



Advanced Master's Degree MBA in HR Recruitment Expert

» Modality: online» Duration: 2 years

» Certificate: TECH Technological University

» Dedication: 16h/week

» Schedule: at your own pace

» Exams: online

Website: www.techtitute.com/in/school-of-business/advanced-masters-degree/advanced-masters-degree-mba-hr-recruitment-expert

Index

02 Why Study at TECH? Why Our Program? Objectives Welcome p. 6 p. 10 p. 14 p. 4 06 05 Methodology Skills Structure and Content p. 26 p. 42 p. 20 80 Benefits for Your Company Our Students' Profiles Impact on Your Career p. 50 p. 54 p. 58 Certificate

p. 62

01 **Welcome**

One of the main assets in all organizations is their human capital. For this reason, it is necessary that the personnel selection processes are carried out in an exhaustive manner, understanding, through the CV, interviews or other resources, what each candidate can contribute to the company. In addition, nowadays, recruitment processes that are carried out online are gaining more and more strength, so human resources managers must have the necessary expertise that allows them to easily understand, through various media, which professional profile should be selected for each position. This TECH program has been designed to help business professionals in a totally relevant area in companies, so that they can carry out selective processes adapted to the needs of the companies, with an international and more committed vision, attending to the social and cultural diversity of the employees.









tech 08 | Why Study at TECH?

At TECH Technological University



Innovation

The university offers an online learning model that combines the latest educational technology with the most rigorous teaching methods. A unique method with the highest international recognition that will provide students with the keys to develop in a rapidly-evolving world, where innovation must be every entrepreneur's focus.

"Microsoft Europe Success Story", for integrating the innovative, interactive multi-video system.



The Highest Standards

Admissions criteria at TECH are not economic. Students don't need to make a large investment to study at this university. However, in order to obtain a qualification from TECH, the student's intelligence and ability will be tested to their limits. The institution's academic standards are exceptionally high...

95%

of TECH students successfully complete their studies



Networking

Professionals from countries all over the world attend TECH, allowing students to establish a large network of contacts that may prove useful to them in the future.

100,000+

200+

executives trained each year

different nationalities



Empowerment

Students will grow hand in hand with the best companies and highly regarded and influential professionals. TECH has developed strategic partnerships and a valuable network of contacts with major economic players in 7 continents.

500+

collaborative agreements with leading companies



Talent

This program is a unique initiative to allow students to showcase their talent in the business world. An opportunity that will allow them to voice their concerns and share their business vision.

After completing this program, TECH helps students show the world their talent.



Multicultural Context

While studying at TECH, students will enjoy a unique experience. by studying in a multicultural context. In a program with a global vision, through which students can learn about the operating methods in different parts of the world, and gather the latest information that best adapts to their business idea.

TECH students represent more than 200 different nationalities.



Learn with the best

In the classroom, TECH's teaching staff discuss how they have achieved success in their companies, working in a real, lively, and dynamic context. Teachers who are fully committed to offering a quality specialization that will allow students to advance in their career and stand out in the business world.

Teachers representing 20 different nationalities.



At TECH, you will have access to the most rigorous and up-to-date case studies in the academic community"

Why Study at TECH? | 09 tech

TECH strives for excellence and, to this end, boasts a series of characteristics that make this university unique:



Analysis

TECH explores the student's critical side, their ability to question things, their problem-solving skills, as well as their interpersonal skills.



Academic Excellence

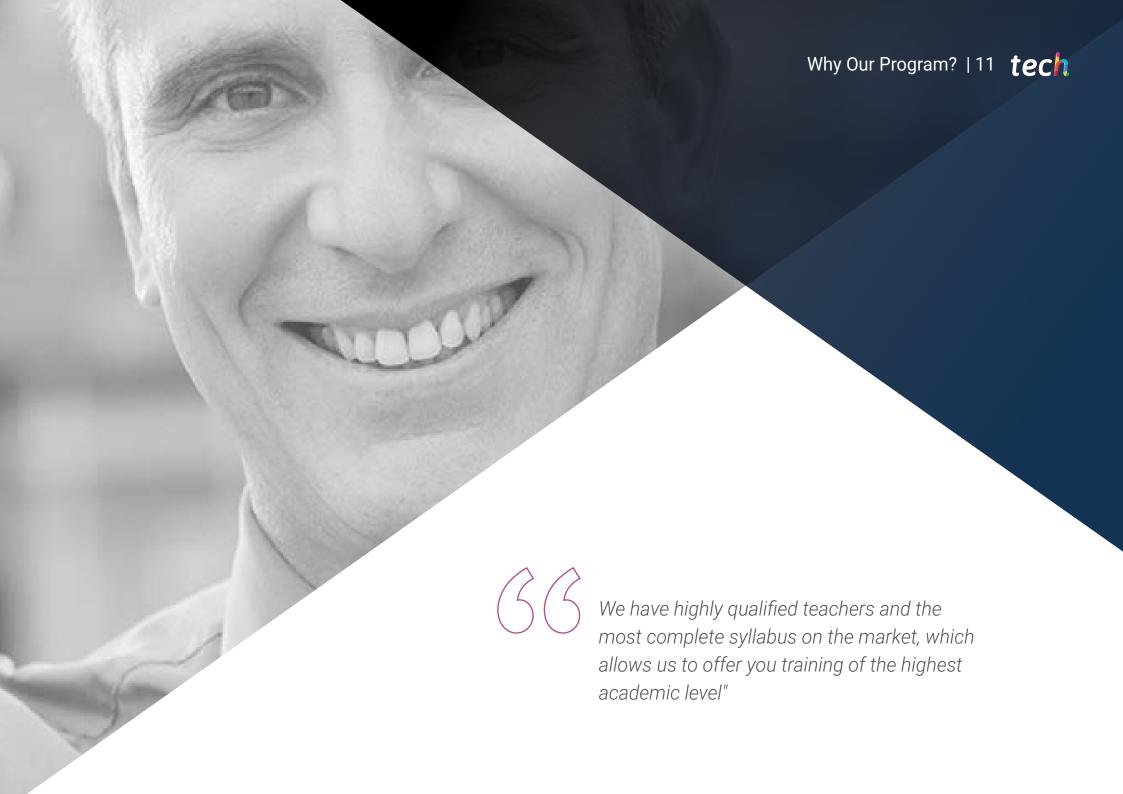
TECH offers students the best online learning methodology. The university combines the Relearning method (a postgraduate learning methodology with the highest international rating) with the Case Study. A complex balance between tradition and state-of-the-art, within the context of the most demanding academic itinerary.



Economy of Scale

TECH is the world's largest online university. It currently boasts a portfolio of more than 10,000 university postgraduate programs. And in today's new economy, **volume + technology = a ground-breaking price**. This way, TECH ensures that studying is not as expensive for students as it would be at another university.





tech 12 | Why Our Program?

This program will provide students with a multitude of professional and personal advantages, particularly the following:



A significant career boost

By studying at TECH, students will be able to take control of their future and develop their full potential. By completing this program, students will acquire the skills required to make a positive change in their career in a short period of time.

70% of participants achieve positive career development in less than 2 years.



Develop a strategic and global vision of companies

TECH offers an in-depth overview of general management to understand how each decision affects each of the company's different functional areas.

Our global vision of companies will improve your strategic vision.



Consolidate the student's senior management skills

Studying at TECH means opening the doors to a wide range of professional opportunities for students to position themselves as senior executives, with a broad vision of the international environment.

You will work on more than 100 real senior management cases.



Take on new responsibilities

The program will cover the latest trends, advances and strategies, so that students can carry out their professional work in a changing environment.

45% of graduates are promoted internally.



Access to a powerful network of contacts

TECH connects its students to maximize opportunities. Students with the same concerns and desire to grow. Therefore, partnerships, customers or suppliers can be shared.

You will find a network of contacts that will be instrumental for professional development.



Thoroughly develop business projects

Students will acquire a deep strategic vision that will help them develop their own project, taking into account the different areas in companies.

20% of our students develop their own business idea.



Improve soft skills and management skills

TECH helps students apply and develop the knowledge they have acquired, while improving their interpersonal skills in order to become leaders who make a difference.

Improve your communication and leadership skills and enhance your career.



Be part of an exclusive community

Students will be part of a community of elite executives, large companies, renowned institutions, and qualified professors from the most prestigious universities in the world: the TECH Technological University community.

We give you the opportunity to train with a team of world renowned teachers.





tech 16 | Objectives

TECH makes the objectives of its students its own. They work together to achieve them.

The Advanced Master's Degree MBA in HR Recruitment Expert will train you to:







Knowledge of the functioning of contracting procedures and Social Security



Understand and know how to apply the legal system to solve practical cases



Determine the legal regulations applicable to continuing vocational training for employment



15

Recognize different techniques of personal motivation in conflict resolution



Know the essential aspects of labor law



Obtain a vision of equality and diversity in the workplace



Knowledge of cybersecurity strategies in digital recruitment and selection processes





Be able to prepare an annual performance plan according to the organization within the scope of labor policies and equality at work



Describe the different phases and processes in personnel selection



Handle labor intermediation actions and their distinction with illegal assignment of workers







tech 22 | Skills

At the end of this program, the professional will be able to:



Have the ability to plan and organize the management level of an organization according to its structure and design



Knowledge and application of coaching concepts and strategies at the executive level, understanding the neurobiological principles of this process and its possible impact on self-control, personal growth and increased efficiency



Understand strategies for planning and managing Human Resources department projects. Have the ability to design jobs and understand the process and need for audits in this field





Knowledge related to finance, such as financial analysis, investment valuation and purchasing logistics, which will allow an integral vision of the organization to effectively establish the design and operation of the human resources area



Apply talent management strategies, identifying and selecting models and how to apply them efficiently in a particular organization



Establish the appropriate methodology to have an effective communication within the organization, seeking the prevention of conflicts, solving and negotiating the existing ones in order to solve them quickly and effectively



Apply new forms of organization and new work methodologies adapted to digital business





Understand and be able to implement talent management in companies, adapting to diversity, in compliance with labor regulations and respect for human rights



Understanding the importance of management in monitoring corporate social responsibility, taking into account the ethical component in labor, financial, environmental and social aspects



Understand the evolution of Human Resources from an integrated and strategic vision



Establish protocols for detecting professional competencies in digital environments and social networks



Manage bonuses for specific groups on an equal opportunity basis



Describe the new Human Resources policies in the digital era, through performance evaluation scales and observation techniques

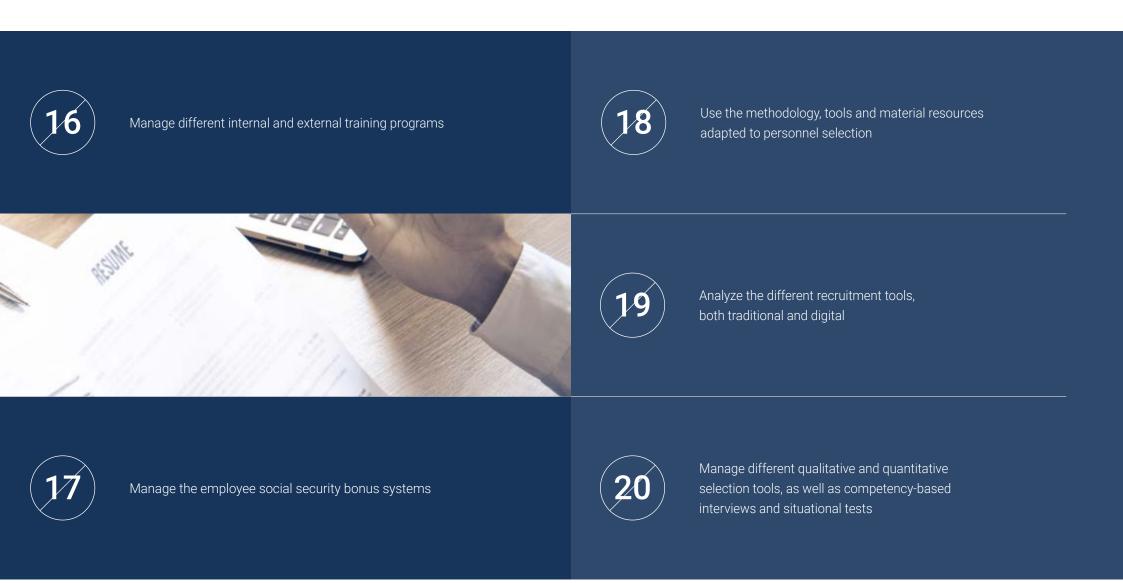


13

Differentiate the types of contracting and contractual termination



Perform wage receipts and apply the contribution elements and wage bases







tech 28 | Structure and Content

Syllabus

This Advanced Master's Degree MBA in HR, Recruitment Expert by TECH Technological University is an intensive program that prepares students to face challenges and business decisions both nationally and internationally. Its content is designed to promote the development of managerial skills that enable more rigorous decision-making in uncertain environments.

Throughout 3,000 hours of study, students will analyze a multitude of practical cases through individual work, achieving high quality learning that can be applied to their daily practice. It is, therefore, an authentic immersion in real business situations.

This program deals in depth with the main areas of the company and is designed for managers to understand personnel management from a strategic, international and innovative perspective.

A plan designed for students, focused on their professional improvement and that prepares them to achieve excellence in the field of human resources management. A program that understands your needs and those of your company through innovative content based on the latest trends, and supported by the best educational methodology and an exceptional faculty, which will provide you with the competencies to solve critical situations in a creative and efficient way.

This program takes place over 24 months and is divided into 19 modules:

Module 1	Strategic HR Management
Module 2	HR Management and Administration Process
Module 3	Organizational Behavior
Module 4	Economic Management and Administration
Module 5	Executive Coaching
Module 6	Talent Management
Module 7	Strategic Communication
Module 8	Ethics and Corporate Social Responsibility
Module 9	Transforming Human Resources in the Digital Era
Module 10	Psychology of Work and Organizations
Module 11	People Management
Module 12	Management and Management of In-Company Training
Module 13	Strategic Management of Equality and Diversity in HR
Module 14	Selection of People (I): Quantitative and Qualitative Methodologies
Module 15	People Selection (II): Digital Era
Module 16	Performance Management and Compensation Policy
Module 17	Management of Labor Intermediation Policies
Module 18	Personal Productivity and Project Management



Where, When and How is it Taught?

TECH offers you the possibility of taking this program completely online. During the 24 months of training, you will be able to access all the contents of this program at any time, allowing you to self-manage your study time.

A unique, key, and decisive educational experience to boost your professional development and make the definitive leap.

tech 30 | Structure and Content

Module 1. Strategic HR	Management						
1.1. HR Evolution: An I	ntegrated Vision 1	.2.	Strategic Thinking and System	1.3.	Planning and Management of HR Department Projects	1.4.	Strategic Organizational Design
1.5. Job Design, Recru Selection	itment, and 1	.6.	Strategic Leadership	1.7.	Auditing and Control of HR Function		
		_					
Module 2. HR Managen	nent and Administration	n Pro	ocess				
2.1. Labor Recruitmen	t 2	2.2.	Labor Intermediation	2.3.	Labor Relations and Information Technology	2.4.	Layoffs and Restructuring of the Workforce
2.5. Collective Bargain	ing 2	2.6.	Occupational Disability and Health	2.7.	Occupational Health and Quality		
Module 3. Organizationa	al Behavior						
3.1. Organizational Cu	Iture 3.	.2.	Organizational Structure	3.3.	Organization Management		Behavior and Organizational Changes
3.5. Power and Politics	3.	.6.	HR Department Organization	3.7.	People in Organizations	3.8.	Knowledge management
Module 4. Economic N	Janagement and Admi	inistr	ration				
	<u> </u>	11 113 (1					
4.1. Financial and Ac for HR Managen	•	4.2.	Financial Diagnosis	4.3.	Analysis of the Income Statement Profit and Loss	4.4.	Compensation Policy Managemen
4.5. Compensation a Benefits	nd Non-Economic						

Mod	lule 5. Executive Coaching						
5.1.	Neuromanagement	5.2.	Self-control and Self-efficacy	5.3.	Coaching	5.4.	Positive Psychology
5.5.	Management and Emotional Intelligence	5.6.	Empathy and Collaboration	5.7.	Time Management		
Mod	lule 6. Talent Management						
6.1.	Job Analysis	6.2.	Selection, Group Dynamics and HR Recruitment	6.3.	Human Resources Management by Competencies	6.4.	Performance Evaluation and Compliance Management
6.5.	Training Management	6.6.	Talent Management	6.7.	Innovation in Talent and People Management	6.8.	Motivation
6.9.	Employer Branding	6.10.	. Development of High Performance Teams				
Mod	lule 7. Strategic Communication						
7.1.	Interpersonal Communication						
Mod	lule 8. Ethics and Corporate Social Res	sponsibi	lity				
8.1.	The Managerial Role and CSR	8.2.	Corporate Responsibility				

Module 9. Transforming Human Resources in the Digital Era						
9.1. New Forms of Organization and New Work Methodologies	9.2. Digital Skills and Professional Brand	9.3. HR and Data Analysis	9.4. Managing People in the Digital Age			
M 11 40 D 1 (W 1 10	Secretary and					
Module 10. Psychology of Work and Organ	izations					
 10.1. Approach to Work and Organizational Psychology 10.1.1. Definition and Historical Conceptualization 10.1.2. Application of the Psychology of Work and Organizations 10.1.3. Psychological Pictures in the Workplace 	 10.2. Organizational Structure 10.2.1. Organizational Structure: The Organizational Chart 10.2.2. Group Structure: Types of Business Groups 10.2.3. Information Processing and Exchange in the Organization 	 10.3. Organizational Climate 10.3.1. Concept of Organizational Climate 10.3.2. The Importance of Establishing an Organizational Culture in the Company and its Impact on the Worker 10.3.3. Organizational Climate Assessment 	 10.4. The Positive and Creative Context in Organizations 10.4.1. Introduction to the Positive Context 10.4.2. Handling Turbulent Contexts and Dispensers 10.4.3. Mediation Actions 10.4.4. Organizational Change 			
 10.5. Social Psychology of Conflict and Negotiation 10.5.1. Social Conflict (The Human Group and its Cognitive Components in a Group) 10.5.2. The Human Group: Collective Processes 10.5.3. Stimulation of Conflict 	 10.6. Psychosocial Foundations of Human Behavior 10.6.1. Psychological Foundations of Human Behavior 10.6.2. Values 10.6.3. Perception 10.6.4. Learning 10.6.5. Commitment 	 10.7. Job Orientation 10.7.1. Contextualization of Guidance in the World of Work 10.7.2. Career Guidance in Lifelong Work-Based Learning: Skills 10.7.3. Digital Transformation in Career Guidance 10.7.4. International Organizations in Vocational and Professional Guidance 	 10.8. Leadership, Change, Innovation and Development 10.8.1. Introduction and Definition of Leadership 10.8.2. Leadership Typologies 10.8.3. Leadership Competencies Focused on Change and Innovation 			
10.9. Personality, Attitudes and Values in the Work Environment 10.9.1. Conceptualization of Personality 10.9.2. Personality Theories 10.9.3. Relationship between Attitudes and Personality 10.9.4. Personality and Work Environment	10.10. Motivation and Job Satisfaction 10.10.1. Motivation: Types (Extrinsic and Intrinsic) 10.10.2. Motivation and Personality 10.10.3. Job Satisfaction and Fulfillment					

Module 11. People Management					
 11.1. Introduction to Personnel Management 11.1.1. Human Resources in the Company 11.1.2. Personnel Administration Management in Human Resources (HR) 	11.2. Recruitment Modalities 11.2.1. The Work Contract 11.2.2. Types of Contracts 11.2.3. Types of Contract Termination	11.3. The Payroll Receipt (I) 11.3.1. Salary 11.3.2. Salary Payments 11.3.3. Extra Salary Payments	11.4. The Payroll Receipt (II): Calculation 11.4.1. Payroll Structure 11.4.2. Contribution Bases 11.4.3. Payroll Accounting		
11.5. The Payroll Receipt (III): Deductions 11.5.1. Deductions 11.5.2. Taxes 11.5.3. Social Security 11.5.4. Other Deduction Types	11.6. Working Hours, Vacations and Leave 11.6.1. Workday 11.6.2. Vacations 11.6.3. Work Permits 11.6.4. Disabilities	11.7. Taxes 11.7.1. The Tax System 11.7.2. Tax Obligations of Employees 11.7.3. Employer's Tax Obligations	11.8. Technological Tools for Payroll Processing 11.8.1. The ERP Concept 11.8.2. Importance in Payroll Management 11.8.3. Most Common Programs		
11.9. Compensation and Benefits 11.9.1. Compensation and Benefits Administration 11.9.2. Benefits in Excess of the Law 11.9.3. Emotional Salary 11.9.4. Home Office	11.10. Equal Opportunity in Personnel Administration 11.10.1. Equal Opportunity as Part of Organizational Culture 11.10.2. Gender Equity 11.10.3. Social Responsibility				

tech 34 | Structure and Content

Module 12. Management and Management of in-company Training							
12.1. In-company Training 12.1.1. Training Concept, Objectives and Actors 12.1.2. Training as an Element of Business Strategy	12.2. Training Planning 12.2.1. Element of Training Planning 12.2.2. Budget Management	12.3. Assessment of Training Needs 12.3.1. Detection of DNC Training Needs 12.3.2. Techniques and Data Collection 12.3.3. Analysis and Valuation	12.4. Training Methods 12.4.1. On-the-job Training 12.4.2. Off-the-job Training 12.4.3. Training in Digital Environments: elearning 12.4.4. Blended Training				
 12.5. Design and Programming of Training Actions 12.5.1. Concept of Design and Programming of Training Actions 12.5.2. Definition of the Objective and Contents of the Training Actions 12.5.3. Methodology of Teaching in Training Activities 	 12.6. The Dual Education System 12.6.1. Origin of Dual Training and Reference Countries 12.6.2. Labor Aspects of the Dual Training Context 12.6.3. Training Aspects of the Dual Training Context 12.6.4. Perspectives and Evolution of Dual Training 	12.7. Legal Framework for Training 12.7.1. Art. 123 12.7.2. Federal Labor Law 12.7.3. Collective Bargaining Agreements	12.8. The Cost of Training in the Organization 12.8.1. Direct Training Costs 12.8.2. Indirect Training Costs				
12.9. The Economic Impact of Proper Training in the Company	12.10. In-house Training Inspections and Audits 12.10.1. Government Inspections 12.10.2. External Audits 12.10.3. Picks in Case of Non-compliance	12.11. High Specialty Training 12.11.1. High-risk Positions 12.11.2. Special Training Programs					

13.1. Government Employment Programs and Policies	13.2. Poverty and Social Exclusion Policies	13.3. Social Groups and Employment Difficulties	13.4. Disability in the Work Environment 13.4.1. Conceptualization of Disability 13.4.2. Inclusion Programs in the Company 13.4.3. Government Incentives
13.1.1. Knowledge of Current Governmental Employment Policies 13.1.2. Employment Subsidy Programs 13.1.3. Government as a Provider of Employment	13.2.1. Conceptualization of Poverty in Socio-economic Terms13.2.2. Legal and Social Contextualization13.2.3. Poverty and Social Inclusion in Employment Policies	13.3.1. Identification of Social Groups13.3.2. Exclusionary Labor Practices13.3.3. Programs and Laws Protecting Social Groups	
13.5. Youth and First Job Programs	13.6. Pensions and Retirement	13.7. Women and Work (I): Gender	13.8. Women and Work (II):
13.5.1. Policies for Interns and Trainees in the Company	13.6.1. Corresponding Laws 13.6.2. Pension or Retirement Eligibility	Violence 13.7.1. Contextualization of Gender Violence 13.7.2. Business Programs Against Gender Violence 13.7.3. Promoting Employment Among Women Victims of Gender-Based Violence	Discrimination and Marginalization
13.5.2. Government Programs			in Employment
13.5.3. Challenges of Youth Employment in the Context of Digital Transformation			13.8.1. Women in the Labor Context Throughout History
			13.8.2. Employment Discrimination 13.8.3. Productive Sectors with Greater Employability for Women
13.9. Immigration and Labor	13.10. International Personnel		
13.9.1. Types of Immigrants	Management		
13.9.2. Government Programs 13.9.3. Work Permits	13.10.1. Global Companies 13.10.2. Immigrants and Expatriates 13.10.3. Fostering a Global Corporate Culture		

Module 14. Selection of people (I): Quantitative and Qualitative Methodologies							
14.1. Introduction to Personnel Management14.1.1. Personnel Selection14.1.2. Stages of Personnel Selection	14.2. Recruitment: Techniques 14.2.1. Internal Recruitment Sources 14.2.2. External Recruitment Sources 14.2.3. Digital Recruitment: e-Recruitment	14.3. Quantitative Personnel Selection Tests 14.3.1. Psychometrics 14.3.2. Psychometric Tests 14.3.3. Skills or Knowledge Tests	14.4. Psychological Tests in the Work Environment 14.4.1. Intelligence Test 14.4.2. The Personality Test 14.4.3. Test of Specific Competences				
14.5. Qualitative Personnel Selection Tests 14.5.1. Role Play 14.5.2. Asessment Center 14.5.3. Group Dynamics	 14.6. Evaluation of the Effectiveness and Efficiency of Selection Processes 14.6.1. Methods of Quantitative Assessment of Selection Processes 14.6.2. Methods for Qualitative Assessment of Selection Processes 	14.7. On Boarding 14.7.1. Welcoming Protocols 14.7.2. Induction 14.7.3. Organizational Culture Attachment Strategy 14.7.4. Adjustment Interview	14.8. Incorporation of Equal Opportunities in the Quantitative and Qualitative Selection Processes 14.8.1. Equal Opportunities in Organizations 14.8.2. Protocols for Incorporating Equal Opportunity in the Selection and Promotion Processes				
14.9. Internal Promotion Processes 14.9.1. Life and Career Plan 14.9.2. Replacement Letters 14.9.3. Promotion Processes	14.10. Employer Branding 14.10.1. Employer Branding and its Importance 14.10.2. Online Corporate Branding Tools (website, social networks, blogs) 14.10.3. Offline Corporate Branding Tools: Job Fairs, Media Impact						

15.1. Job Skills in the Digital Era 15.1.1. Concept of Competence 15.1.2. Competencies and Careers of the Future in the Fourth Industrial Revolution 15.1.3. National and International Frameworks of Professional c-Competencies	 15.2. Introduction to the 2.0 Environment and Selection 15.2.1. Advantages of the 2.0 Environment in Recruitment and Selection 15.2.2. Main Means to Carry Out Online Selection Processes 	 15.3. Analysis of Professional Competencies in the Business Environment 15.3.1. Identification of Competency Needs in the Job Positions 15.3.2. Elaboration of the Dictionary of Competencies 	 15.4. Personnel Selection by Professional Competencies 15.4.1. Competency-based Selection Interview 15.4.2. STAR Methodology 15.4.3. Asessment Center 15.4.4. Evaluation of the Competency-based Selection Process
15.5. E-Recruitment, Nethunting and Employer Branding 15.5.1. Social Reputation and Employer Branding 15.5.2. Social Media recruiting 15.5.3. Inbound recruitment 15.5.4. Mobile recruitment 15.5.5. The new e-Recruitment professionals: The Nethunters	 15.6. Competency-based Selection Processes in Digital Environments 15.6.1. Big Data Analysis in the Identification of Professional Competences 15.6.2. Algorithmics in the Selection of People (Job Portals 2.0) 15.6.3. Gamification Tests 15.6.4. Networking and Personal Branding 	 15.7. Headhunting and the Recruitment of Digital Human Talent 15.7.1. Headhunting 15.7.2. Job Mapping 15.7.3. Online Talent Management 15.7.4. International Recruitment 	 15.8. Intranet as a Communication and Selection Tool 15.8.1. Intranet: Operation, Concepts and Definitions 15.8.2. Operation of an Intranet 15.8.3. Types of Intranet 15.8.4. Intranet Implementation in HR Processes
15.9. Development of Digital Competencies 15.9.1. Detection of Transversal Digital Competencies 15.9.2. Digital Skills Training in the Business Environment	15.10. Digital Culture and Workers' Inherent Digital Rights 15.10.1. Society 3.0 15.10.2. Cybersecurity and Personal Data Protection		

tech 38 | Structure and Content

Module 16. Performance Management and Compensation Policy					
 16.1. Introduction to Performance Management and Management by Objectives 16.1.1. The Impact of the Digital Era on Professional Performance 16.1.2. Digital Transformation in Companies 	 16.1.3. New Human Resources Policies in the Digital Era 16.1.4. New Work Environments 16.1.5. Performance Evaluation: What is it and What is it for? 16.1.6. Performance Evaluation Models 	 16.2. The Performance Management Cycle 16.2.1. New Work Environments 16.2.2. Phases of the Performance Management Cycle 16.2.3. Models in Work Systems 	 16.3. Performance Planning 16.3.1. Initial Design of the Performance Evaluation:		
16.4. Performance Monitoring 16.4.1. Management of the Corporate Talent Map 16.4.2. Individual and Group Action Plan Follow-up Mechanisms: Observation, Coaching and Feedback Techniques 16.4.3. Recognition Plans	 16.5. Performance Evaluation 16.5.1. Key Points in Performance Appraisal: Objectives, Competencies and Project/Team 16.5.2. Definition of Evaluation Scales and Parameters of Excellence 16.5.3. The Application of the Evaluation 	16.6. Underperformance Management 16.6.1. Observation Techniques 16.6.2. Incentive Motivation and Coaching Methodologies 16.6.3. Recovery Plan	 16.7. Remuneration Policy 16.7.1. Regulation of Work and Remuneration 16.7.2. Establishment of the General Compensation System 16.7.3. Variable Remuneration 16.7.4. Control Systems 		
16.8. Legal and Labor Aspects of Remuneration 16.8.1. Legal Framework 16.8.2. Application	 16.9. Annual Planning of Performance Plans 16.9.1. Design and Development of an Annual Performance Plan 16.9.2. Analysis of Results 	16.10. Additional Compensation Aspects 16.10.1. Pension Plans 16.10.2. Other Special Situations			

Module 17. Management of Labor Intermediation Policies 17.3. Job Prospecting (I) 17.4. Job Prospecting (II) 17.1. Labor Intermediation in the 17.2. Labor Intermediation Common Portfolio of the National 17.2.1. Conceptualization of Intermediation: Basic 17.3.1. Statistical Data on the Business Fabric 17.4.1. Diagnosis and Analysis of the Labor Market 17.3.2. Sources of Labor Market Information 17.4.2. Prospecting and its Phases: Approaching Principles **Employment System Services** 17.2.2. Labor Intermediation and Professional 17.3.3. Current Labor Market Indicators the Company and Recruiting Plan 17.1.1. Labor Intermediation Orientation 17.3.4. Employment Opportunities 17.4.3. Loyalty and Evaluation of the Relationship 17.1.2. The New Role of Public Employment 17.2.3. Labor Intermediation Within Active with Companies Services Employment Policies in Public Services 17.4.4. Management of the Employment Demand 17.1.3. Discrimination in Access to Employment 17.2.4. Collaborating Agents in the Outsourcing of and Accompaniment to the Company Intermediation: Recruitment Agencies and Temporary Employment Agencies 17.6. Personalized Itineraries of 17.5. Recruitment Activities 17.7. The Sanctioning Regime 17.8. Illegal Assignment of Workers: 17.5.1. Conceptualization of Recruitment: Orientation and Labor Market Regulatory Framework for Brokerage Activities Typologies 17.7.1. Lack of Penalties for the Recruitment of 17.8.1. Successive Reforms of the Concept and the Insertion 17.5.2. Recruitment Procedures in the Digital Irregular Labor Orientation and Placement Current Identification of Illegal Assignment 17.6.1. Basic Aspects and Elements that Include it era: e-Recruitment 17.7.2. The Training Sanctioning Regime 17.8.2. Illegal Intercompany Transfers 17.6.2. Elaboration of Personalized Itineraries of 17.5.3. Recruitment in the Collaborating 17.8.3. Consequences of Unlawful Assignment Placement Agencies Orientation and Labor Market Insertion 17.6.3. Special Considerations for Groups with Labor Market Insertion Difficulties

17.9. Public-Private Collaboration in

- 17.9.1. European Public-Private Partnership Models
- 17.9.2. The Public-Private Partnership Framework Agreement after the Labor Reform
- 17.9.3. The Convergence of Training Obligations with the Public Employment Services

17.10. Challenges of Labor Intermediation Policies in the Digital Era

- 17.10.1. Labor Intermediation in Telematic Employment Agencies
- 17.10.2. Labor Mobility and Globalization in Employment Policies
- 17.10.3. Job Prospecting in the Digital Era

tech 40 | Structure and Content

Module 18. Personal Productivity and Project Management					
 18.1. Time Management 18.1.1. Use of Time 18.1.2. Time Planning: Time Thieves 18.1.3. Development of Operational Plans and Management Control 18.1.4. New Technologies at the Disposal of Time: Outlook, Microsoft Project 	 18.2. Personal Energy Management 18.2.1. Personal Competencies and Management Skills 18.2.2. Interpersonal Skills 18.2.3. Conflict Resolution 	 18.3. Personal Stress Management Strategies 18.3.1. Stress: Basic Concepts and its Role in Survival 18.3.2. Eustress and Distress 18.3.3. Stress Management Strategies: Cognitive, Behavioral and Emotional 	18.4. Project Planning and Control 18.4.1. Scope Management 18.4.2. Project Schedule Management 18.4.3. Project Cost Management		
18.5. Project Quality Management 18.5.1. Planning, Quality Assurance and Quality Control: Applicable Regulations 18.5.2. Project Risk Management and Technical Tools for Project Risk Management	 18.6. People Management 18.6.1. Leadership Management and Team Management in Human Resources 18.6.2. Corporate Responsibility and Ethics of the Project Manager 	 18.7. Legal Aspects of Project Management 18.7.1. Recruitment Management 18.7.2. Procurement Planning (The Purchasing Cycle) 18.7.3. Contract Administration and Procurement 	18.8. Project Financing 18.8.1. Economic-Financial and Risk Analysis 18.8.2. Financing Mechanisms 18.8.3. Program Financial Management (Budget, Program Control, Program Closing)		
 18.9. Communication and Project Sales 18.9.1. Communication and Stakeholder Management 18.9.2. Project Sale Management 18.9.3. Quality Assessment in Knowledge Management and Project Management Trends 	18.9.4. Information Management 18.9.5. ISO Business School 10006 18.9.5.1. UNE 412001: Practical Guide to Knowledge Management 18.9.5.2. Tiwana Methodology				





This academic program offers students a different way of learning. Our methodology uses a cyclical learning approach: **Relearning.**

This teaching system is used, for example, in the most prestigious medical schools in the world, and major publications such as the **New England Journal of Medicine** have considered it to be one of the most effective.



tech 44 | Methodology

TECH Business School uses the Case Study to contextualize all content

Our program offers a revolutionary approach to developing skills and knowledge. Our goal is to strengthen skills in a changing, competitive, and highly demanding environment.





This program prepares you to face business challenges in uncertain environments and achieve business success.



Our program prepares you to face new challenges in uncertain environments and achieve success in your career.

A learning method that is different and innovative

This TECH program is an intensive educational program, created from scratch to present executives with challenges and business decisions at the highest level, whether at the national or international level. This methodology promotes personal and professional growth, representing a significant step towards success. The case method, a technique that lays the foundation for this content, ensures that the most current economic, social and business reality is taken into account.



You will learn, through collaborative activities and real cases, how to solve complex situations in real business environments"

The case method has been the most widely used learning system among the world's leading business schools for as long as they have existed. The case method was developed in 1912 so that law students would not only learn the law based on theoretical content. It consisted of presenting students with real-life, complex situations for them to make informed decisions and value judgments on how to resolve them. In 1924, Harvard adopted it as a standard teaching method.

What should a professional do in a given situation? This is the question we face in the case method, an action-oriented learning method. Throughout the program, the studies will be presented with multiple real cases. They must integrate all their knowledge, research, argue and defend their ideas and decisions.

tech 46 | Methodology

Relearning Methodology

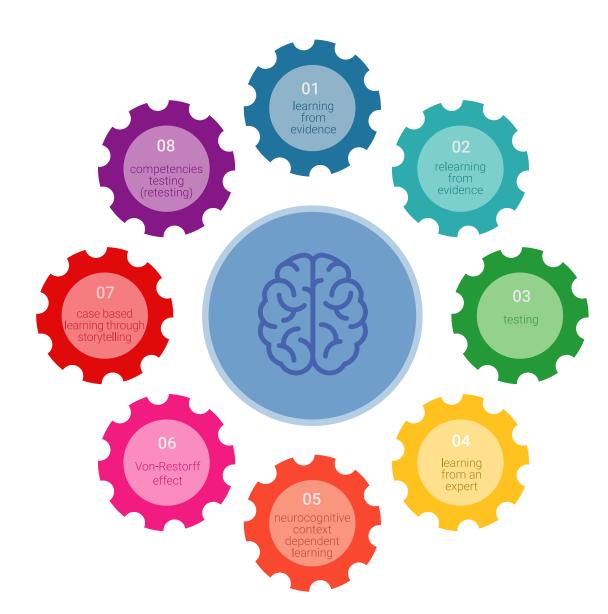
TECH effectively combines the Case Study methodology with a 100% online learning system based on repetition, which combines different teaching elements in each lesson.

We enhance the Case Study with the best 100% online teaching method: Relearning.

Our online system will allow you to organize your time and learning pace, adapting it to your schedule. You will be able to access the contents from any device with an internet connection.

At TECH you will learn using a cutting-edge methodology designed to train the executives of the future. This method, at the forefront of international teaching, is called Relearning.

Our online business school is the only one in the world licensed to incorporate this successful method. In 2019, we managed to improve our students' overall satisfaction levels (teaching quality, quality of materials, course structure, objectives...) based on the best online university indicators.



Methodology | 47 tech

In our program, learning is not a linear process, but rather a spiral (learn, unlearn, forget, and relearn). Therefore, we combine each of these elements concentrically. With this methodology we have trained more than 650,000 university graduates with unprecedented success in fields as diverse as biochemistry, genetics, surgery, international law, management skills, sports science, philosophy, law, engineering, journalism, history, markets, and financial instruments. All this in a highly demanding environment, where the students have a strong socio-economic profile and an average age of 43.5 years.

Relearning will allow you to learn with less effort and better performance, involving you more in your specialization, developing a critical mindset, defending arguments, and contrasting opinions: a direct equation to success.

From the latest scientific evidence in the field of neuroscience, not only do we know how to organize information, ideas, images and memories, but we know that the place and context where we have learned something is fundamental for us to be able to remember it and store it in the hippocampus, to retain it in our long-term memory.

In this way, and in what is called neurocognitive context-dependent elearning, the different elements in our program are connected to the context where the individual carries out their professional activity.

This program offers the best educational material, prepared with professionals in mind:



Study Material

All teaching material is produced by the specialists who teach the course, specifically for the course, so that the teaching content is highly specific and precise.

These contents are then applied to the audiovisual format, to create the TECH online working method. All this, with the latest techniques that offer high quality pieces in each and every one of the materials that are made available to the student.



Classes

There is scientific evidence suggesting that observing third-party experts can be useful.

Learning from an Expert strengthens knowledge and memory, and generates confidence in future difficult decisions.



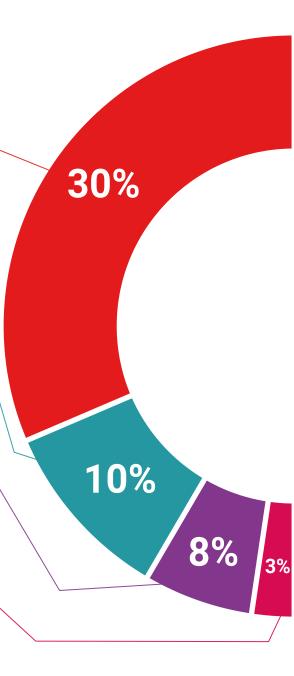
Management Skills Exercises

They will carry out activities to develop specific executive competencies in each thematic area. Practices and dynamics to acquire and develop the skills and abilities that a high-level manager needs to develop in the context of the globalization we live in.



Additional Reading

Recent articles, consensus documents and international guidelines, among others. In TECH's virtual library, students will have access to everything they need to complete their course.



Case Studies

Students will complete a selection of the best case studies chosen specifically for this program. Cases that are presented, analyzed, and supervised by the best senior management specialists in the world.



Interactive Summaries

The TECH team presents the contents attractively and dynamically in multimedia lessons that include audio, videos, images, diagrams, and concept maps in order to reinforce knowledge.

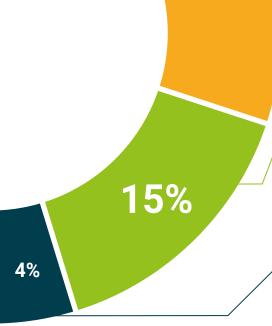


This exclusive educational system for presenting multimedia content was awarded by Microsoft as a "European Success Story".

Testing & Retesting

 (\wedge)

We periodically evaluate and re-evaluate students' knowledge throughout the program, through assessment and self-assessment activities and exercises, so that they can see how they are achieving their goals.

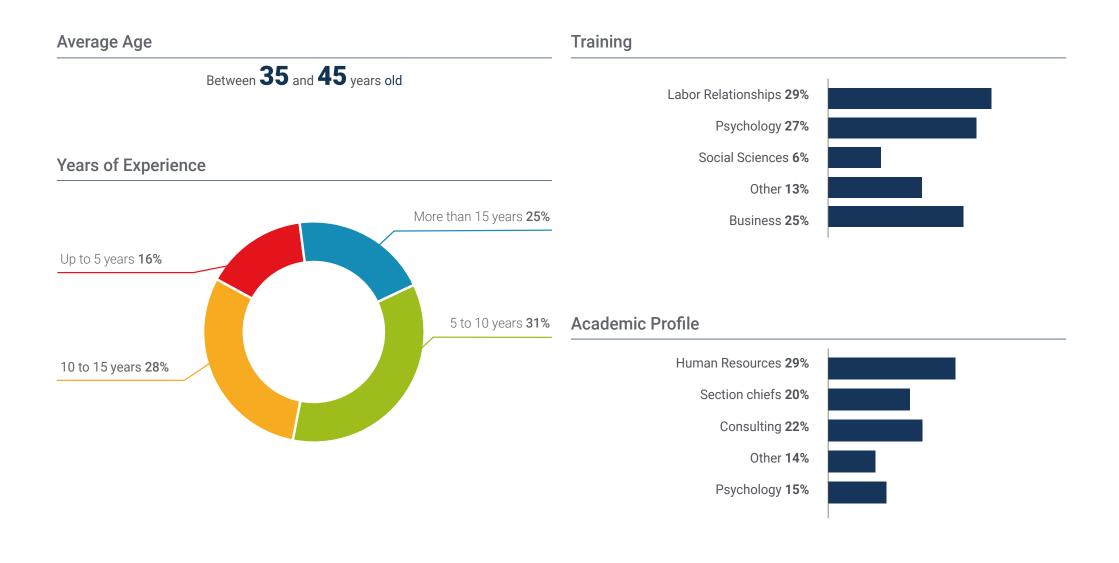


30%

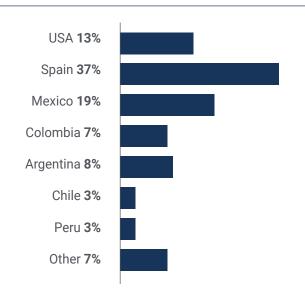




tech 52 | Our Students' Profiles



Geographical Distribution





Mr. Jaime González

HR Director

"This program has provided me with the knowledge I need to handle myself with ease in my work practice. In this way, I have been able to update myself on new strategies in the personnel selection process, achieving greater confidence in my work and my way of acting. In addition, its 100% online methodology has been essential to be able to study without problems, combining the completion of the program with the rest of my obligations"





Are you ready to take the leap? Excellent professional development awaits you.

This Advanced Master's Degree MBA in HR, Recruitment Expert by TECH Technological University is an intensive program that prepares students to face challenges and business decisions both nationally and internationally. Its main objective is to promote your personal and professional growth Helping them achieve success.

Therefore, those who wish to improve themselves, achieve a positive change at a professional level and interact with the best, will find their place at TECH.

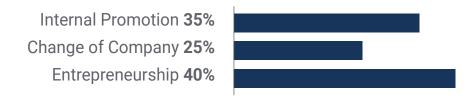
A large percentage of our students achieve employment success after studying with us.

If you want to make a positive change in your profession, do not miss the opportunity to specialize in TECH.

When the change occurs



Type of change



Salary increase

This program represents a salary increase of more than **25%** for our students.

\$57,900

A salary increase of

25.22%

\$72,500





tech 60 | Benefits for Your Company

Developing and retaining talent in companies is the best long-term investment.



Intellectual Capital and Talent Growth

The executive will introduce the company to new concepts, strategies, and perspectives that can bring about significant changes in the organization.



Retaining high-potential executives to avoid talent drain

This program strengthens the link between the company and the executive and opens new avenues for professional growth within the company.



Building agents of change

The manager will be able to make decisions in times of uncertainty and crisis, helping the organization overcome obstacles.



Increased international expansion possibilities

Thanks to this program, the company will come into contact with the main markets in the world economy.





Project Development

The manager will be work on a current project or develop new projects in the field of R&D or Business Development within their company.



Increased competitiveness

This Advanced Master's Degree will equip students with the skills to take on new challenges and drive the organization forward.







tech 64 | Certificate

This **Advanced Master's Degree in MBA in HR Recruitment Expert** contains the most complete and updated program on the market.

After the student has passed the evaluations, they will receive their corresponding **Advanced Master's Degree** issued by **TECH Technological University** by tracked delivery*.

The certificate issued by **TECH Technological University** will reflect the qualification obtained in the Advanced Master's Degree, and meets the requirements commonly demanded by labor exchanges, competitive examinations, and professional from career evaluation committees.

Title: Advanced Master's Degree in MBA in HR Recruitment Expert Official N° of hours: 3,000 h.





^{*}Apostille Convention. In the event that the student wishes to have their paper certificate issued with an apostille, TECH EDUCATION will make the necessary arrangements to obtain it, at an additional cost.



Advanced Master's Degree MBA in HR Recruitment Expert

» Modality: online

» Duration: 2 years

» Certificate: TECH Technological University

» Dedication: 16h/week

» Schedule: at your own pace

» Exams: online

