the Strategy, The Governance Model 2.9.1.2. International Projection as a Basis for 2.7.1.1. Launching of a Strategic Program 2.7.2.3. Elements of Successful Strategic Differentiation 2.7.1.2. Strategic Plan Structure and its Implementation 2.9.1.3. Global Risk Management Initiatives The Strategic Review 2.7.1.3. The People in Charge of the Initiatives 2.9.2. Expansion To Other Markets 2.7.3.1. Vuca Environments 2.9.2.1. Expansion in the Core Business To 2.7.1.4. The Objectives of the Strategy and 2.7.3.2. The Strategy Review Process Other Markets Initiatives 2.9.2.2. Forms of Entry Into Other Markets 2.9.2.3. Location of Activities 2.9.3. Organization and Expansion Models 2.10. Inorganic Growth as a Source of 2.10.2. Inorganic vs. Organic Growth 2.10.2.1. Synergies As a Source of Value for Value Corporate Strategy vs. Portfolio Management

2.10.3. Assessment of Success or Failure in Growth

2.10.1. Corporate Estrategy vs. Competitive Strategy 2.10.1.1. Main Sources of Value of a

2.10.1.2. Inorganic vs. Organic Growth

Corporate Strategy

tech 24 | Structure and Content

Module 3.	Marketing	and	Sales	in	Consulting

3.1. The Marketing and Sales Function in Consulting

- 3.1.1. Marketing and Positioning
- 3.1.2. Relationship Between Marketing and Sales
- 3.1.3. Selling in Consulting

3.2. Turning an Idea into a Market Proposition

- 3.2.1. The Process
- 3.2.2. The Offer
- 3.2.3. Validation and Feasibility
- 3.2.4. Market Size: Tam, Sam, Som
- 3.2.5. The Target Customer
- 3.2.6. Market Case

3.3. Structuring the Sales Process

- The General Structure in the Sales Process
- The Sales Funnel
- 3.3.3. Phases and Milestones of Each Part of the Process

3.4. The Origination Process

- Sources of Origination
- 3.4.2. The Opportunity
- 3.4.3. Next Steps

Qualifying Opportunities

- 3.5.1. Your Customer's Business
- Opportunity Qualification: Process and Criteria
- 3.5.3. The Importance of Generating Value

3.6. Interaction With Different Stakeholders

- 3.6.1. The Buyer and the Rest of the Intervening Parties
- 3.6.2. Interaction with them: Strategies
- 3.6.3. Human Interaction Profiles: The Importance of Tailoring the Message to the Audience

3.7. Key Components of a Proposal

- 3.7.1. Structure and Minimum Content
- 3.7.2. Executive Summary
- 3.7.3. Scope and Risk Management

3.8. The Importance of Value Generation in a Market Proposal

- 3.8.1. How To Talk About Value?
- 3.8.2. Difference Between Value and Price
- 3.8.3. Different Pricing Models: Implications and Risks

3.9. Negotiation and Closing Process

- 3.9.1. Usual Steps in a Negotiation
- 3.9.2. The Importance of Generating Alternatives
- 3.9.3. Risk and Contract Management

3.10. Leading a Sales Process

- 3.10.1. Duration and Management of the Sales
- 3.10.2. Technology in the Sales Process
- 3.10.3. Follow-Up of the Process

- Process

- 3.10.4. The Importance of Feedback



Will you take up the challenge? Join a program that will help you get out of your comfort zone and take your career to the next level"





This program provides you with a different way of learning. Our methodology uses a cyclical learning approach: **Relearning**.

This teaching system is used, for example, in the most prestigious medical schools in the world, and major publications such as the **New England Journal of Medicine** have considered it to be one of the most effective.



tech 28 | Methodology

At TECH Business School we use the Harvard case method.

Our program offers a revolutionary method of skills and knowledge development. Our goal is to strengthen skills in a changing, competitive, and highly demanding environment.





We are the first online university to combine Harvard Business School case studies with a 100% online learning system based on repetition



Our program prepares you to face new challenges in uncertain environments and achieve success in your career

A learning method that is different and innovative

This intensive program from Business School TECH Technological University prepares you to face all the challenges in this area, both nationally and internationally. We are committed to promoting your personal and professional growth, the best way to strive for success, that is why at, TECH you will use Harvard case studies, with which we have a strategic agreement that allows us to provide our students with material from the best university the world.



You will learn, through collaborative activities and real cases, how to solve complex situations in real business environments"

The case method has been the most widely used learning system among the world's leading business schools for as long as they have existed. The case method was developed in 1912 so that law students would not only learn the law based on theoretical content. It consisted of presenting students with real-life, complex situations for them to make informed decisions and value judgments on how to resolve them. In 1924, Harvard adopted it as a standard teaching method.

What should a professional do in a given situation? This is the question we face in the case method, an action-oriented learning method. Throughout the program, the studies will be presented with multiple real cases. They must integrate all their knowledge, research, argue and defend their ideas and decisions.

tech 30 | Methodology

Relearning Methodology

Our university is the first in the world to combine Harvard University case studies with a 100%-online learning system based on repetition, which combines different teaching elements in each lesson.

We enhance Harvard case studies with the best 100% online teaching method: Relearning.

Our online system will allow you to organize your time and learning pace, adapting it to your schedule. You will be able to access the contents from any device with an internet connection

At TECH you will learn using a cutting-edge methodology designed to train the executives of the future. This method, at the forefront of international teaching, is called Relearning.

Our business school is the only one in Spanish-speaking countries licensed to incorporate this successful method. In 2019, we managed to improve our students' overall satisfaction levels (teaching quality, quality of materials, course structure, objectives...) based on the best Spanish online university indicators.



Methodology | 31 tech

In our program, learning is not a linear process, but rather a spiral (learn, unlearn, forget, and re-learn). Therefore, we combine each of these elements concentrically. With this methodology we have trained more than 650,000 university graduates with unprecedented success in fields as diverse as biochemistry, genetics, surgery, international law, management skills, sports science, philosophy, law, engineering, journalism, history, markets, and financial instruments. All this in a highly demanding environment, where the students have a strong socio-economic profile and an average age of 43.5 years.

Relearning will allow you to learn with less effort and better performance, involving you more in your learning, developing a critical mindset, defending arguments, and contrasting opinions: a direct equation to success

From the latest scientific evidence in the field of neuroscience, not only do we know how to organize information, ideas, images and memories, but we know that the place and context where we have learned something is fundamental for us to be able to remember it and store it in the hippocampus, to retain it in our long-term memory.

In this way, and in what is called neurocognitive context-dependent e-learning, the different elements in our program are connected to the context where the individual carries out their professional activity.

tech 32 | Methodology

This program offers the best educational material, prepared with professionals in mind:



Study Material

All teaching material is produced by the specialists who teach the course, specifically for the course, so that the teaching content is highly specific and precise.

These contents are then applied to the audiovisual format, to create the TECH online working method. All this, with the latest techniques that offer high quality pieces in each and every one of the materials that are made available to the student.



Classes

There is scientific evidence suggesting that observing third-party experts can be useful.

Learning from an Expert strengthens knowledge and memory, and generates confidence in future difficult decisions.



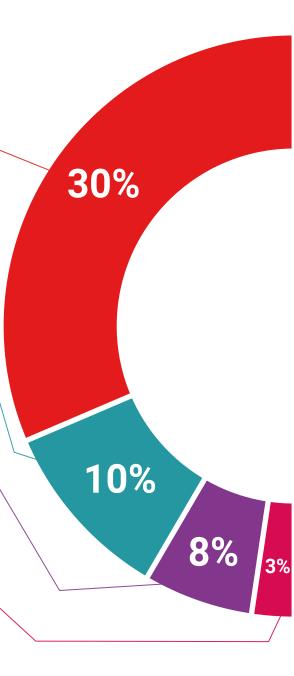
Management Skills Exercises

They will carry out activities to develop specific executive competencies in each thematic area. Practices and dynamics to acquire and develop the skills and abilities that a high-level manager needs to develop in the context of the globalization we live in.



Additional Reading

Recent articles, consensus documents and international guidelines, among others. In TECH's virtual library, students will have access to everything they need to complete their course.





They will complete a selection of best business cases used at Harvard Business School. Cases that are presented, analyzed, and supervised by the best senior management specialists in Latin America.



Interactive Summaries

The TECH team presents the contents attractively and dynamically in multimedia lessons that include audio, videos, images, diagrams, and concept maps in order to reinforce knowledge.

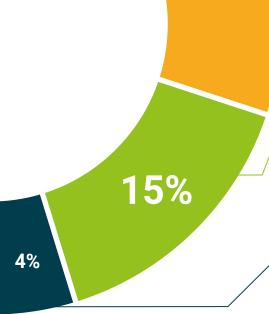


This exclusive educational system for presenting multimedia content was awarded by Microsoft as a "European Success Story"

Testing & Re-testing

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We periodically evaluate and re-evaluate students' knowledge throughout the program, through assessment and self-assessment activities and exercises: so that they can see how they are achieving their goals.

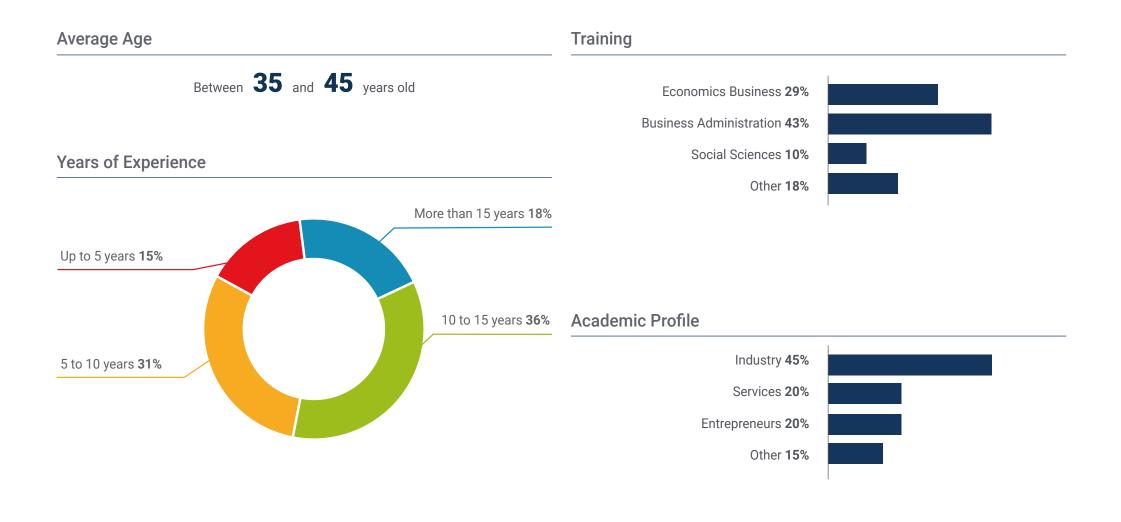


30%





tech 36 | Our Students' Profiles



Geographical Distribution





Camila Robles

Business advisor in the tax department of a company

"This program has allowed me to move up within my industry, making me a better professional. I am now responsible for carrying out tax audits and also for the projects presented by all the departments in my sector. This motivates me to follow this professional line and undertake new projects"





Management



Mr. Pérez-Ayala, Luis Yusty

- Financial and Management Control Director of SENER's Engineering, Infrastructure, Energy and Marine division.
- Professor of Finance in the Master's Degree in Business Consulting and Management at Madrid Polytechnic University (UPM)
- Travel & Hospitality Industry Technology Lead at Accenture for Spain, Portugal, Andorra and Israel
- Senior Manager at Accenture, in the Intelligent Finance area
- Associate Director at EY, in the CFO Services area. Services Financial Accounting Advisory Services
- Senior Manager at KPMG, in the area of Business Consulting Finance Function
- Degree in Business Administration and Management
- Degree in Economics (UCLM)
- Master's Degree in Revenue Management (Cornell University)
- Master's Degree in Sales (Sales Business School)
- Certificate programs in management control, finance management and taxation

Professors

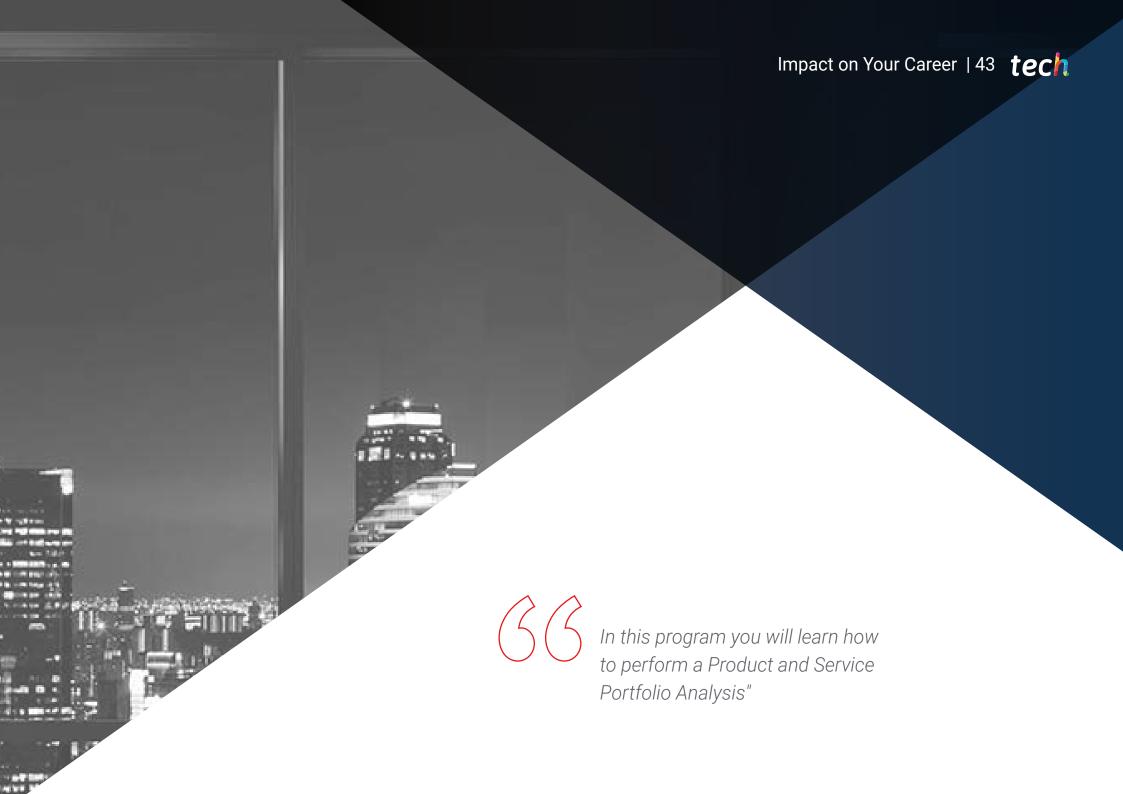
Mr. Carreño Ocaña, Rubén

- Director and Head of Corporate & Human Strategy in CBRE
- Head of EMEA Portfolio & Location Network in CBRE
- Chief Transformation Officer in KPMG
- Senior Manager of Risk Consulting in KPMG
- Senior Manger of Strategy & Operations in KPMG
- Manager of Infrastructure, Transportation, Government and Health at Accenture in EMEA
- Industrial Engineer (UC3M)

Mr. Lara Oria, Enrique

- Axis Corporate Director of Digital, Innovation and Transformation
- Partner in charge of the Strategy and Management Consulting division at KPMG Colombia
- Previous experience in business consulting at KPMG, IBM Global Business Services and Accenture





tech 44 | Impact on Your Career

If you want to make a positive change in your profession, the Postgraduate Diploma in Business Consulting and Strategy will help you achieve it

Are you ready to take the leap? Excellent professional development awaits you

This Postgraduate Diploma in Business Consulting and Strategy is an intensive program that prepares students to face challenges and business decisions in the corporate and business environment. Its main objective is to promote their personal and professional growth, helping them achieve success.

There is no better time for a change than now.
Companies from all over the world will request your support to perform a strengths and weaknesses analysis

When the change occurs

During the program

10%

During the first year

64%

After 2 years

26%

Type of change

Change of Company 45%
Entrepreneurship 8%

Salary increase

This program represents a salary increase of more than 25% for our students.

\$58,600

A salary increase of

25.89%

\$73,772





tech 48 | Benefits for Your Company

Developing and retaining talent in companies is the best long-term investment.



Intellectual Capital and Talent Growth

The professional will introduce the company to new concepts, strategies, and perspectives that can bring about significant changes in the organization.



Retaining High-Potential Executives to Avoid Talent Drain

This program strengthens the link between the company and the professional and opens new avenues for professional growth within the company.



Building Agents of Change

You will be able to make decisions in times of uncertainty and crisis, helping the organization overcome obstacles.



Increased International Expansion Possibilities

Thanks to this program, the company will come into contact with the main markets in the world economy.







Project Development

The professional can work on a real project or develop new projects in the field of R&D or Business Development of your company.



Increased Competitiveness

This Postgraduate Diploma will equip your professionals with the skills to take on new challenges and thus drive the organization forward.





tech 52 | Certificate

This **Postgraduate Diploma in Business and Strategy Consulting** contains the most complete and up-to-date program on the market.

After the student has passed the assessments, they will receive their corresponding **Postgraduate Diploma** issued by **TECH Technological University** via tracked delivery*.

The diploma issued by **TECH Technological University** will reflect the qualification obtained in the Postgraduate Diploma, and meets the requirements commonly demanded by labor exchanges, competitive examinations, and professional career evaluation committees.

Title: Postgraduate Diploma in Business and Strategy Consulting
Official N° of Hours: 450 hours.



^{*}Apostille Convention. In the event that the student wishes to have their paper diploma issued with an apostille, TECH EDUCATION will make the necessary arrangements to obtain it, at an additional cost.

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» Schedule: at your own pace

» Exams: online

