Advanced Master's Degree Senior Management in Marketing and Sales

## A M D S M M S





## Advanced Master's Degree Senior Management in Marketing and Sales

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# 01 **Welcome**

Marketing is undergoing a significant shift from traditional face-to-face shopping to an increase in online shopping, a shift that has been aided by the revolution in new technologies and developments in the field of communication. In this new scenario, those responsible for this area must create comprehensive marketing plans that provide a global vision of the company, consumers and the environment in order to be able to create more effective marketing policies. In this way, you will be able to achieve professional success and, above all, obtain the greatest possible benefits for your business.



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New purchasing styles make it necessary to create comprehensive marketing plans and so professionals with high qualifications in this field are needed"

# 02 Why Study at TECH?

TECH is the world's largest 100% online business school. It is an elite business school, with a model based on the highest academic standards. A world-class centre for intensive managerial skills training.

## Why Study at TECH? | 07 tech

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TECH is a university at the forefront of technology, and puts all its resources at the student's disposal to help them achieve entrepreneurial success"

## tech 08 | Why Study at TECH?

## At TECH Technological University



## Innovation

The university offers an online learning model that combines the latest educational technology with the most rigorous teaching methods. A unique method with the highest international recognition that will provide students with the keys to develop in a rapidly-evolving world, where innovation must be every entrepreneur's focus.

"Microsoft Europe Success Story", for integrating the innovative, interactive multi-video system.



## The Highest Standards

Admissions criteria at TECH are not economic. Students don't need to make a large investment to study at this university. However, in order to obtain a qualification from TECH, the student's intelligence and ability will be tested to their limits. The institution's academic standards are exceptionally high...



## of TECH students successfully complete their studies



## Networking

Professionals from countries all over the world attend TECH, allowing students to establish a large network of contacts that may prove useful to them in the future.



executives trained each year

## 200+

different nationalities



## Empowerment

Students will grow hand in hand with the best companies and highly regarded and influential professionals. TECH has developed strategic partnerships and a valuable network of contacts with major economic players in 7 continents.

500+

collaborative agreements with leading companies

## Talent

This program is a unique initiative to allow students to showcase their talent in the business world. An opportunity that will allow them to voice their concerns and share their business vision.

After completing this program, TECH helps students show the world their talent.



## **Multicultural Context**

While studying at TECH, students will enjoy a unique experience. Study in a multicultural context. In a program with a global vision, through which students can learn about the operating methods in different parts of the world, and gather the latest information that best adapts to their business idea.

TECH students represent more than 200 different nationalities.



## Why Study at TECH? | 09 tech

TECH strives for excellence and, to this end, boasts a series of characteristics that make this university unique:



## Analysis

TECH explores the student's critical side, their ability to question things, their problem-solving skills, as well as their interpersonal skills.



## Learn with the best

In the classroom, TECH's teaching staff discuss how they have achieved success in their companies, working in a real, lively, and dynamic context. Teachers who are fully committed to offering a quality specialization that will allow students to advance in their career and stand out in the business world.

Teachers representing 20 different nationalities.

At TECH, you will have access to the most rigorous and up-to-date case studies in the academic community"



## **Academic Excellence**

TECH offers students the best online learning methodology. The university combines the Relearning method (a postgraduate learning methodology with the highest international rating) with the Case Study. A complex balance between tradition and state-of-the-art, within the context of the most demanding academic itinerary.



## **Economy of Scale**

TECH is the world's largest online university. It currently boasts a portfolio of more than 10,000 university postgraduate programs. And in today's new economy, **volume + technology = a ground-breaking price**. This way, TECH ensures that studying is not as expensive for students as it would be at another university.

# 03 Why Our Program?

Studying this TECH program means increasing the chances of achieving professional success in senior business management.

It is a challenge that demands effort and dedication, but it opens the door to a promising future. Students will learn from the best teaching staff and with the most flexible and innovative educational methodology.

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We have highly qualified teachers and the most complete syllabus on the market, which allows us to offer you training of the highest academic level"

## tech 12 | Why Our Program?

This program will provide students with a multitude of professional and personal advantages, particularly the following:



## A significant career boost

By studying at TECH, students will be able to take control of their future and develop their full potential. By completing this program, students will acquire the skills required to make a positive change in their career in a short period of time.

70% of participants achieve positive career development in less than 2 years.



## Develop a strategic and global vision of companies

TECH offers an in-depth overview of general management to understand how each decision affects each of the company's different functional areas.

Our global vision of companies will improve your strategic vision.



## Consolidate the student's senior management skills

Studying at TECH means opening the doors to a wide range of professional opportunities for students to position themselves as senior executives, with a broad vision of the international environment.

You will work on more than 100 real senior management cases.



## Take on new responsibilities

The program will cover the latest trends, advances and strategies, so that students can carry out their professional work in a changing environment.

45% of graduates are promoted internally.

## Why Our Program? | 13 tech



## Access to a powerful network of contacts

TECH connects its students to maximize opportunities. Students with the same concerns and desire to grow. Therefore, partnerships, customers or suppliers can be shared.

> You will find a network of contacts that will be instrumental for professional development.



## Thoroughly develop business projects

Students will acquire a deep strategic vision that will help them develop their own project, taking into account the different areas in companies.

20% of our students develop their own business idea.



## Improve soft skills and management skills

TECH helps students apply and develop the knowledge they have acquired, while improving their interpersonal skills in order to become leaders who make a difference.

Improve your communication and leadership skills and enhance your career.



## Be part of an exclusive community

Students will be part of a community of elite executives, large companies, renowned institutions, and qualified professors from the most prestigious universities in the world: the TECH Technological University community.

We give you the opportunity to train with a team of world renowned teachers.

# 04 **Objectives**

This program is designed to strengthen management and leadership skills, as well as to develop new skills and abilities that will be essential in your professional development. After the program, the student will be able to make global decisions with an innovative perspective and an international vision.

We help you meet your objectives by offering the most up-to-date academic program in senior management in marketing and sales"

## tech 16 | Objectives

TECH makes the goals of their astudents their own goals too. Working together to achieve them.

The Advanced Master's Degree in Senior Management in Marketing and Sales qualifies students to:



Integrate corporate vision and objectives into the company's marketing strategies and policies



Analyze in detail the consumer's decision process in relation to marketing stimuli



Integrate the Internet into the organization's marketing strategy





Develop techniques and strategies in the digital environment associated with marketing, sales and communication to establish channels for attracting, engaging and retaining users



Successfully lead partially or fully digitized sales and marketing teams

## Objectives | 17 tech



Develop marketing, market research and communication projects



## Structure a business model around e-commerce





Discover new digital tools to acquire customers and strengthen your brand

07

Develop a solid and comprehensive digital marketing plan for the organization



Develop techniques and strategies in the digital environment associated with marketing, sales and communication to establish channels for attracting, <u>engaging and retaining users</u>

## tech 18 | Objectives



Manage digital suppliers optimally with the ability to choose, control and demand efficiently



Develop, lead and execute more effective, customer-focused sales strategies that offer personalized value propositions



Develop management skills to create and lead sales teams that generate added value to the organization



Develop strategies to make decisions in a complex and unstable environment, evaluating their impact on the company



Define the latest trends and developments in business management



Develop strategies to lead organizations and sales teams in times of change



Establish the most appropriate programs to select, train, incentivize, control, and develop the sales force



Develop the essential skills to manage the organizations commercial activity strategically



Develop the ability to detect, analyze and solve problems



Design innovative strategies and policies to improve commercial management and efficiency



Explain the company from a global point of view, as well as the responsibility and the new role of commercial managers



Formulate and implement commercial policies as growth strategies that adapt the company to changes in the national and international environment

# 05 **Skills**

After passing the evaluations of the Advanced Master's Degree in Senior Management in Marketing and Sales, the professional will have acquired the necessary skills for a quality and up-to-date practice based on the most innovative teaching methodology.

Acquire the necessary skills to design comprehensive marketing plans that meet your company's objectives"

## tech 22 | Skills



## Apply the different digital tools to marketing processes



Develop techniques, strategies and leadership skills that are essential for proper marketing management



Apply quantitative and qualitative market research methods and techniques





Have an in-depth understanding of customer purchasing behavior



Manage and control the company's logistic processes



Apply creativity and innovation for the development of new products



Understand, in-depth, sectorial marketing and the particularities for each sector





Achieve an international positioning of the company through marketing actions



Design and manage an adequate marketing plan



Design strategic e-commerce plans

## tech 24 | Skills

11

Know in depth the changes in consumer tastes and purchasing methods and adapt the business to their needs

# 14

Know the trends in digital marketing and keep up to date with the main developments in this field



Create and lead a digital marketing strategy that allows the correct positioning of our company against competitors





Apply quantitative and qualitative market research tools



Using social networks as essential tools for brand awareness



Perform web analytics, understand the results and use them to drive the company's online campaign



Gain in-depth knowledge of e-commerce platforms, the main techniques in this field or the necessary logistics operations, as well as other specific information on this sector





Apply specific leadership skills in sales and commercial management

17

Define and design a social media marketing and communication plan



Manage multicultural teams appropriately

## tech 26 | Skills

21

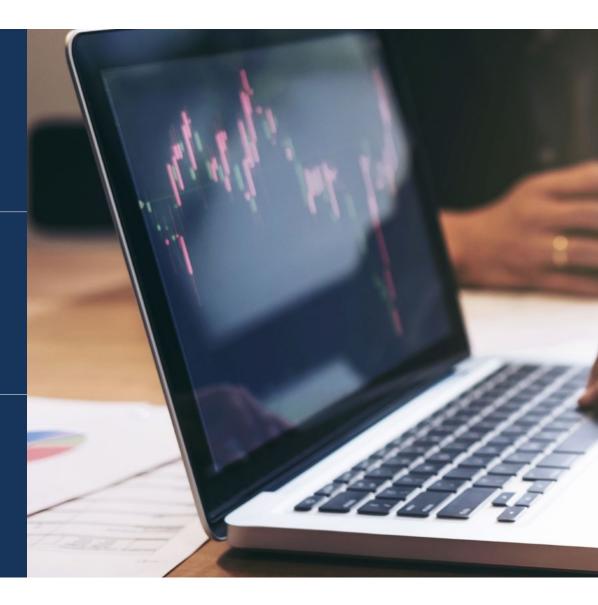
Analyze the profitability of investment projects and value creation



Analyze the financial impact of decisions taken in the management area



Carry out a correct commercial organization and sales strategy







## Control the company's commercial activity

**2**5

Conduct commercial audits



Apply coaching techniques in sales actions

# 06 Structure and Content

The Advanced Master's Degree in Senior Management in Marketing and Sales is a tailor-made program that is delivered in a 100% online format so that the student can choose the time and place that best suits their availability, schedules and interests.

A program that takes place over 24 months and is intended to be a unique and stimulating experience that lays the foundation for your success as a manager and entrepreneur.

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A syllabus designed to strengthen your knowledge in a field that is essential at the business level"

## tech 30 | Structure and Content

## Syllabus

The Advanced Master's Degree in Senior Management in Marketing and Sales at TECH Technological University is an intensive program that prepares the professional to face challenges and business decisions at both national and international levels. Its content is designed to promote the development of managerial skills that enable more rigorous decision-making in uncertain environments.

Throughout 3,000 hours of study, a multitude of case studies will be analyzed through individual work, which will be very useful for your daily practice. It is, therefore, an authentic immersion in real business situations.

This Advanced Master's Degree in Senior Management in Marketing and Sales deals in depth with the main areas of the company and is designed for managers to understand integrated marketing from a strategic, international and innovative perspective. A plan designed for students, focused on professional improvement and preparing them to achieve excellence in the field of business management and administration. A program that understands the needs of your customers and your company through innovative content based on the latest trends, and supported by the best educational methodology and an exceptional faculty, which will provide them with the competencies to solve critical situations in a creative and efficient way.

This program takes place over 24 months and is divided into 29 modules:

Module 1	Market Research
Module 2	Management and Leadership
Module 3	Logistics and Economic Management
Module 4	Strategy in Marketing Management
Module 5	Customer Relationship Management
Module 6	Operational Marketing
Module 7	Sectorial Marketing
Module 8	Digital Marketing and E-Commerce
Module 9	Digital Marketing Strategy
Module 10	Inbound Marketing
Module 11	Entrepreneurship
Module 12	Performance Marketing
Module 13	Search Engine Marketing and Search Engine Optimization (SEO)
Module 14	Search Engine Marketing (SEM)

## Structure and Content | 31 tech

Module 15	Conversion Optimization
Module 16	Social Media and Community Management
Module 17	Designing the User Experience Strategy
Module 18	Mobile E-Commerce
Module 19	Web Analytics and Marketing Analytics
Module 20	Data Science and Big Data
Module 21	E-Commerce and Shopify
Module 22	Commercial Management
Module 23	1 to 1 Marketing
Module 24	Sales Campaign Planning
Module 25	Commercial and Sales Team Organization
Module 26	Selecting, Training, and Coaching the Sales Network
Module 27	Commercial Activity Process
Module 28	Integrating Digital Channels into the Commercial Strategy
Module 29	Commerce and International Marketing

## Where, When and How is it Taught?

TECH offers the possibility of developing this Advanced Master's Degree in Senior Management in Marketing and Sales completely online. Over the course of 24 months, you will be able to access all the contents of this program at any time, allowing you to self-manage your study time.

A unique, key and decisive educational experience to boost your professional development and make the definitive leap.

## tech 32 | Structure and Content

## Module 1. Market Research

1.1. Fundamentals of Marketing

- 1.1.1. Main Definitions
- Basic Concepts 1.1.2.
- 1.1.3. The Evolution of the Concept of Marketing

### 1.5. Qualitative Research Methods and Techniques

1.5.1. Direct Techniques: Focus Group

- 1.5.2. Anthropological Techniques
- 1.5.3. Indirect Techniques
- 1.5.4. The Two Face Mirror and The Delphi Method

## 1.9. Research Project Management

- 1.9.1. Information Analysis Tools
- 1.9.2. Developing an Expectation Management Plan
- 1.9.3. Assessing the Feasibility of Projects

## Module 2. Management and Leadership

### 2.1. General Management

- 2.1.1. Integrating Functional Strategies into the Global Business Strategies
- 2.1.2. Management Policy and Processes
- 2.1.3. Society and Enterprise

## 2.5. Planning and Strategy

- 2.5.1. The Relevance of Strategic Direction in the Management Control Process
- 2.5.2. Analysis of the Environment and the Organization
- 2.5.3. Lean Management

## 1.2. Marketing: From the Idea to the Market 1.2.1. Concept and Scope of Marketing

- 1.2.2. Marketing Dimensions
- 1.2.3. Marketing 3.0

### 1.6. Market Segmentation

- 161 Market Typologies
- 1.6.2. Concept and Analysis of the Demand 1.6.3. Segmentation and Criteria
- 1.6.4. Defining the Target Audience

## 1.10. Marketing Intelligence

- 1.10.1. Big Data 1.10.2. User Experience
- 1.10.3. Applying Techniques

### 2.2. Strategic Management

- 2.2.1. Establish the Strategic Position: Mission, Vision and Values
- 2.2.2. Developing New Businesses
- 2.2.3. Growing and Consolidating Companies

## 2.6. Talent Management

- 2.6.1. Managing Human Capital
- 2.6.2. Environment, Strategy and Metrics
- 2.6.3. Innovation in People Management

## 2.3. Competitive Strategy

- 2.3.1. Market Analysis
- 2.3.2. Sustainable Competitive Advantage

1.3. New Competitive Environment

Impact

1.3.2. Knowledge Society

1.7.1. Complex Behavior

1.3.3. The New Consumer Profile

1.7. Types of Buying Behavior

1.7.2. Dissonance Reducing Behavior

1.7.4. Habitual Purchasing Behavior

1.7.3. Variety Seeking Behavior

1.3.1. Technological Innovation and Economic

2.3.3. Return on Investment

### 2.7. Management and Leadership Development

- 2.7.1. Leadership and Leadership Styles
- 2.7.2. Motivation
- 2.7.3. Emotional Intelligence
- 2.7.4. Skills and Abilities of the Leader 2.0

### 2.7.5. Efficient Meetings

## 2.4. Corporate Strategy

- 2.4.1. Driving Corporate Strategy
- 2.4.2. Pacing Corporate Strategy
- 2.4.3. Framing Corporate Strategy

### 2.8. Change Management

- Performance Analysis 2.8.1.
- 2.8.2. Leading Change. Resistance to Change

1.4. Quantitative Research Methods

1.8. Marketing Information Systems

1.8.1. Conceptual Approaches to Marketing

1.4.1. Variables and Measurement Scales

and Techniques

Sampling Techniques 1.4.4. The Treatment and Analysis of Data

Information Systems

1.8.2. Data Warehouse and Datamining

1.8.3. Geographical Information Systems

1.4.2 Information Sources

1.4.3.

- 2.8.3. Managing Change Processes
- 2.8.4. Managing Multicultural Teams

## Structure and Content | 33 tech

## Module 3. Logistics and Economic Management

## 3.1. Financial Diagnosis

- 3.1.1. Indicators for Analyzing Financial Statements
- 3.1.2. Profitability Analysis
- 3.1.3. Economic and Financial Profitability of a Company

## 3.2. Economic Analysis of Decisions

- 3.2.1. Budget Control
- 3.2.2. Competitive Analysis. Comparative Analysis
- 3.2.3. Decision-Making. Business Investment or
  - Divestment

## 3.3. Investment Valuation and Portfolio Management

- 3.3.1. Profitability of Investment Projects and Value Creation
- 3.3.2. Models for Evaluating Investment Projects
- 3.3.3. Sensitivity Analysis, Scenario Development and Decision Trees

## 3.7. Logistics and Customers

- Demand Analysis and Forecasting 3.7.1.
- Sales Forecasting and Planning 3.7.2.
- 3.7.3. Collaborative Planning, Forecasting and Replacement

## 3.4. Purchasing Logistics Management

- 3.4.1. Stocks Management
- 3.4.2. Warehouse Management
- 3.4.3. Purchasing and Procurement Management

## 3.5. Supply Chain Management

- Costs and Efficiency of the Operations Chain 3.5.1.
- 3.5.2. Change in Demand Patterns
- 3.5.3. Change in Operations Strategy

- 3.6. Logistical Processes
- 3.6.1. Organization and Management by Processes
- 3.6.2. Procurement, Production and Distribution
- 3.6.3. Quality, Quality Costs and Tools
- 3.6.4. After-Sales Service

### 3.8. International Logistics

- Customs, Export and Import processes 3.8.1. 3.8.2. Methods and Means of International
  - Payment
- 3.8.3. International Logistics Platforms

## Module 4. Strategy in Marketing Management

## 4.1. Marketing Management

- 4.1.1. Positioning and Value Creation
- 4.1.2. Company's Marketing Orientation and Positioning
- 4.1.3. Strategic Marketing vs. Operational Marketing
- 4.1.4. Objectives in Marketing Management
- 4.1.5. Integrated Marketing Communications

## 4.5. Pricing Policies

- Short and Long Term Aims 4.5.1.
- 4.5.2. Types of Pricing
- 4.5.3. Factors that Affect Pricing

### 4.2. The Function of Strategic Marketing

- 4.2.1. Main Marketing Strategies
- 4.2.2. Segmentation, Targeting and Positioning
- 4.2.3. Managing Strategic Marketing

## 4.3. Marketing Strategy Dimensions

- Necessary Resources and Investments 4.3.1.
- 4.3.2. Fundamentals of Competitive Advantage
- 4.3.3. Company's Competitive Behavior
- 4.3.4. Focus Marketing

## 4.4. New Product Strategy Development

- 4.4.1. Creativity and Innovation in Marketing
- 4.4.2. Generation and Filtering of Ideas
- 4.4.3. Commercial Viability Analysis
- 4.4.4. Development, Market Testing and Commercialization

## 4.8. Developing the Marketing Plan

- Analysis and Diagnosis 4.8.1.
- 4.8.2. Strategic Decisions
- 4.8.3. Operational Decisions

- 4.6. Promotion and Merchandising Strategies
- 4.6.1. Advertising Management
- 4.6.2. Communication and Media Plan
- 4.6.3. Merchandising as a Marketing Technique
- 4.6.4. Visual Merchandising

## 4.7. Distribution, Expansion and Intermediation Strategies

- 4.7.1. Outsourcing of Sales Force and Customer Service
- 4.7.2. Commercial Logistics in Product and Service Sales Management
- 4.7.3. Sales Cycle Management

## tech 34 | Structure and Content

### Module 5. Customer Relationship Management 5.1. Knowing the Market and the 5.2. CRM and Business Philosophy 5.3. Database Marketing and Customer 5.4. Consumer Psychology and **Relationship Management** Consumer Behavior 5.2.1. Business Philosophy or Strategic Orientation 5.2.2. Customer Identification and Differentiation 5.1.1. Open Innovation 5.3.1. Database Marketing Applications 5.4.1. The Study of Consumer Behavior 5.2.3. The Company and its Stakeholders 5.4.2. Internal and External Consumer Factors 5.1.2. Competitive Intelligence 5.3.2. Laws and Regulations 5.2.4. Clienting 5.3.3. Information Sources, Storage, and 5.1.3. Sharing Economy 5.4.3. Consumer Decision Process 5.4.4. Consumerism, Society, Marketing and Ethics Processing 5.5. Areas of CRM Management **Consumer Centric Marketing** 5.7. CRM Management Techniques 5.8. Advantages and Risks of 5.6. Implementing CRM 5.5.1. Customer Service. 5.6.1. Segmentation 5.7.1. Direct Marketing 5.5.2. Managing the Sales Force Profitability Analysis 5.7.2. Multichannel Integration 5.6.2. CRM, Sales and Costs 5.8.1. 5.5.3. Customer Service 5.6.3. Customer Loyalty Strategies 5.7.3. Viral Marketing Customer Satisfaction and Loyalty 5.8.2. 5.8.3. Technology Implementation 5.8.4. Strategic and Management Errors

## Module 6. Operational Marketing

### 6.1. Marketing Mix

- 6.1.1. The Marketing Value Proposition
- 6.1.2. Marketing Mix Policies, Strategies and Tactics
- 6.1.3. Elements of the Marketing Mix
- 6.1.4. Customer Satisfaction and Marketing Mix

### 6.5. Promotion and Sales Channels

- 6.5.1. Corporate Branding
- 6.5.2. Advertising
- 6.5.3. Sales Promotion
- 6.5.4. Public Relations and Personal Selling
- 6.5.5. Street Marketing

## 6.2. Product Management

- 6.2.1. Consumption Distribution and Product Life Cycle
- 6.2.2. Obsolescence, Expiration, Periodic Campaigns
- 6.2.3. Order Management and Inventory Control Ratios

### 6.6. Branding

- 6.6.1. Brand Evolution
- 6.6.2. Creating and Developing a Successful Brand
- 6.6.3. Brand Equity
- 6.6.4. Category Management

## 6.3. Pricing Principles

- 6.3.1. Environmental Analysis

## 6.7. Marketing Groups Management

- 6.7.1. Work Teams and Meeting Management
- Coaching and Team Management 6.7.2.
- 6.7.3. Managing Equality and Diversity
  - Program

- 6.3.2. Production Costs and Discount Margins
- 6.3.3. Final Price and Positioning Map

### 6.4.1. Trade Marketing Distribution Culture and Competition 6.4.2.

- Designing and Managing Channels 6.4.3.
- 6.4.4. Functions of Distribution Channels
- 6.4.5. Route to Market

### 6.8. Communication and Marketing

6.4. Distribution Channel Management

- Communication Integrated into Marketing 6.8.1.
- Designing a Marketing Communication 6.8.2.

## 6.8.3. Communication Skills and Influence

6.8.4. Barriers to Business Communication

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## Module 7. Sectorial Marketing

## 7.1. Services Marketing

- 7.1.1. Evolution and Growth of the Services Sector
- 7.1.2. Function of Services Marketing
- 7.1.3. Marketing Strategy in the Service Sector

## 7.2. Touristic Marketing

- 7.2.1. Features of the Tourism Sector
- 7.2.2. Tourist Product

7.6.1. State Regulation

7.6.

7.2.3. The Customer in Tourism Marketing

Banking Marketing

7.6.3. Inbound Marketing in the Banking Sector

7.6.2. Branches and Segmentation

## 7.3. Political and Electoral Marketing

- 7.3.1. Political Marketing vs. Electoral Marketing
- 7.3.2. Political Market Segmentation
- 7.3.3. Electoral Campaign

## 7.7. Health Services Marketing

- 7.7.1. Internal Marketing
- 7.7.2. User Satisfaction Studies
- 7.7.3. Market Oriented Quality Management

## 7.4. Social Marketing and Responsible Marketing

- 7.4.1. Social Cause Marketing and CSR
- 7.4.2. Environmental Marketing

7.8. Sensory Marketing

Experience

of Sale

7.4.3. Segmentation in Social Marketing

7.8.1. Shopping Experience as a Sensory

7.8.2. Neuromarketing and Sensory Marketing

7.8.3. Arrangement and Presentation of the Point

## 7.5. Retail Management

- 7.5.1. Relevance
- 7.5.2. Reward
- 7.5.3. Cost Reduction
- 7.5.4. Relationship with the Customer

## Module 8. Digital Marketing and E-Commerce

### 8.1. Digital Marketing and E-Commerce

- 8.1.1. The Digital Economy and the Sharing Economy
- 8.1.2. Trends and Social Changes in Consumers
- 8.1.3. Digital Transformation of Traditional Companies
- 8.1.4. The Roles of the Chief Digital Officer

### 8.5. Online Market Research

- 8.5.1. Quantitative Research Tools in Online Markets
- 8.5.2. Dynamic Qualitative Customer Research Tools

## 8.2. Digital Strategy

- 8.2.1. Segmentation and Positioning in the Competitive Context
- 8.2.2. New Marketing Strategies for Products and Services
- 8.2.3. From Innovation to Cash Flow

### 8.3. Technology Strategy

- 8.3.1. Basic Concepts of Web Development
- 8.3.2. Hosting and Cloud Computing
- 8.3.3. Content Management Systems (CMS)
- 8.3.4. Formats and Digital Media
- 8.3.5. Technological E-Commerce Platforms

## 8.4. Digital Regulation

- 8.4.1. Privacy Policy and Personal Data Protection Act
- 8.4.2. Fake Profiles and Fake Followers
- 8.4.3. Legal Aspects of Marketing, Advertising and Digital Content

- 8.6. Online Agencies, Media, and Channels
- 8.6.1. Integral, Creative and Online Agencies
- 8.6.2. Traditional and New Media
- 8.6.3. Online Channels
- 8.6.4. Other Digital Players

## Module 9. Digital Marketing Strategy

## 9.1. Managing Digital Business

- 9.1.1. Competitive Strategy in the Face of the Growing Digitalization of the Media
- 9.1.2. Designing and Creating a Digital Marketing Plan
- 9.1.3. Digital Media Planning and Contracting
- 9.1.4. ROI Analysis in a Digital Marketing Plan

## 9.5. Digital Marketing Trends

- 9.5.1. Remarketing
- 9.5.2. Digital Neuromarketing
- 9.5.3. Avatar Marketing

## 9.5.4. Bluecasting

## Module 10. Inbound Marketing

## 10.1. The Definition of Inbound Marketing

- 10.1.1. Effective Inbound Marketing
- 10.1.2. The Benefits of Inbound Marketing 10.1.3. Measuring the Success of Inbound
- Marketing

### 10.5. Content Dynamization

- 10.5.1. Influencers
- 10.5.2. Blogger Outreach 10.5.3. Paid Content Seeding

## Module 11. Entrepreneurship

### 11.1. Innovation Methodology and Knowledge Society

- 11.1.1. Design Thinking
- 11.1.2. The Blue Ocean Strategy
- 11.1.3. Collaborative Innovation
- 11.1.4. Open Innovation

### 11.5. Business Plan

- 11.5.1. Business Plan in the Digital Era
- 11.5.2. Value Proposition Model

## 10.2. Target Research

- 10.2.1. Consumer Intent Modelling and Buyer Personas
- 10.2.2. Customer Journey Mapping
- 10.2.3. Content Strategy

## 10.6. Conversion

10.6.1. Lead Capturing and CRO 10.6.2. Lead Nurturing and Marketing Automation

11.2. Strategic Innovation Intelligence

## 9.3. Defining the Digital Marketing Strategy

- 9.3.1. Closed Loop Marketing
- 9.3.2. Continuous Loop Marketing
- 9.3.3. Multichannel Marketing

### 9.7. Online Marketing Plan

- 9.7.1. Online Research
- 9.7.2. Creating an Online Marketing Plan
- 9.7.3. Configuration and Activation
- 9.7.4. Launch and Management

### 9.4. Digital Marketing to Attract and Retain Customers

- 9.4.1. Hypersegmentation and Micro-Localization
- 9.4.2. Loyalty and Engagement Strategies using the Internet
- 9.4.3. Visitor Relationship Management

### Blended Marketing 9.8.

- Integrating On and Off Actions 9.8.1.
- Personalize and Segment 9.8.2.
- 9.8.3. Improve the User Experience

### 10.3. Content Optimization

10.3.1. Content Optimization for Search Engines 10.3.2. Recycling and Content Improvement

## 10.4. Content Creation

10.4.1. User and Brand Generated Content 10.4.2. Opportunity Blogging 10.4.3. Video and Other Formats

## 11.3. Entrepreneurship and Innovation

- 11.3.1. Strategies to Search for Business Opportunities
- 11.3.2. Assessing the Feasibility of New Projects
- 11.3.3. Innovation Management Systems
- 11.3.4. Entrepreneur Soft Skills

## 11.4. Project Management

- 11.4.1. Agile Development
- 11.4.2. Lean Management in Start-Ups
- 11.4.3. Project Tracking and Project Steering

## 11.6. Financing Start-Ups

11.2.1. Technology Monitoring

11.2.2. Technology Foresight

11.2.3. Coolhunting

- 11.6.1. Seed Phase: Financial Funds and Subsidies
- 11.6.2. Start-up Phase: Business Angels
- 11.6.3. Growth Phase: Venture Capital
- 11.6.4. Consolidation Phase. IPO

### 9.2.1. Branded Content and Storvtelling 9.2.2. Hypersegmentation 9.2.3. Videomarketing 9.2.4. Social Sales Managing Digital Campaigns 9.6.

9.2. Digital Marketing to Reinforce a

Brand

- Display Advertising and Rich Media 9.6.1. 9.6.2. Multi-Platform, Multi-Segment, Multi-Personalization Campaigns
- 9.6.3. Advertising on Digital Television

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### Module 12. Performance Marketing

### 12.1. Permission Marketing

- 12.1.1. How to Obtain a User's Permission 12.1.2. Personalizing the Message
- 12.1.3. Mail Confirmation or Double Opt-In

### 12.5. Launching an Affiliate Program

12.5.1. Affiliation and Direct Affiliation Networks 12.5.2. Results Analysis and Monitoring 12.5.3. Fraud Control

### 12.2. Strategy and Performance Techniques

12.2.1. Performance Marketing: Results 12.2.2. Digital Media Mix 12.2.3. The Importance of the Funnel

### 12.6. Developing Email Campaigns

12.6.1. Designing Email Marketing Campaigns 12.6.2. Email Marketing 12.6.3. Lists of Subscribers, Leads and Customers

### 12.3. Programmatic Marketing and RTB

12.3.1. RTB: Real Time Planning and Purchasing 12.3.2. Programmatic Purchasing Ecosystem 12.3.3. How to Integrate RTB into the Media Mix 12.3.4. Keys to RTB on Different Devices

### 12.7. Email Marketing Tools and Resources

- 12.7.1. Acumbamail
- 12.7.2. Mailchimp 12.7.3. Templates 12.7.4. Inbox Inspection

### 12.4. Affiliate Campaign Development

12.4.1. Agencies and Affiliate Programs

- 12.4.2. Postview
- 12.4.3. Defining Affiliate Programs

### 12.8. Online Writing for Email Marketing Campaigns

12.8.1. How to Create Good Headlines 12.8.2. Writing Content for Newsletters 12.8.3. Calls to Action in Newsletters

### 12.9. Display and Campaign Optimization

- 12.9.1. Advertising, Persuasive Communication
- 12.9.2. Behavioral Targeting, Re-Targeting,
- Re-Messaging
- 12.9.3. Affiliation
- 12.9.4. Campaign Preparation

### 12.10. Email Marketing Metrics

- 12.10.1. List Metrics
- 12.10.2. Newsletter Delivery Metrics
- 12.10.3. Conversion Metrics

### Module 13. Search Engine Marketing and Search Engine Optimization (SEO)

#### 13.1. How Search Engines Work

13.1.1. Indicators and Indexes 13.1.2. Algorithms 13.1.3. SEO and Corporate Branding

### 13.5. App Store Optimization

- 13.5.1. App Indexing
- 13.5.2. App Visibility on Search Engines
- 13.5.3. Measuring the Visibility of Search Engine Apps

### 13.2.1. Indexability

13.2.2. Contents 13.2.3. Popularity

**13.6. Technical SEO** 13.6.1. Web Performance Optimization

13.2. Fundamental Variables of SEO

- 13.6.2. Real Time and Content
- 13.6.3. Relevant Tagging and Headers
- 13.6.4. Advanced WPO Techniques

#### 13.3. SEO Analysis

- 13.3.1. Determining KPIs
- 13.3.2. Generating Scripts and Alerts
- 13.3.3. Optimization of Images, Videos and Other Elements

### 13.7. SEO and E-Commerce

- 13.7.1. Conversion Rate Optimization
- 13.7.2. Google WebMaster Tools
- 13.7.3. Social Proof and Viralization
- 13.7.4. Navigation and Indexability

### 13.4. Linkbuilding

13.4.1. Ways of Carrying Out Effective Linkbuilding 13.4.2. Link Baiting 13.4.3. Link Audits 13.4.4. Penalties

### 13.8. Integration in an Online Marketing Plan

13.8.1. Metrics and Impact13.8.2. Web Analytics13.8.3. Other Monitoring Tools

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Module	14. Search	Engine N	Marketing (	(SEM)	

14.1.	Keyword Hunting for SEM
	Adwords Keyword Tool
	Google Suggest Insights for Search
	Google Trends

### 14.5. Facebook Ads

14.5.1. PPC/PPF (Pay-Per-Fan) Adverts 14.5.2. Creating Facebook Ads 14.5.3. Facebook Power Editor 14.5.4. Campaign Optimization

### Module 15. Conversion Optimization

- 15.1. Introduction to Conversion Rate Optimization
- 15.1.1. Purchase Cycle and Elements of Online Behavior
- 15.1.2. Fundamentals of Neuromarketing
- 15.1.3. Usability vs. Persuasion

### 15.5. CRO and Psychology

15.5.1. Neuromarketing 15.5.2. Web Design and Neuromarketing 15.5.3. Learning, Memory and Emotions

### 14.2. SEM and Google Adwords

14.2.1. Google Shopping 14.2.2. Google Display Network 14.2.3. Google AdWords Mobile 14.2.4. YouTube Advertising

### 14.6. Other PPC Platforms

14.6.4. Yandex

### 14.3. Google Products

14.3.1. Google Products Integrated in Adwords 14.3.2. Product Extensions vs. Product Ads 14.3.3. Google Shopping and Local 14.3.4. Google Merchant

### 14.7. Strategy in SEM

14.7.1. Quality Score 14.7.2. CPC Bidding 14.7.3. Site Links

### 14.4. Pay-Per-Click and SEM

14.4.1. Search and Display 14.4.2. Creating PPC Campaigns 14.4.3. Tracking Conversions

### 14.8. Measurement in SEM

14.8.1 KPIs 14.8.2. Impressions, Clicks, Conversions 14.8.3. Revenue, ROI, CPA

### 15.3. Web Analytics and CRO

15.3.1. Oualitative Analysis 15.3.2. Behavior Analysis 15.3.3. Business and User Objectives

### 15.4. User Experience y Conversion Rate Optimization

15.4.1. Lean and User Experience

### 15.6. Behavioral Economics

15.6.1. Decision Factors 15.6.2. Motivation and Anchoring 15.6.3. The Role of the Unconscious

15.2. CRO Methodology

15.2.1. Scientific Method

15.2.3. The CRO Process

15.2.2. Conversion Pyramid

#### 15.7. Experimentation in CRO

15.7.1. A/B vs. Multivariate 15.7.2. Testing Tools 15.7.3. Implementation and Execution

### 15.8. CRO in E-Commerce

15.8.1. E-Commerce and CRO 15.8.2. The E-Commerce Funnel 15.8.3. Processes to Optimize

Platforms

16.4.1. YouTube

16.4.3. Flickr

16.4.4. Vimeo

16.4.5. Pinterest

16.4.2. Instagram

16.4. Video, Image, and Mobility

### Module 16. Social Media and Community Management

### 16.1. Web 2.0 or the Social Web

- 16.1.1. Organization in the Age of Conversation 16.1.2. Web 2.0 Is All About People 16.1.3. New Environments. New Content
- 16.2. Digital Communication and Reputation
- 16.2.1. Crisis Management and Online Corporate Reputation
- 16.2.2. Online Reputation Report
- Media
- 16.2.4. Branding and Networking 2.0

### 16.5. Corporate Blogging

- 16.5.1. How to Create a Blog
- 16.5.2. Content Marketing Strategy
- 16.5.3. How to Create a Content Plan for Your Blog
- 16.5.4. Content Curation Strategy

#### 16.3.1. Facebook 16.3.2. LinkedIn

Community Manager

16.7.2. Social Media Manager

16.7.3. Social Media Strategist

16.3. General, Professional, and

- 16.3.3. Twitter
- 16.2.3. Netiquette and Good Practices on Social

### 16.6. Social Media Strategies

- 16.6.1. Corporate Communication Plan 2.0
- 16.6.2. Corporate PR and Social Media
- 16.6.3. Analysis and Evaluation of Results

### Microblogging Platforms

#### 16.7. Community Management 16.8. Social Media Plan 16.7.1. Functions. Duties, and Responsibilities of the

- 16.8.1. Designing a Social Media Plan
- 16.8.2. Defining the Strategy to Be Followed in Each Medium

16.8.3. Contingency Protocol in Case of Crisis

14.6.1 Twitter Ads 14.6.2. LinkedIn 14.6.3. Baldu

### 15.4.2. Wireframing 15.4.3. Persuasive Copy

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### Module 17. Designing the User Experience Strategy

### 17.1. UX Design

17.1.1. Information Architecture 17.1.2. SEO and Analytics for UX 17.1.3. Landing Pages

### 17.5. User Experience

- 17.5.1. User Focused Design Methodology 17.5.2. User Research Techniques
- 17.5.3. Involve the Customer in the Process
- 17.5.4. Shopping Experience Management

### 17.2. Technical Terms in UX Design

17.2.1. Wireframe and Components17.2.2. Interaction Pattern and Navigation Flow17.2.3. User Profile17.2.4. Process and Process Funnel

### 17.6. Designing the User Experience Strategy

17.6.1. Content Trees 17.6.2. High-Fidelity Wireframes 17.6.3. Component Maps 17.6.4. Usability Guides

### 17.3. Research

17.3.1. Research in Interface Design Projects 17.3.2. Qualitative and Quantitative Approach

- 17.3.3. Announce the Results of the Research
- 17.5.5. Announce the Results of the Researc

#### 17.7. Usability Evaluation

17.7.1. Usability Evaluation Techniques 17.7.2. Viewing Data 17.7.3. Presenting Data

### 17.4. Digital Design

17.4.1. Digital Prototype

- 17.4.2. Axure and Responsive
- 17.4.3. Interaction Design and Visual Design

### 17.8. Customer Value and Customer Experience Management

- 17.8.1. Use of Narratives and Storytelling
- 17.8.2. Co-Marketing as a Strategy
- 17.8.3. Content Marketing Management
- 17.8.4. The ROI of Customer Experience Management

### Module 18. Mobile E-Commerce

### 18.1. Mobile Marketing

18.1.1. New Consumption and Mobility Habits 18.1.2. The SoLoMo Model

18.1.3. The 4 Ps of the Marketing Mix in Mobility

### 18.5. User Interface and Shopping Experience

- 18.5.1. M-Commerce Rules and Platforms.
- 18.5.2. Omnichannel
- 18.5.3. Mobile & Proximity Marketing
- 18.5.4. Gap between Consumer and Advertiser
- 18.5.5. Mobile Commerce Content Managers

### 18.9. Mobile Commerce

18.9.1. Services18.9.2. Applications18.9.3. Mobile Social Shopping

### 18.2. Mobile Technology

- 18.2.1. Mobile Operators
- 18.2.2. Mobile Devices and Operating Systems
- 18.2.3. Mobile Applications and WebApps
- 18.2.4. Sensors and Integration with the Physical World

### 18.6. Apps and Purchases

- 18.6.1. Designing Mobile Commerce Apps
- 18.6.2. App Stores 18.6.3. App Marketing for Customer Loyalty
- 18.6.4. App Marketing for eCommerce
- 8.6.4. App Marketing for ecommerce

### 18.3. Trends in Mobile Marketing

- 18.3.1. Mobile Publishing
- 18.3.2. Advergaming and Gamification
- 18.3.3. Mobile Geolocalization
- 18.3.4. Augmented Reality

### 18.7. Mobile Payments

- 18.7.1. Value Chain and Business Models of Mobile Payment Methods
- 18.7.2. Keys to Improve UX in Mobile Payment
- 18.7.3. Positioning Strategies in the Mobile
- Payments Market
- 18.7.4. Fraud Management

### 18.4. Mobile User Behavior

- 18.4.1. New Search Habits on Mobile Devices
- 18.4.2. Multi-Screen
- 18.4.3. Mobile as a Purchasing Driver
- 18.4.4. ASO, Mobile User Acquisition and Loyalty.

### 18.8. Mobile Analytics

- 18.8.1. Mobile Measurement and Analysis Methodologies
- 18.8.2. Mobile Metrics: Main KPIs
- 18.8.3. Profitability Analysis
- 18.8.4. Mobile Analytics

### 18.10. Mobile Social Media Applications

- 18.10.1 Integrating Cell Phones into Social Networks 18.10.2 Mobility, Relationship, Ubiguity and Publicity
- 18.10.3 Facebook Places
- 10.10.3 Facebook Places
- 18.10.4 Geolocation, Mobile Directories, Online Recommendations and Shopping



Module 19. Web Analytics and Marketing Analytics

<b>19.1. Web Analysis</b> 19.1.1. The Fundamentals of Web Analytics 19.1.2. Classic Media vs. Digital Media 19.1.3. The Web Analyst's Basic Methodology	<b>19.2. Google Analytics</b> 19.2.1. Configuring an Account 19.2.2. Javascript Tracking API 19.2.3. Customized Reports and Segments	<ul> <li>19.3. Qualitative Analysis</li> <li>19.3.1. Research Techniques Applied in Web Analytics</li> <li>19.3.2. Customer Journey</li> <li>19.3.3. Purchase Funnel</li> </ul>	<b>19.4. Digital Metrics</b> 19.4.1. Basic Metrics 19.4.2. Ratios 19.4.3. Setting Objectives and KPIs
<b>19.5. Acquisition and Marketing Analytics</b> 19.5.1. ROI 19.5.2. ROAS 19.5.3. CLV	<b>19.6. Strategy Analysis Areas</b> 19.6.1. Web Traffic Acquisition 19.6.2. Activation 19.6.3. Conversion 19.6.4. Loyalty	<ul> <li>19.7. Data Science and Big Data</li> <li>19.7.1. Business Intelligence</li> <li>19.7.2. Methodology and Analysis of Large Volumes of Data</li> <li>19.7.3. Data Extraction, Processing and Loading</li> </ul>	<ul> <li>19.8. Application Programming Interface (API)</li> <li>19.8.1. APIs and Google Analytics</li> <li>19.8.2. Query Explorer</li> <li>19.8.3. Supermetrics Functions</li> </ul>
19.9. Viewing Data	19.10. Web Analytics Tools		

19.9.1. Viewing and Interpreting Dashboards 19.9.2. Converting Data into a Value 19.9.3. Integrating Sources

19.9.4. Presenting Reports

#### **19.10. Web Analytics Tools** 19.10.1 Technological Basis of WA Tool 19.10.2 Logs and Tags

19.10.3 Basic and Ad-hoc Labeling

### Module 20. Data Science and Big Data

### 20.1. Data Science and Big Data

- 20.1.1. Impact of Big Data and Data Science on Business Strategy
- 20.1.2. Introduction to Command Line
- 20.1.3. Data Science Problems and Solutions

### 20.5. Big Data

- 20.5.1. Hadoop
- 20.5.2. Spark
- 20.5.3. Collaborative Recommendation and Filtering Systems

### 20.2. Data Hacking Languages

20.2.1. SQL Databases 20.2.2. Introduction to Python 20.2.3. Programming in R

### 20.6. Data Science Success Stories

- 20.6.1. Customer Segmentation Using the RFM Model
- 20.6.2. Experiment Design Application 20.6.3. Supply Chain Value: Forecasting
- 20.6.4. Business Intelligence

### 20.3. Statistics

20.3.1. Introduction to Statistics 20.3.2. Linear and Logistic Regression 20.3.3. PCA and Clustering

### 20.7. Hybrid Architectures in Big Data

- 20.7.1. Lambda Architecture
- 20.7.2. Kappa Architecture
- 20.7.3. Apache Flink and Practical Implementations
- 20.7.4. Amazon Web Services

### 20.4. Machine Learning

20.4.1. Model Selection and Regularization 20.4.2. Random Trees and Forests 20.4.3. Processing Natural Language

### 20.8. Big Data in the Cloud

20.8.1. AWS: Kinesis 20.8.2. AWS: DynamosDB 20.8.3. Google Cloud Computing 20.8.4. Google BigQuery

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### Module 21. E-Commerce and Shopify

### 21.1. Digital E-Commerce Management

- 21.1.1. New E-Commerce Business Models
- 21.1.2. Planning and Developing an E-Commerce Strategic Plan
- 21.1.3. Technological Structure in E-Commerce

### 21.2. E-Commerce Operations and Logistics

- 21.2.1. How to Manage Fulfillment
- 21.2.2. Digital Point-of-Sale Management
- 21.2.3. Contact Center Management
- 21.2.4. Automation in Management and Monitoring Processes

#### 21.5. From E-Commerce to M-Commerce and S-Commerce

- 21.5.1. E-Marketplace Business Models
- 21.5.2. S-Commerce and Brand Experience
- 21.5.3. Purchase via Mobile Devices

- 21.6. Customer Intelligence: from E-CRM to S-CRM
- 21.6.1. Integrating the Consumer in the Value Chain
- 21.6.2. Online Research and Loyalty Techniques
- 21.6.3. Planning a Customer Relationship
- Management Strategy

### 21.3. Implementing E-Commerce Techniques

- 21.3.1. Social Media and Integration in the E-Commerce Plan
- 21.3.2. Multichannel Strategy
- 21.3.3. Personalizing Dashboards

#### 21.7. Digital Marketing Trade

- 21.7.1. Cross Merchandising
- 21.7.2. Designing and Managing Facebook Ads Campaigns
- 21.7.3. Designing and Managing Google Ad Campaigns

#### 21.4. Digital Pricing

- 21.4.1. Online Payment Methods and Payment Gateways 21.4.2. Electronic Promotions 21.4.3. Digital Price Timing
- 21.4.4. E-Auctions

### 21.8. Online Marketing for E-Commerce

21.8.1. Inbound Marketing 21.8.2. Display and Programmatic Purchasing 21.8.3. Communication Plan

### Module 22. Commercial Management

#### 22.1. Commercial Negotiation

- 22.1.1. Emotional Intelligence in Negotiation and Sales
- 22.1.2. Self-Motivation and Empathy
- 22.1.3. Developing Negotiation Abilities

#### 22.5. Implementing the Commercial Function

- 22.5.1. Commercial Contract
- 22.5.2. Controlling Commercial Activity
- 22.5.3. The Commercial Agent's Code of Ethics

### 22.2. Fundamentals of Commercial Management

- Analysis
- 22.2.3. CANVAS Model

#### 22.6. Key Account Management

- 22.6.1. Identifying Key Accounts
- 22.6.2. Benefits and Risks of the Key Account
- Manager
- 22.6.3. Sales and Key Account Management
- 22.6.4. KAM Strategic Action Phases

### 22.3. Decision-Making in Commercial Management

- 22.3.1. Commercial Strategy and Competitive Strategy
- 22.3.2. Decision Making Models
- 22.3.3. Analytical and Decision Making Tools

#### 22.7. Commercial Forecast

- 22.7.1. Business Forecast and Sales Forecast
- 22.7.2. Sales Forecasting Methods
- 22.7.3. Practical Applications of Sales Forecasting

### 22.4. Sales Network Management

- 22.4.1. Sales Campaign Planning
- 22.4.2. Networks Serving Commercial Activity 22.4.3. Salesperson Recruitment and Training
- Policies
- 22.4.4. Sales Management

### 22.8. Financial and Budgetary Management

- 22.8.1. Marketing Balanced Scorecard
- 22.8.2. Control of the Annual Marketing Plan
- 22.8.3. Financial Impact of Strategic Decisions

- 22.2.1. Internal and External Analysis. SWOT
- 22.2.2. Sector and Competitive Analysis

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### Module 23. 1 to 1 Marketing

### 23.1. Emotional Intelligence in the Company

- 23.1.1. Emotional Intelligence and Communication 23.1.2. Assertiveness. Empathy, and Active Listening
- 23.1.3. Self-Esteem and Emotional Language

#### 23.5. Key Account Management

#### 23.5.1. Identifying Key Accounts

- 23.5.2. Benefits and Risks of the Key Account Manager
- 23.5.3. Sales and Key Account Management
- 23.5.4. KAM Strategic Action Phases

### Module 24. Sales Campaign Planning

#### 24.1. Customer Portfolio Analysis

24.1.1. Customer Planning 24.1.2 Customer Classification

### 24.2. Commercial Segmentation

23.2. Relational Capital: Coworking

23.2.1. Managing Human Capital

23.6. The Loyalty Process 23.6.1. In-Depth Knowledge of the Client

with the Customer

Company

23.2.3. Managing Equality and Diversity

23.2.4. Innovation in People Management

23.6.2. The Commercial Process to be Carried Out

23.6.3. The Value that the Customer Has for the

23.2.2. Performance Analysis

- 24.2.1. Analysis of Distribution Channels, Sales Areas and Products
- 24.2.2. Preparing Commercial Areas 24.2.3. Implementing the Visiting Plan

### 24.5. Sales Projections

- 24.5.1. Business Forecast and Sales Forecast
- 24.5.2. Sales Forecasting Methods
- 24.5.3. Practical Applications of Sales Forecasting

### 24.6. Setting Sales Objectives

- 24.6.1. Coherence of Corporate, Commercial and Sales Objectives
- 24.6.2. Programming Objectives and Detailed Budgets
- 24.6.3. Distributing Objectives by Business Activity Units
- 24.6.4. Sales and Participation Objectives

### 23.3. Leadership and Team Management

23.3.1. Leadership and Leadership Styles 23.3.2. Skills and Abilities of the Leader 2.0 23.3.3. Managing Change Processes 23.3.4. Managing Multicultural Teams 23.3.5. Coaching

### 23.4. Selecting Target Customers (CRM)

- 23.4.1. Designing an E-CRM
- 23.4.2. Implications and Limitations of the Personal Data Protection Law
- 23.4.3. Orientation towards the Consumer
- 23.4.4. 1 to 1 Planning

### 24.3. Selecting Target Customers (CRM)

- 24.3.1. Designing an E-CRM
- 24.3.2. Implications and Limitations of the Personal Data Protection Law
- 24.3.3. Orientation towards the Consumer

### 24.3.4. 1 to 1 Planning

#### 24.7. Sales Quota and Setting the Sales Quota

- 24.7.1. Activity Quotas
- 24.7.2. Volume and Profitability Quotas
- 24.7.3. Participation Quotas
- 24.7.4. Economic and Financial Quotas
- 24.7.5. Seasonality and Quotas

### 24.4. Key Account Management

- 24.4.1. Identifying Key Accounts
- 24.4.2. Benefits and Risks of the Key Account Manager
- 24.4.3. Sales and Key Account Management
- 24.4.4. KAM Strategic Action Phases

### 24.8. Contingency Plan

- 24.8.1. Information Systems and Sales Control
- 24.8.2. Scorecards
- 24.8.3. Corrective Measures and Contingency Plans

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### Module 25. Commercial and Sales Team Organization

#### 25.1. Commercial Organization

- 25.1.1. Introduction to Commercial Organization
- 25.1.2. Typical Commercial Structures
- 25.1.3. Delegations Organization
- 25.1.4. Developing Commercial Organizational Models

#### 25.5. Go-To-Market Strategy

25.5.1. Channel Management 25.5.2. Competitive Advantage 25.5.3. Sales Force

25.2. Sales Network Organization

25.6. Controlling Commercial Activity

25.6.1. Main Ratios and Control Methods

25.6.3. Balanced Scorecard Methodology

25.6.2. Supervision Tools

25.2.1. Department Organization Chart 25.2.2. Designing Sales Networks 25.2.3. Multichannel Reality

### 25.3. Internal Market Analysis

25.3.1. Service Chain Definition 25.3.2. Quality of Service Analysis 25.3.3. Product Benchmark 25.3.4. Key Business Success Factors

#### 25.7. After-Sales Service Organization

25.7.1 After-Sales Actions 25.7.2. Relationships with the Customer 25.7.3. Self-Analysis and Improvement

#### 25.4. Sales Strategy

25.4.1. Sales Methods 25.4.2. Acquisition Strategies 25.4.3. Service Strategies

### 25.8. Commercial Audit

25.8.1 Possible Lines of Intervention 25.8.2. Express Commercial Audit 25.8.3. Strategic Team Assessment 25.8.4. Marketing Policy Assessment

### Module 26. Selecting, Training, and Coaching the Sales Network

#### 26.1. Managing Human Capital

26.1.1. Intellectual Capital The Intangible Asset of Knowledge 26.1.2. Talent Acquisition 26.1.3. Preventing the Loss of Human Resources

#### 26.5. Personal Coaching and Emotional Intelligence

- 26.5.1. Emotional Intelligence Applied to Sales Techniques
- 26.5.2. Assertiveness, Empathy, and Active Listening
- 26.5.3. Self-Esteem and Emotional Language
- 26.5.4. Multiple intelligences

26.2.4. Welcome Plan

### 26.6. Motivation

26.6.1. The Nature of Motivation 26.6.2. Expectations Theory 26.6.3. Needs Theory 26.6.4. Motivation and Financial Compensation

#### 26.3. Training High-Level Salespeople

- 26.3.1. Training Plan
- 26.3.2. Salesperson Characteristics and Duties 26.3.3. Training and Managing High-Performing Teams

### 26.7. Compensation of Sales Networks

- 26.7.1. Compensation Systems
- 26.7.2. Incentive and Compensation Systems
- 26.7.3. Distribution of Salary Concepts

#### 26.4. Training Management

26.4.1. Learning Theories 26.4.2. Talent Detection and Retention 26.4.3. Gamification and Talent Management 26.4.4. Training and Professional Obsolescence

### 26.8. Compensation and Non-Economic Benefits

26.8.1. Quality of Life in the Workplace Programs

- 26.8.2. Expansion and Enrichment of the Job
- 26.8.3. Flexible Schedules and Job Sharing

26.2. Selecting Sales Teams 26.2.1. Recruitment Actions 26.2.2. Salesperson Profiles 26.2.3. Interview

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### Module 27. Commercial Activity Process

#### 27.1. Development of the Sales Process

27.1.1. Methodology in the Sales Process 27.1.2. Attracting Attention and Argumentation 27.1.3. Objections and Demonstration

### 27.5. Negotiation and Closing the Sale

#### 27.5.1. Negotiation Phases

27.5.2. Negotiation Tactics

to S-CRM

- 27.5.3. Closing and Customer Commitment
- 27.5.4. Commercial Visit Analysis

### 27.2. Preparing the Commercial Visit

27.2.1. Studving the Customers File 27.2.2. Setting Customer Sales Targets 27.2.3. Preparing the Interview

### 27.3. Conducting the Commercial Visit

27.3.1. Customer Presentation 27.3.2. Determining Needs 27.3.3. Argumentation

### 27.4. Psychology and Sales Techniques

- 27.4.1. Notions of Psychology Applied to Sales
- 27.4.2. Techniques to Improve Verbal and Non-
  - Verbal Communication
- 27.4.3. Factors that Influence Consumer Behavior

### 27.6. The Loyalty Process

- 27.6.1. In-Depth Knowledge of the Client 27.6.2. The Commercial Process to be Carried Out with the Customer
- 27.6.3. The Value that the Customer Has for the Company

### Module 28. Integrating Digital Channels into the Commercial Strategy

### 28.1. Digital E-Commerce Management

#### 28.1.1. New E-Commerce Business Models

- 28.1.2. Planning and Developing an E-Commerce Strategic Plan
- 28.1.3. Technological Structure in E-Commerce

### 28.2. Implementing E-Commerce Techniques

- 28.2.1. Social Media and Integration in the E-Commerce Plan
- 28.2.2. Multichannel Strategy
- 28.2.3. Personalizing Dashboards

#### 28.5. Customer Intelligence: From E-CRM 28.6. Managing Virtual Communities: **Community Management**

- 28.5.1. Integrating the Consumer in the Value Chain
- 28.5.2. Online Research and Loyalty Techniques
- 28.5.3. Planning a Customer Relationship Management Strategy
- 28.6.1. Changes in Communication Paradigms
- 28.6.2. Business Intelligence and the Consumer 2.0
- 28.6.3. Managing Networks and Communities
- 28.6.4. Social Media Content Management
- 28.6.5. Monitoring, Analytics and Results in Social

### Media

### 28.3. Digital Pricing

- 28.3.1. Online Payment Methods and Payment Gateways
- 28.3.2. Electronic Promotions
- 28.3.3. Digital Price Timing
- 28.3.4. E-Auctions

### 28.7. Social Media Plan

- 28.7.1. Designing a Social Media Plan
- 28.7.2. Defining the Strategy to Be Followed in Each Medium
- 28.7.3. Contingency Protocol in Case of Crisis

### 28.4. From E-Commerce to M-Commerce and S-Commerce

- 28.4.1. E-Marketplace Business Models
- 28.4.2. S-Commerce and Brand Experience
- 28.4.3 Purchase via Mobile Devices

### 28.8. Web Analytics and Social Media Intelligence

- 28.8.1. Setting Objectives and KPIs
- 28.8.2. ROI in Digital Marketing
- 28.8.3. Viewing and Interpreting Dashboards

### Structure and Content | 45 tech

### Module 29. Commerce and International Marketing

#### 29.1. International Market Research

29.1.1. Emerging Markets Marketing 29.1.2. PES Analysis 29.1.3. What, How, and Where to Export 29.1.4. International Marketing-Mix Strategies

29.5. Prices and Exports

29.5.2. Incoterms

29.5.1. Export Prices Calculation

29.5.3. International Price Strategy

### 29.2. International Segmentation

29.2.1. Criteria for Market Segmentation at the International Level 29.2.2. Market Niches 29.2.3. International Segmentation Strategies

### 29.3. International Positioning

- 29.3.1. Branding in International Markets
- 29.3.2. Positioning Strategies in International Markets 29.3.3. Global, Regional and Local Brands
- 29.7. International Promotion
- 29.7.1. The International Promotion MIX 29.7.2. Advertising and Publicity 29.7.3. International Fairs 29.7.4. Country Branding

### 29.4. Product Strategies in International Markets

29.4.1. Product Modification, Adaptation and Diversification 29.4.2. Global Standardized Products 29.4.3. The Product Portfolio

### 29.8. Distribution through International Channels

29.8.1. Channel and Trade Marketing 29.8.2. Export Consortiums 29.8.3. Types of Exports and Foreign Trade

### 29.6. Quality in International Commerce

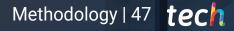
29.6.1. Quality and International Commerce 29.6.2. Standards and Certifications 29.6.3. CE Marking

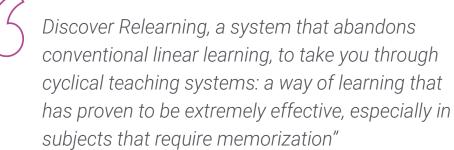
### **666** A unique, key, and decisive experience to boost your professional development and make the definitive leap"

# 07 **Methodology**

This academic program offers students a different way of learning. Our methodology uses a cyclical learning approach: **Relearning.** 

This teaching system is used, for example, in the most prestigious medical schools in the world, and major publications such as the **New England Journal of Medicine** have considered it to be one of the most effective.





### tech 48 | Methodology

### TECH Business School uses the Case Study to contextualize all content

Our program offers a revolutionary approach to developing skills and knowledge. Our goal is to strengthen skills in a changing, competitive, and highly demanding environment.

666 At TECH, you will experience a learning methodology that is shaking the foundation methodology that is shaking the foundations of traditional universities around the world"



This program prepares you to face business challenges in uncertain environments and achieve business success.

### Methodology | 49 tech



Our program prepares you to face new challenges in uncertain environments and achieve success in your career.

### A learning method that is different and innovative

This TECH program is an intensive educational program, created from scratch to present executives with challenges and business decisions at the highest level, whether at the national or international level. This methodology promotes personal and professional growth, representing a significant step towards success. The case method, a technique that lays the foundation for this content, ensures that the most current economic, social and business reality is taken into account.



You will learn, through collaborative activities and real cases, how to solve complex situations in real business environments"

The case method has been the most widely used learning system among the world's leading business schools for as long as they have existed. The case method was developed in 1912 so that law students would not only learn the law based on theoretical content. It consisted of presenting students with real-life, complex situations for them to make informed decisions and value judgments on how to resolve them. In 1924, Harvard adopted it as a standard teaching method.

What should a professional do in a given situation? This is the question we face in the case method, an action-oriented learning method. Throughout the program, the studies will be presented with multiple real cases. They must integrate all their knowledge, research, argue and defend their ideas and decisions.

### tech 50 | Methodology

### **Relearning Methodology**

TECH effectively combines the Case Study methodology with a 100% online learning system based on repetition, which combines different teaching elements in each lesson.

We enhance the Case Study with the best 100% online teaching method: Relearning.

Our online system will allow you to organize your time and learning pace, adapting it to your schedule. You will be able to access the contents from any device with an internet connection.

At TECH you will learn using a cutting-edge methodology designed to train the executives of the future. This method, at the forefront of international teaching, is called Relearning.

Our online business school is the only one in the world licensed to incorporate this successful method. In 2019, we managed to improve our students' overall satisfaction levels (teaching quality, quality of materials, course structure, objectives...) based on the best online university indicators.



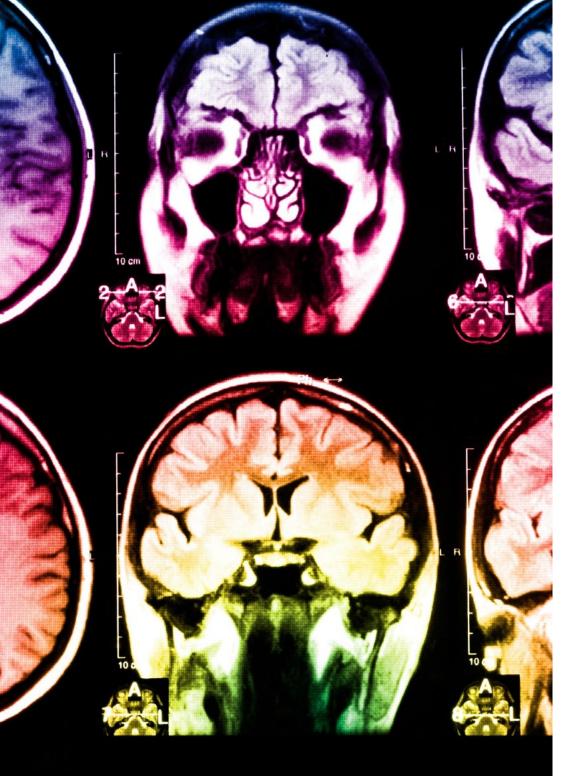
### Methodology | 51 tech

In our program, learning is not a linear process, but rather a spiral (learn, unlearn, forget, and re-learn). Therefore, we combine each of these elements concentrically. With this methodology we have trained more than 650,000 university graduates with unprecedented success in fields as diverse as biochemistry, genetics, surgery, international law, management skills, sports science, philosophy, law, engineering, journalism, history, markets, and financial instruments. All this in a highly demanding environment, where the students have a strong socio-economic profile and an average age of 43.5 years.

Relearning will allow you to learn with less effort and better performance, involving you more in your specialization, developing a critical mindset, defending arguments, and contrasting opinions: a direct equation to success.

From the latest scientific evidence in the field of neuroscience, not only do we know how to organize information, ideas, images and memories, but we know that the place and context where we have learned something is fundamental for us to be able to remember it and store it in the hippocampus, to retain it in our long-term memory.

In this way, and in what is called neurocognitive context-dependent e-learning, the different elements in our program are connected to the context where the individual carries out their professional activity.



### tech 52 | Methodology

This program offers the best educational material, prepared with professionals in mind:



### **Study Material**

All teaching material is produced by the specialists who teach the course, specifically for the course, so that the teaching content is highly specific and precise.

These contents are then applied to the audiovisual format, to create the TECH online working method. All this, with the latest techniques that offer high quality pieces in each and every one of the materials that are made available to the student.

30%

10%

8%

3%



### Classes

There is scientific evidence suggesting that observing third-party experts can be useful.

Learning from an Expert strengthens knowledge and memory, and generates confidence in future difficult decisions.



### **Management Skills Exercises**

They will carry out activities to develop specific executive competencies in each thematic area. Practices and dynamics to acquire and develop the skills and abilities that a high-level manager needs to develop in the context of the globalization we live in.



### **Additional Reading**

Recent articles, consensus documents and international guidelines, among others. In TECH's virtual library, students will have access to everything they need to complete their course.

### Methodology | 53 tech



### **Case Studies**

Students will complete a selection of the best case studies chosen specifically for this program. Cases that are presented, analyzed, and supervised by the best senior management specialists in the world.



### **Interactive Summaries**

The TECH team presents the contents attractively and dynamically in multimedia lessons that include audio, videos, images, diagrams, and concept maps in order to reinforce knowledge.

This exclusive educational system for presenting multimedia content was awarded by Microsoft as a "European Success Story".



30%



### **Testing & Retesting**

We periodically evaluate and re-evaluate students' knowledge throughout the program, through assessment and self-assessment activities and exercises, so that they can see how they are achieving their goals.

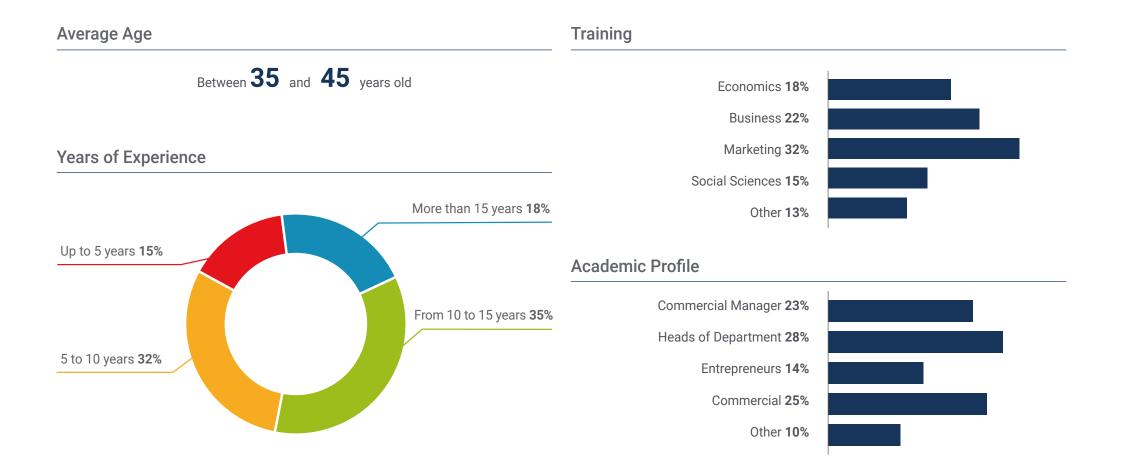
## 08 Our Students' Profiles

The Advanced Master's Degree in Senior Management in Marketing and Sales is a tailormade program that is delivered in a 100% online format so that the student can choose the time and place that best suits their availability, schedules and interests.

A program that takes place over 24 months and is intended to be a unique and stimulating experience for the professional to lay the foundations for success as an integrated marketing manager.

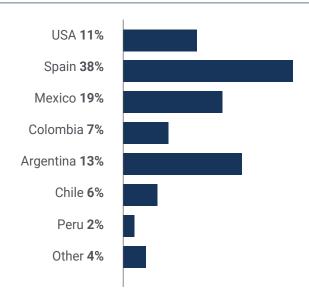
A program designed for professionals with extensive experience in the sector, but who wish to update their knowledge with the latest information on the market"

### tech 56 | Our Students' Profiles



### Our Students' Profiles | 57 tech

**Geographical Distribution** 





## **Miguel Salcedo**

Managing Director of a Multinational Company

"This TECH Advanced Master's Degree has been totally beneficial to improve my skills in Senior Management in Marketing and Sales, since it has a totally up-to-date syllabus adapted to my needs. I will definitely come back to study at this university whenever I need to specialize in any sector"

## 09 Course Management

The program's teaching staff includes reference experts in Senior Management in Marketing and Sales, who pour into this program the experience of their years of work. In addition, other specialists of recognized prestige in related areas participate in its design and elaboration, completing the Advanced Master's Degree in an interdisciplinary way, making it a unique and highly nourishing academic experience for students.

A highly prestigious teaching staff to help train professionals who seek excellence"

### tech 60 | Course Management

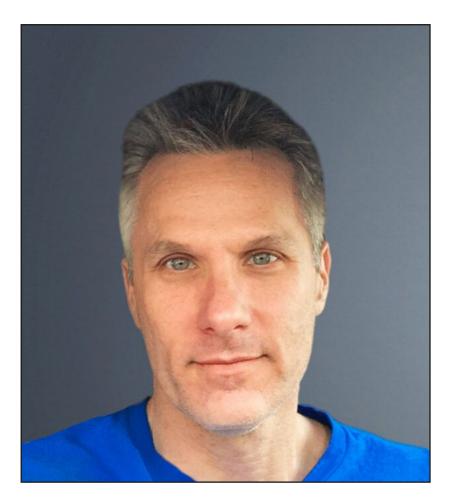
### International Guest Director

Colin Lee is a successful **mobile application developer**, specializing in **native Android code**, whose influence extends internationally. The Postgraduate Diploma is an **authority in the Twin Cities area and in the handling of Kotlin**. One of his most recent contributions was to demonstrate, in live code, how to quickly build a browser using the aforementioned programming language and Mozilla's open source browser components for Android.

In addition, his applications have been linked to globally significant companies. For example, he was in charge of creating **digital solutions for Pearson**, one of the largest international publishers. He also developed a low-level Android **video recorder** for the startup Flipgrid, later acquired by Microsoft.

He also built a successful Android VPN for a **large client in the consulting world**. In turn, he is the creator of a freight management tool implemented by the transnational **Amazon** to facilitate the work of its contracted truckers. On the other hand, he has helped build the **mobile versions of the Firefox browser** for Mozilla.

Today, he performs work as a contractor, including **code reviews and security checks**. His impact on mobile application development and his experience over the years make him a leading figure in the global technology arena.



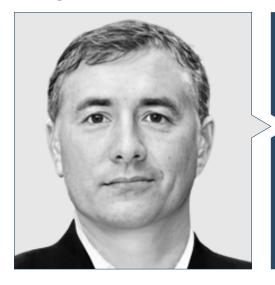
### Mr. Stevenson, Scott

- Director at ColinTheShots LLC
- Android Software Engineer for Specto Inc.
- Senior Android Engineer for Mozilla
- Software Development Engineer for Amazon
- Mobile Application Engineer for Flipgrid
- Software Configuration Specialist for Pearson VUE
- Bachelor's Degree from the University of Florida

**GGG** Thanks to TECH you will be able to learn with the best professionals in the world"

### tech 62 | Course Management

### Management



### Mr. López, Adolfo

Economist

• Master's Degree in Marketing

• He has worked mainly in the field of Strategy, Marketing and Market Research Consulting

• He has extensive experience in undergraduate and master's degree training at universities and business schools

• Former president of the Marketing Club in Valencia and member of the board of directors of the Iberoamerican Association of Neurosciences for Communication and Business

## Course Management | 63 tech

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# 10 Impact on Your Career

TECH is aware that taking a program of these characteristics is a great economic, professional and, of course, personal investment. The ultimate goal of this great effort should be to achieve professional growth.

Therefore, they put all their efforts and tools at the student's disposal so that they can acquire the necessary skills and abilities to achieve this change.

### Impact on Your Career | 65 tech

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We want to help you specialize in an essential area in business and, to do so, we offer you the best program on the market"

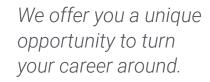
### Are you ready to take the leap? Excellent professional development awaits you

The Advanced Master's Degree in Senior Management in Marketing and Sales of TECH Technological University is an intensive program that prepares the student to face challenges and business decisions at both national and international levels.

The main objective is to promote your personal and professional growth, helping you to achieve success.

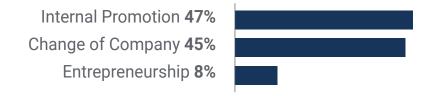
If you want to improve yourself, make a positive change professionally and network with the best, this is the place for you.

### When the change occurs



During the program
During the first year **63%**After 2 years **26%** 

### Type of change



If you are looking for a high-level program to improve your skills and knowledge, do not hesitate and enroll in this Advanced Master's Degree.

### Salary increase

This program represents a salary increase of more than **25.22%** for our students.





## 11 Benefits for Your Company

The Advanced Master's Degree in Senior Management in Marketing and Sales contributes to elevating the organization's talent to its maximum potential through the specialization of high-level leaders. Therefore, participating in this academic program will bring an improvement not only on a personal level but, above all, on a professional level, enhancing knowledge and improving management skills.

Additionally, joining TECH's educational community is a unique opportunity to access a powerful network of contacts in which to find future professional partners, clients, or suppliers.

Benefits for Your Company | 69 tech

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After completing this Advanced Master's Degree you will bring a new business vision to the company"

### tech 70 | Benefits for Your Company

Developing and retaining talent in companies is the best long-term investment.



### Intellectual Capital and Talent Growth

The student will bring new concepts to the company, strategies and perspectives that can bring about relevant changes in the organization.



### **Building Agents of Change**

The student will be able to make decisions in times of uncertainty and crisis, helping the organization to overcome obstacles.



## Retaining High-Potential Executives to Avoid Talent Drain

This program strengthens the link between the company and the executive and opens new avenues for professional growth within the company.



### **Increased International Expansion Possibilities**

Thanks to this program, the company will come into contact with the main markets in the world economy.



### Benefits for Your Company | 71 tech



### Project Development

The student will be able to work on a real project or develop new projects in the R&D or Business Development area of their company.



### Increased Competitiveness

This program will equip our students with the necessary skills to take on new challenges and drive the organization forward.

# 12 **Certificate**

The Advanced Master's Degree in Senior Management in Marketing and Sales guarantees you, in addition to the most rigorous and up-to-date training, access to a Advanced Master's Degree issued by TECH Technological University.

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Successfully complete this program and receive your university degree without travel or laborious paperwork"

### tech 74 | Certificate

This **Advanced Master's Degree in Senior Management in Marketing and Sales** contains the most complete and up-to-date program on the market.

After the student has passed the assessments, they will receive their corresponding **Advanced Master's Degree** issued by **TECH Technological University** via tracked delivery\*.

The certificate issued by **TECH Technological University** will reflect the qualification obtained in the Advanced Master's Degree, and meets the requirements commonly demanded by labor exchanges, competitive examinations, and professional career evaluation committees.

Title: Advanced Master's Degree in Senior Management in Marketing and Sales Official N° of hours: **3,000 h**.



ear	Subject	ECTS	Type	Year	Subject	ECTS	Туре
	Market Research	4	co	2	Conversion Optimization	4	CO
	Management and Leadership	4	co	2	Social Media and Community Management	4	CO
	Logistics and Economic Management	4	CO	2	Designing the User Experience Strategy	4	CO
	Strategy in Marketing Management	4	CO	2	Mobile e-Commerce	4	CO
	Customer Relationship Management	4	CO	2	Web Analytics and Marketing Analytics	4	CO
	Operational Marketing	4	CO	2	Data Science and Big Data	4	CO
	Sectorial Marketing	4	CO	2	e-Commerce and Shopify	4	CO
	Digital Marketing and E-Commerce	4	CO	2	Commercial Management	4	CO
	Digital Marketing Strategy Inbound Marketing	4	CO	2	1 to 1 Marketing	4	CO
	Entrepreneurship	4	CO	2	Sales Campaign Planning Commercial and Sales Team Organization	4	CO
	Performance Marketing	4	CO	2	Selecting, Training, and Coaching the Sales Network	5	CO
	Search Engine Marketing and Search Engine	4	CO	2	Commercial Activity Process	5	CO
	Optimization (SEO)	4	CO	2	Integrating Digital Channels into the Commercial	5	CO
	Search Engine Marketing (SEM)	4	CO		Strategy		
				2	Commerce and International Marketing	5	CO
	Tere Guevara Navarro Dean				technol	ogical sity	

\*Apostille Convention. In the event that the student wishes to have their paper certificate issued with an apostille, TECH EDUCATION will make the necessary arrangements to obtain it, at an additional cost.



Advanced Master's Degree Senior Management in Marketing and Sales

Language: English Course Modality: Online Duration: 2 years Accreditation: TECH Technological University Official N° of hours: 3,000 h. Advanced Master's Degree Senior Management in Marketing and Sales

