# Advanced Master's Degree MBA in HR Recruitment Expert

# A M D M B A H R R E





# Advanced Master's Degree MBA in HR Recruitment Expert

- » Modality: online
- » Duration: 2 years
- » Certificate: TECH Technological University
- » Dedication: 16h/week
- » Schedule: at your own pace
- » Exams: online

Website: www.techtitute.com/us/school-of-business/advanced-masters-degree/advanced-masters-degree-mba-hr-recruitment-expert

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# 01 Welcome

One of the main assets in all organizations is their human capital. For this reason, it is necessary that the personnel selection processes are carried out in an exhaustive manner, understanding, through the CV, interviews or other resources, what each candidate can contribute to the company. In addition, nowadays, recruitment processes that are carried out online are gaining more and more strength, so human resources managers must have the necessary expertise that allows them to easily understand, through various media, which professional profile should be selected for each position. This TECH program has been designed to help business professionals in a totally relevant area in companies, so that they can carry out selective processes adapted to the needs of the companies, with an international and more committed vision, attending to the social and cultural diversity of the employees.

Advanced Master's Degree MBA in RH Recruitment Expert. TECH Technological University

HR managers will find in this program a unique opportunity to specialize in the recruitment process and be able to select the most suitable employees for each position"

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# 02 Why Study at TECH?

TECH is the world's largest 100% online business school. It is an elite business school, with a model based on the highest academic standards. A world-class centre for intensive managerial skills training.

# Why Study at TECH? | 07 tech

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TECH is a university at the forefront of technology, and puts all its resources at the student's disposal to help them achieve entrepreneurial success"

# tech 08 | Why Study at TECH?

## At TECH Technological University



## Innovation

The university offers an online learning model that combines the latest educational technology with the most rigorous teaching methods. A unique method with the highest international recognition that will provide students with the keys to develop in a rapidly-evolving world, where innovation must be every entrepreneur's focus.

"Microsoft Europe Success Story", for integrating the innovative, interactive multi-video system.



## The Highest Standards

Admissions criteria at TECH are not economic. Students don't need to make a large investment to study at this university. However, in order to obtain a qualification from TECH, the student's intelligence and ability will be tested to their limits. The institution's academic standards are exceptionally high...



# of TECH students successfully complete their studies



## Networking

Professionals from countries all over the world attend TECH, allowing students to establish a large network of contacts that may prove useful to them in the future.



executives trained each year

# 2007

different nationalities



## Empowerment

Students will grow hand in hand with the best companies and highly regarded and influential professionals. TECH has developed strategic partnerships and a valuable network of contacts with major economic players in 7 continents.

500+

collaborative agreements with leading companies

## Talent

This program is a unique initiative to allow students to showcase their talent in the business world. An opportunity that will allow them to voice their concerns and share their business vision.

After completing this program, TECH helps students show the world their talent.



### **Multicultural Context**

While studying at TECH, students will enjoy a unique experience. by studying in a multicultural context. In a program with a global vision, through which students can learn about the operating methods in different parts of the world, and gather the latest information that best adapts to their business idea.

TECH students represent more than 200 different nationalities.



## Why Study at TECH? | 09 tech

TECH strives for excellence and, to this end, boasts a series of characteristics that make this university unique:



### Analysis

TECH explores the student's critical side, their ability to question things, their problem-solving skills, as well as their interpersonal skills.



## Learn with the best

In the classroom, TECH's teaching staff discuss how they have achieved success in their companies, working in a real, lively, and dynamic context. Teachers who are fully committed to offering a quality specialization that will allow students to advance in their career and stand out in the business world.

Teachers representing 20 different nationalities.

At TECH, you will have access to the most rigorous and up-to-date case studies in the academic community"



## **Academic Excellence**

TECH offers students the best online learning methodology. The university combines the Relearning method (a postgraduate learning methodology with the highest international rating) with the Case Study. A complex balance between tradition and state-of-the-art, within the context of the most demanding academic itinerary.



### **Economy of Scale**

TECH is the world's largest online university. It currently boasts a portfolio of more than 10,000 university postgraduate programs. And in today's new economy, **volume + technology = a ground-breaking price**. This way, TECH ensures that studying is not as expensive for students as it would be at another university.

# 03 Why Our Program?

Studying this TECH program means increasing the chances of achieving professional success in senior business management.

It is a challenge that demands effort and dedication, but it opens the door to a promising future. Students will learn from the best teaching staff and with the most flexible and innovative educational methodology.

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We have highly qualified teachers and the most complete syllabus on the market, which allows us to offer you training of the highest academic level"

# tech 12 | Why Our Program?

This program will provide students with a multitude of professional and personal advantages, particularly the following:



## A significant career boost

By studying at TECH, students will be able to take control of their future and develop their full potential. By completing this program, students will acquire the skills required to make a positive change in their career in a short period of time.

70% of participants achieve positive career development in less than 2 years.



# Develop a strategic and global vision of companies

TECH offers an in-depth overview of general management to understand how each decision affects each of the company's different functional areas.

Our global vision of companies will improve your strategic vision.



## Consolidate the student's senior management skills

Studying at TECH means opening the doors to a wide range of professional opportunities for students to position themselves as senior executives, with a broad vision of the international environment.

You will work on more than 100 real senior management cases.



## Take on new responsibilities

The program will cover the latest trends, advances and strategies, so that students can carry out their professional work in a changing environment.

45% of graduates are promoted internally.

## Why Our Program? | 13 tech



### Access to a powerful network of contacts

TECH connects its students to maximize opportunities. Students with the same concerns and desire to grow. Therefore, partnerships, customers or suppliers can be shared.

> You will find a network of contacts that will be instrumental for professional development.



### Thoroughly develop business projects

Students will acquire a deep strategic vision that will help them develop their own project, taking into account the different areas in companies.

20% of our students develop their own business idea.



### Improve soft skills and management skills

TECH helps students apply and develop the knowledge they have acquired, while improving their interpersonal skills in order to become leaders who make a difference.

Improve your communication and leadership skills and enhance your career.



#### Be part of an exclusive community

Students will be part of a community of elite executives, large companies, renowned institutions, and qualified professors from the most prestigious universities in the world: the TECH Technological University community.

We give you the opportunity to train with a team of world renowned teachers.

# 04 **Objectives**

This Advanced Master's Degree MBA in HR, Recruitment Expert from TECH Technological University is a unique opportunity for business professionals who wish to specialize in the recruitment process. In this way, they will acquire the necessary training to develop successfully in a sector of great relevance at a business level, since the human team is one of the main assets of the companies.

Become an expert in personnel selection thanks to the resources offered by this program"

# tech 16 | Objectives

TECH makes the objectives of its students its own. They work together to achieve them.

The Advanced Master's Degree MBA in HR Recruitment Expert will train you to:



Gain a comprehensive view of a company's human resources management



Establish a valuable social network with other participants, teachers, business leaders and coaches to explore the challenges of today's changing environment



Design the personnel selection and recruitment process



Develop cutting-edge methodologies and techniques in people management and talent development within the organization, through a strategic and innovative vision that favors challenges such as digital transformation and its impact on culture, business and talent management



Analyze the decisions of the different areas through the corporate culture model, both nationally and internationally



In-depth knowledge of human resources management and administration processes: Hiring, dismissals, staff restructuring, collective bargaining, incapacity for work

## Objectives | 17 tech



Understand the financial and accounting basis of personnel management



Be familiar with the evolution of personnel selection, especially with regard to diversity in the workplace



Know how to apply coaching techniques and positive psychology to motivate employees



Collaborate and be a valuable asset when recruiting effective and functional professionals for the organizations



Knowledge of the characteristics and components of organizational behavior and organizational culture



Establishment of recruitment plans that promote the development and proper functioning of the organizations

# tech 18 | Objectives



Knowledge of the functioning of contracting procedures and Social Security



Understand and know how to apply the legal system to solve practical cases



Determine the legal regulations applicable to continuing vocational training for employment





Recognize different techniques of personal motivation in conflict resolution



Know the essential aspects of labor law



Obtain a vision of equality and diversity in the workplace



Knowledge of cybersecurity strategies in digital recruitment and selection processes





Be able to prepare an annual performance plan according to the organization within the scope of labor policies and equality at work



Describe the different phases and processes in personnel selection



Handle labor intermediation actions and their distinction with illegal assignment of workers

# 05 **Skills**

The students of this Advanced Master's Degree MBA in HR, Recruitment Expert will have acquired the necessary skills to successfully manage the selection of personnel and be able to choose for the companies in which they work the most suitable employees for each position, providing a mark/sign of quality that will help propel the company to achieving its highest possible performance. This is undoubtedly a unique program that will mark a before and after in your training.

Acquire the necessary skills to successfully manage personnel selection"

## tech 22 | Skills

At the end of this program, the professional will be able to:



Have the ability to plan and organize the management level of an organization according to its structure and design



Knowledge and application of coaching concepts and strategies at the executive level, understanding the neurobiological principles of this process and its possible impact on self-control, personal growth and increased efficiency



Understand strategies for planning and managing Human Resources department projects. Have the ability to design jobs and understand the process and need for audits in this field





Knowledge related to finance, such as financial analysis, investment valuation and purchasing logistics, which will allow an integral vision of the organization to effectively establish the design and operation of the human resources area



Apply talent management strategies, identifying and selecting models and how to apply them efficiently in a particular organization



Establish the appropriate methodology to have an effective communication within the organization, seeking the prevention of conflicts, solving and negotiating the existing ones in order to solve them quickly and effectively



Apply new forms of organization and new work methodologies adapted to digital business





Understand and be able to implement talent management in companies, adapting to diversity, in compliance with labor regulations and respect for human rights



Understanding the importance of management in monitoring corporate social responsibility, taking into account the ethical component in labor, financial, environmental and social aspects



Understand the evolution of Human Resources from an integrated and strategic vision

# tech 24 | Skills

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Establish protocols for detecting professional competencies in digital environments and social networks



Manage bonuses for specific groups on an equal opportunity basis



Describe the new Human Resources policies in the digital era, through performance evaluation scales and observation techniques





Differentiate the types of contracting and contractual termination



Perform wage receipts and apply the contribution elements and wage bases



## Manage different internal and external training programs



Use the methodology, tools and material resources adapted to personnel selection





Analyze the different recruitment tools, both traditional and digital



Manage the employee social security bonus systems



Manage different qualitative and quantitative selection tools, as well as competency-based interviews and situational tests

# 06 Structure and Content

TECH has made available to its students a high-quality educational program, aimed at business professionals who wish to broaden their knowledge in human resources management, specifically in the field of personnel selection. In this way, students will find a very well-structured program that will help them to self-manage their study time in order to achieve a complete learning process adapted to their needs.

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Take a self-directed academic tour through the latest concepts and strategies for personnel selection"

## tech 28 | Structure and Content

## Syllabus

This Advanced Master's Degree MBA in HR, Recruitment Expert by TECH Technological University is an intensive program that prepares students to face challenges and business decisions both nationally and internationally. Its content is designed to promote the development of managerial skills that enable more rigorous decision-making in uncertain environments.

Throughout 3,000 hours of study, students will analyze a multitude of practical cases through individual work, achieving high quality learning that can be applied to their daily practice. It is, therefore, an authentic immersion in real business situations.

This program deals in depth with the main areas of the company and is designed for managers to understand personnel management from a strategic, international and innovative perspective. A plan designed for students, focused on their professional improvement and that prepares them to achieve excellence in the field of human resources management. A program that understands your needs and those of your company through innovative content based on the latest trends, and supported by the best educational methodology and an exceptional faculty, which will provide you with the competencies to solve critical situations in a creative and efficient way.

This program takes place over 24 months and is divided into 19 modules:

Module 1	Strategic HR Management
Module 2	HR Management and Administration Process
Module 3	Organizational Behavior
Module 4	Economic Management and Administration
Module 5	Executive Coaching
Module 6	Talent Management
Module 7	Strategic Communication
Module 8	Ethics and Corporate Social Responsibility
Module 9	Transforming Human Resources in the Digital Era
Module 10	Psychology of Work and Organizations
Module 11	People Management
Module 12	Management and Management of In-Company Training
Module 13	Strategic Management of Equality and Diversity in HR
Module 14	Selection of People (I): Quantitative and Qualitative Methodologies
Module 15	People Selection (II): Digital Era
Module 16	Performance Management and Compensation Policy
Module 17	Management of Labor Intermediation Policies
Module 18	Personal Productivity and Project Management



# Structure and Content | 29 tech

## Where, When and How is it Taught?

TECH offers you the possibility of taking this program completely online. During the 24 months of training, you will be able to access all the contents of this program at any time, allowing you to self-manage your study time.

A unique, key, and decisive educational experience to boost your professional development and make the definitive leap.

# tech 30 | Structure and Content

Мо	dule 1. Strategic HR Management						
1.1	. HR Evolution: An Integrated Vision	1.2.	Strategic Thinking and System	1.3.	Planning and Management of HR Department Projects	1.4.	Strategic Organizational Design
1.5	. Job Design, Recruitment, and Selection	1.6.	Strategic Leadership	1.7.	Auditing and Control of HR Function		
Мо	dule 2. HR Management and Administra	ation P	rocess				
2.1	. Labor Recruitment	2.2.	Labor Intermediation	2.3.	Labor Relations and Information Technology	2.4.	Layoffs and Restructuring of the Workforce
2.5	. Collective Bargaining	2.6.	Occupational Disability and Health	2.7.	Occupational Health and Quality		
Мо	dule 3. Organizational Behavior						
3.1	. Organizational Culture	3.2.	Organizational Structure	3.3.	Organization Management	3.4.	Behavior and Organizational Changes
3.5	. Power and Politics	3.6.	HR Department Organization	3.7.	People in Organizations	3.8.	Knowledge management
N	<b>Iodule 4.</b> Economic Management and A	dminis	tration				
4	.1. Financial and Accounting Basis for HR Management	4.2	. Financial Diagnosis	4.3.	Analysis of the Income Statement Profit and Loss	4.4.	Compensation Policy Management
4	.5. Compensation and Non-Economic Benefits						

# Structure and Content | 31 tech

Mod	ule 5. Executive Coaching						
5.1.	Neuromanagement	5.2.	Self-control and Self-efficacy	5.3.	Coaching	5.4.	Positive Psychology
5.5.	Management and Emotional Intelligence	5.6.	Empathy and Collaboration	5.7.	Time Management		
Mod	ule 6. Talent Management						
6.1.	Job Analysis	6.2.	Selection, Group Dynamics and HR Recruitment	6.3.	Human Resources Management by Competencies	6.4.	Performance Evaluation and Compliance Management
6.5.	Training Management	6.6.	Talent Management	6.7.	Innovation in Talent and People Management	6.8.	Motivation
6.9.	Employer Branding	6.10.	Development of High Performance Teams				

## Module 7. Strategic Communication

7.1. Interpersonal Communication

Module 8. Ethics and Corporate Social I	Responsibility
8.1. The Managerial Role and CSR	8.2. Corporate Responsibility

# tech 32 | Structure and Content

#### Module 9. Transforming Human Resources in the Digital Era

- 9.1. New Forms of Organization and New Work Methodologies
- 9.2. Digital Skills and Professional Brand

9.3. HR and Data Analysis

#### 9.4. Managing People in the Digital Age

#### Module 10. Psychology of Work and Organizations

#### 10.1. Approach to Work and Organizational Psychology

- 10.1.1. Definition and Historical Conceptualization 10.1.2. Application of the Psychology of Work and
- Organizations 10.1.3. Psychological Pictures in the Workplace

#### 10.5. Social Psychology of Conflict and Negotiation

- 10.5.1. Social Conflict (The Human Group and its Cognitive Components in a Group)10.5.2. The Human Group: Collective Processes
- 10.5.3. Stimulation of Conflict

#### 10.2. Organizational Structure

10.6. Psychosocial Foundations

of Human Behavior

Behavior

10.6.2. Values

10.6.3. Perception

10.6.5. Commitment

10.6.4. Learning

10.6.1. Psychological Foundations of Human

- 10.2.1. Organizational Structure: The Organizational Chart
- Structure: Types of Business Groups
   Information Processing and Exchange in the Organization

#### 10.3. Organizational Climate

- 10.3.1. Concept of Organizational Climate
- 10.3.2. The Importance of Establishing an Organizational Culture in the Company and its Impact on the Worker
- 10.3.3. Organizational Climate Assessment

#### 10.7. Job Orientation

- 10.7.1. Contextualization of Guidance in the World of Work
- 10.7.2. Career Guidance in Lifelong Work-Based Learning: Skills
- 10.7.3. Digital Transformation in Career Guidance
- 10.7.4. International Organizations in Vocational and Professional Guidance

# 10.4. The Positive and Creative Context in Organizations

- 10.4.1. Introduction to the Positive Context
- 10.4.2. Handling Turbulent Contexts and Dispensers
- 10.4.3. Mediation Actions
- 10.4.4. Organizational Change

#### 10.8. Leadership, Change, Innovation and Development

- 10.8.1. Introduction and Definition of Leadership
- 10.8.2. Leadership Typologies
- 10.8.3. Leadership Competencies Focused on Change and Innovation

#### 10.9. Personality, Attitudes and Values in the Work Environment

- 10.9.1. Conceptualization of Personality
- 10.9.2. Personality Theories
- 10.9.3. Relationship between Attitudes and Personality
- 10.9.4. Personality and Work Environment

#### 10.10. Motivation and Job Satisfaction

- 10.10.1. Motivation: Types (Extrinsic and Intrinsic)
- 10.10.2. Motivation and Personality
- 10.10.3. Job Satisfaction and Fulfilment

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Module 11. People Management			
<ul> <li>11.1. Introduction to Personnel Management</li> <li>11.1.1. Human Resources in the Company</li> <li>11.1.2. Personnel Administration Management in Human Resources (HR)</li> </ul>	<b>11.2. Recruitment Modalities</b> 11.2.1. The Work Contract 11.2.2. Types of Contracts 11.2.3. Types of Contract Termination	<b>11.3. The Payroll Receipt (I)</b> 11.3.1. Salary 11.3.2. Salary Payments 11.3.3. Extra Salary Payments	<b>11.4. The Payroll Receipt (II): Calculation</b> 11.4.1. Payroll Structure 11.4.2. Contribution Bases 11.4.3. Payroll Accounting
<b>11.5. The Payroll Receipt (III): Deductions</b> 11.5.1. Deductions 11.5.2. Taxes 11.5.3. Social Security 11.5.4. Other Deduction Types	<ul> <li>11.6. Working Hours, Vacations and Leave</li> <li>11.6.1. Workday</li> <li>11.6.2. Vacations</li> <li>11.6.3. Work Permits</li> <li>11.6.4. Disabilities</li> </ul>	<b>11.7. Taxes</b> 11.7.1. The Tax System 11.7.2. Tax Obligations of Employees 11.7.3. Employer's Tax Obligations	<ul> <li>11.8. Technological Tools for Payroll Processing</li> <li>11.8.1. The ERP Concept</li> <li>11.8.2. Importance in Payroll Management</li> <li>11.8.3. Most Common Programs</li> </ul>
<b>11.9. Compensation and Benefits</b> 11.9.1. Compensation and Benefits Administration 11.9.2. Benefits in Excess of the Law 11.9.3. Emotional Salary 11.9.4. Home Office	<ul> <li>11.10. Equal Opportunity in Personnel Administration</li> <li>11.10.1. Equal Opportunity as Part of Organizational Culture</li> <li>11.10.2. Gender Equity</li> <li>11.10.3. Social Responsibility</li> </ul>		

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12.1. In-company Training	12.2. Training Planning	12.3. Assessment of Training Needs	12.4. Training Methods	
12.1.1. Training Concept, Objectives and Actors 12.1.2. Training as an Element of Business Strategy	12.2.1. Element of Training Planning 12.2.2. Budget Management	12.3.1. Detection of DNC Training Needs 12.3.2. Techniques and Data Collection 12.3.3. Analysis and Valuation	12.4.1. On-the-job Training 12.4.2. Off-the-job Training 12.4.3. Training in Digital Environments: elearning 12.4.4. Blended Training	
<ul> <li>12.5. Design and Programming of Training Actions</li> <li>12.5.1. Concept of Design and Programming of Training Actions</li> <li>12.5.2. Definition of the Objective and Contents of the Training Actions</li> <li>12.5.3. Methodology of Teaching in Training Activities</li> </ul>	<ul> <li>12.6. The Dual Education System</li> <li>12.6.1. Origin of Dual Training and Reference Countries</li> <li>12.6.2. Labor Aspects of the Dual Training Context</li> <li>12.6.3. Training Aspects of the Dual Training Context</li> <li>12.6.4. Perspectives and Evolution of Dual Training</li> </ul>	<b>12.7. Legal Framework for Training</b> 12.7.1. Art. 123 12.7.2. Federal Labor Law 12.7.3. Collective Bargaining Agreements	<ul> <li>12.8. The Cost of Training in the Organization</li> <li>12.8.1. Direct Training Costs</li> <li>12.8.2. Indirect Training Costs</li> </ul>	
12.9. The Economic Impact of Proper Training in the Company	12.10. In-house Training Inspections and Audits 12.10.1. Government Inspections 12.10.2. External Audits 12.10.3. Risks in Case of Non-compliance	<b>12.11. High Specialty Training</b> 12.11.1. High-risk Positions 12.11.2. Special Training Programs		

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### Module 13. Strategic Management of Equality and Diversity in HR

#### 13.1. Government Employment Programs and Policies

- 13.1.1. Knowledge of Current Governmental Employment Policies
- 13.1.2. Employment Subsidy Programs
- 13.1.3. Government as a Provider of Employment

#### 13.5. Youth and First Job Programs

- 13.5.1. Policies for Interns and Trainees in the Company
- 13.5.2. Government Programs
- 13.5.3. Challenges of Youth Employment in the Context of Digital Transformation

#### 13.2. Poverty and Social Exclusion Policies

- 13.2.1. Conceptualization of Poverty in Socio-economic Terms
- 13.2.2. Legal and Social Contextualization
- 13.2.3. Poverty and Social Inclusion in Employment Policies

#### 13.6. Pensions and Retirement

13.6.1. Corresponding Laws13.6.2. Pension or Retirement Eligibility

#### 13.3. Social Groups and Employment Difficulties

- 13.3.1. Identification of Social Groups
- 13.3.2. Exclusionary Labor Practices
- 13.3.3. Programs and Laws Protecting Social Groups

#### 13.7. Women and Work (I): Gender Violence

- 13.7.1. Contextualization of Gender Violence
- 13.7.2. Business Programs Against Gender Violence
- 13.7.3. Promoting Employment Among Women Victims of Gender-Based Violence

#### 13.4. Disability in the Work Environment

13.4.1. Conceptualization of Disability 13.4.2. Inclusion Programs in the Company 13.4.3. Government Incentives

13.4.3. Government incentives

#### 13.8. Women and Work (II): Discrimination and Marginalization in Employment

- 13.8.1. Women in the Labor Context Throughout History
- 13.8.2. Employment Discrimination
- 13.8.3. Productive Sectors with Greater Employability for Women

#### 13.9. Immigration and Labor

13.9.1. Types of Immigrants

13.9.2. Government Programs 13.9.3. Work Permits

## 13.10. International Personnel

### Management

13.10.1. Global Companies13.10.2. Immigrants and Expatriates

- 13.10.2. Fostering a Global Corporate Culture
- 13.10.3. Fostering a Global Corporate C

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<ul> <li>14.1. Introduction to Personnel Management</li> <li>14.1.1. Personnel Selection</li> <li>14.1.2. Stages of Personnel Selection</li> </ul>	<b>14.2. Recruitment: Techniques</b> 14.2.1. Internal Recruitment Sources 14.2.2. External Recruitment Sources 14.2.3. Digital Recruitment: e-Recruitment	<ul> <li>14.3. Quantitative Personnel Selection Tests</li> <li>14.3.1. Psychometrics</li> <li>14.3.2. Psychometric Tests</li> <li>14.3.3. Skills or Knowledge Tests</li> </ul>	<ul> <li>14.4. Psychological Tests in the Work Environment</li> <li>14.4.1. Intelligence Test</li> <li>14.4.2. The Personality Test</li> <li>14.4.3. Test of Specific Competences</li> </ul>
<ul> <li>14.5. Qualitative Personnel Selection Tests</li> <li>14.5.1. Role Play</li> <li>14.5.2. Asessment Center</li> <li>14.5.3. Group Dynamics</li> </ul>	<ul> <li>14.6. Evaluation of the Effectiveness and Efficiency of Selection Processes</li> <li>14.6.1. Methods of Quantitative Assessment of Selection Processes</li> <li>14.6.2. Methods for Qualitative Assessment of Selection Processes</li> </ul>	<b>14.7. On Boarding</b> 14.7.1. Welcoming Protocols 14.7.2. Induction 14.7.3. Organizational Culture Attachment Strategy 14.7.4. Adjustment Interview	<ul> <li>14.8. Incorporation of Equal Opportunities in the Quantitative and Qualitative Selection Processes</li> <li>14.8.1. Equal Opportunities in Organizations</li> <li>14.8.2. Protocols for Incorporating Equal Opportunity in the Selection and Promotion Processes</li> </ul>

14.9.1. Life and Career Plan 14.9.2. Replacement Letters 14.9.3. Promotion Processes

14.10.1. Employer Branding and its Importance
14.10.2. Online Corporate Branding Tools (website, social networks, blogs)
14.10.3. Offline Corporate Branding Tools: Job Fairs, Media Impact

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#### Module 15. People Selection (II): Digital Era

#### 15.1. Job Skills in the Digital Era

- 15.1.1. Concept of Competence
- 15.1.2. Competencies and Careers of the Future in the Fourth Industrial Revolution
- 15.1.3. National and International Frameworks of Professional c-Competencies

#### 15.2. Introduction to the 2.0 Environment and Selection

- 15.2.1. Advantages of the 2.0 Environment in Recruitment and Selection
- 15.2.2. Main Means to Carry Out Online Selection Processes

#### 15.3. Analysis of Professional Competencies in the Business Environment

- 15.3.1. Identification of Competency Needs in the Job Positions
- 15.3.2. Elaboration of the Dictionary of Competencies

#### 15.7. Headhunting and the Recruitment of Digital Human Talent

- 15.7.1. Headhunting
- 15.7.2. Job Mapping
- 15.7.3. Online Talent Management
- 15.7.4. International Recruitment

#### 15.4. Personnel Selection by **Professional Competencies**

- 15.4.1. Competency-based Selection Interview
- 15.4.2. STAR Methodology
- 15.4.3. Asessment Center
- 15.4.4. Evaluation of the Competency-based Selection Process

15.8. Intranet as a Communication

15.8.1. Intranet: Operation, Concepts and Definitions

15.8.4. Intranet Implementation in HR Processes

and Selection Tool

15.8.2. Operation of an Intranet

15.8.3. Types of Intranet

#### 15.5. E-Recruitment, Nethunting and Employer Branding

- 15.5.1. Social Reputation and Employer Branding
- 15.5.2. Social Media recruiting
- 15.5.3. Inbound recruitment
- 15.5.4. Mobile recruitment
- 15.5.5. The new e-Recruitment professionals: The Nethunters

#### 15.9. Development of Digital Competencies

- 15.9.1. Detection of Transversal Digital Competencies
- 15.9.2. Digital Skills Training in the Business Environment

#### Processes in Digital Environments 15.6.1. Big Data Analysis in the Identification of Professional Competences

15.6.2. Algorithmics in the Selection of People

15.6. Competency-based Selection

- (Job Portals 2.0) 15.6.3. Gamification Tests
- 15.6.4. Networking and Personal Branding

#### 15.10. Digital Culture and Workers' Inherent Digital Rights

#### 15.10.1. Society 3.0 15.10.2. Cybersecurity and Personal Data Protection

Module 16. Performance Management and	d Compensation Policy		
<ul> <li>16.1. Introduction to Performance Management and Management by Objectives</li> <li>16.1.1. The Impact of the Digital Era on Professional Performance</li> <li>16.1.2. Digital Transformation in Companies</li> </ul>	<ul> <li>16.1.3. New Human Resources Policies in the Digital Era</li> <li>16.1.4. New Work Environments</li> <li>16.1.5. Performance Evaluation: What is it and What is it for?</li> <li>16.1.6. Performance Evaluation Models</li> </ul>	<ul> <li>16.2. The Performance Management Cycle</li> <li>16.2.1. New Work Environments</li> <li>16.2.2. Phases of the Performance Management Cycle</li> <li>16.2.3. Models in Work Systems</li> </ul>	<ul> <li>16.3. Performance Planning</li> <li>16.3.1. Initial Design of the Performance Evaluation: Company Analysis</li> <li>16.3.2. Setting Individual and Group Objectives</li> <li>16.3.3. Performance Metrics</li> <li>16.3.4. Competency-based Evaluation Systems</li> </ul>
<ul> <li>16.4. Performance Monitoring</li> <li>16.4.1. Management of the Corporate Talent Map</li> <li>16.4.2. Individual and Group Action Plan Follow-up Mechanisms: Observation, Coaching and Feedback Techniques</li> <li>16.4.3. Recognition Plans</li> </ul>	<ul> <li>16.5. Performance Evaluation</li> <li>16.5.1. Key Points in Performance Appraisal: Objectives, Competencies and Project/Team</li> <li>16.5.2. Definition of Evaluation Scales and Parameters of Excellence</li> <li>16.5.3. The Application of the Evaluation</li> </ul>	<ul> <li>16.6. Underperformance Management</li> <li>16.6.1. Observation Techniques</li> <li>16.6.2. Incentive Motivation and Coaching Methodologies</li> <li>16.6.3. Recovery Plan</li> </ul>	<ul> <li>16.7. Remuneration Policy</li> <li>16.7.1. Regulation of Work and Remuneration</li> <li>16.7.2. Establishment of the General Compensation System</li> <li>16.7.3. Variable Remuneration</li> <li>16.7.4. Control Systems</li> </ul>
<b>16.8. Legal and Labor Aspects</b> of Remuneration 16.8.1. Legal Framework 16.8.2. Application	<ul> <li>16.9. Annual Planning of Performance Plans</li> <li>16.9.1. Design and Development of an Annual Performance Plan</li> <li>16.9.2. Analysis of Results</li> </ul>	<b>16.10. Additional Compensation Aspects</b> 16.10.1. Pension Plans 16.10.2. Other Special Situations	

# Structure and Content | 39 tech

#### Module 17. Management of Labor Intermediation Policies

#### 17.1. Labor Intermediation in the Common Portfolio of the National Employment System Services

- 17.1.1. Labor Intermediation
- 17.1.2. The New Role of Public Employment Services
- 17.1.3. Discrimination in Access to Employment

#### 17.5. Recruitment Activities

- 17.5.1. Conceptualization of Recruitment: Typologies
- 17.5.2. Recruitment Procedures in the Digital era: e-Recruitment
- 17.5.3. Recruitment in the Collaborating Placement Agencies

#### 17.9. Public-Private Collaboration in Labor Intermediation

- 17.9.1. European Public-Private Partnership Models
- 17.9.2. The Public-Private Partnership Framework Agreement after the Labor Reform
- 17.9.3. The Convergence of Training Obligations with the Public Employment Services

#### 17.2. Labor Intermediation

- 17.2.1. Conceptualization of Intermediation: Basic Principles
- 17.2.2. Labor Intermediation and Professional Orientation
- 17.2.3. Labor Intermediation Within Active Employment Policies in Public Services
- 17.2.4. Collaborating Agents in the Outsourcing of Intermediation: Recruitment Agencies and Temporary Employment Agencies

#### 17.6. Personalized Itineraries of Orientation and Labor Market Insertion

- 17.6.1. Basic Aspects and Elements that Include it 17.6.2. Elaboration of Personalized Itineraries of
- Orientation and Labor Market Insertion 17.6.3. Special Considerations for Groups with Labor Market Insertion Difficulties

### 17.10. Challenges of Labor Intermediation Policies in the

#### Digital Era

17.10.1. Labor Intermediation in Telematic **Employment Agencies** 17.10.2. Labor Mobility and Globalization in Employment Policies 17.10.3. Job Prospecting in the Digital Era

#### 17.3. Job Prospecting (I)

- 17.3.1. Statistical Data on the Business Fabric
- 17.3.2. Sources of Labor Market Information 17.3.3. Current Labor Market Indicators
- 17.3.4. Employment Opportunities

17.7. The Sanctioning Regime

17.7.2. The Training Sanctioning Regime

for Brokerage Activities

17.7.1. Lack of Penalties for the Recruitment of

Irregular Labor Orientation and Placement

#### 17.4. Job Prospecting (II)

- 17.4.1. Diagnosis and Analysis of the Labor Market
- 17.4.2. Prospecting and its Phases: Approaching the Company and Recruiting Plan
- 17.4.3. Loyalty and Evaluation of the Relationship with Companies
- 17.4.4. Management of the Employment Demand and Accompaniment to the Company

#### 17.8. Illegal Assignment of Workers: **Regulatory Framework**

- 17.8.1. Successive Reforms of the Concept and the Current Identification of Illegal Assignment
- 17.8.2. Illegal Intercompany Transfers
- 17.8.3. Consequences of Unlawful Assignment

Module 18. Personal Productivity and Proje	ect Management		
<ul> <li>18.1. Time Management</li> <li>18.1.1. Use of Time</li> <li>18.1.2. Time Planning: Time Thieves</li> <li>18.1.3. Development of Operational Plans and Management Control</li> <li>18.1.4. New Technologies at the Disposal of Time: Outlook, Microsoft Project</li> </ul>	<ul> <li>18.2. Personal Energy Management</li> <li>18.2.1. Personal Competencies and Management Skills</li> <li>18.2.2. Interpersonal Skills</li> <li>18.2.3. Conflict Resolution</li> </ul>	<ul> <li>18.3. Personal Stress Management Strategies</li> <li>18.3.1. Stress: Basic Concepts and its Role in Survival</li> <li>18.3.2. Eustress and Distress</li> <li>18.3.3. Stress Management Strategies: Cognitive, Behavioral and Emotional</li> </ul>	<b>18.4. Project Planning and Control</b> 18.4.1. Scope Management 18.4.2. Project Schedule Management 18.4.3. Project Cost Management
<ul> <li>18.5. Project Quality Management</li> <li>18.5.1. Planning, Quality Assurance and Quality Control: Applicable Regulations</li> <li>18.5.2. Project Risk Management and Technical Tools for Project Risk Management</li> </ul>	<ul> <li>18.6. People Management</li> <li>18.6.1. Leadership Management and Team Management in Human Resources</li> <li>18.6.2. Corporate Responsibility and Ethics of the Project Manager</li> </ul>	<ul> <li>18.7. Legal Aspects of Project Management</li> <li>18.7.1. Recruitment Management</li> <li>18.7.2. Procurement Planning (The Purchasing Cycle)</li> <li>18.7.3. Contract Administration and Procurement</li> </ul>	<ul> <li><b>18.8. Project Financing</b></li> <li>18.8.1. Economic-Financial and Risk Analysis</li> <li>18.8.2. Financing Mechanisms</li> <li>18.8.3. Program Financial Management (Budget, Program Control, Program Closing)</li> </ul>
<b>18.9. Communication and Project Sales</b> 18.9.1. Communication and Stakeholder	18.9.4. Information Management 18.9.5. ISO Business School 10006 18.9.5.1. UNE 412001: Practical Guide to		

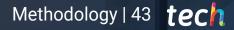
- 18.9.1. Confinding and Stakeholder
  Management
  18.9.2. Project Sale Management
  18.9.3. Quality Assessment in Knowledge Management and Project Management Trends
- 18.9.5.1. UNE 412001: Practical Guide to Knowledge Management 18.9.5.2. Tiwana Methodology



# 07 **Methodology**

This academic program offers students a different way of learning. Our methodology uses a cyclical learning approach: **Relearning.** 

This teaching system is used, for example, in the most prestigious medical schools in the world, and major publications such as the **New England Journal of Medicine** have considered it to be one of the most effective.





Discover Relearning, a system that abandons conventional linear learning, to take you through cyclical teaching systems: a way of learning that has proven to be extremely effective, especially in subjects that require memorization"

## tech 44 | Methodology

## TECH Business School uses the Case Study to contextualize all content

Our program offers a revolutionary approach to developing skills and knowledge. Our goal is to strengthen skills in a changing, competitive, and highly demanding environment.

666 At TECH, you will experience a learning methodology that is shaking the foundation methodology that is shaking the foundations of traditional universities around the world"



This program prepares you to face business challenges in uncertain environments and achieve business success.

# Methodology | 45 tech



Our program prepares you to face new challenges in uncertain environments and achieve success in your career.

## A learning method that is different and innovative

This TECH program is an intensive educational program, created from scratch to present executives with challenges and business decisions at the highest level, whether at the national or international level. This methodology promotes personal and professional growth, representing a significant step towards success. The case method, a technique that lays the foundation for this content, ensures that the most current economic, social and business reality is taken into account.



You will learn, through collaborative activities and real cases, how to solve complex situations in real business environments"

The case method has been the most widely used learning system among the world's leading business schools for as long as they have existed. The case method was developed in 1912 so that law students would not only learn the law based on theoretical content. It consisted of presenting students with real-life, complex situations for them to make informed decisions and value judgments on how to resolve them. In 1924, Harvard adopted it as a standard teaching method.

What should a professional do in a given situation? This is the question we face in the case method, an action-oriented learning method. Throughout the program, the studies will be presented with multiple real cases. They must integrate all their knowledge, research, argue and defend their ideas and decisions.

# tech 46 | Methodology

## **Relearning Methodology**

TECH effectively combines the Case Study methodology with a 100% online learning system based on repetition, which combines different teaching elements in each lesson.

We enhance the Case Study with the best 100% online teaching method: Relearning.

Our online system will allow you to organize your time and learning pace, adapting it to your schedule. You will be able to access the contents from any device with an internet connection.

At TECH you will learn using a cutting-edge methodology designed to train the executives of the future. This method, at the forefront of international teaching, is called Relearning.

Our online business school is the only one in the world licensed to incorporate this successful method. In 2019, we managed to improve our students' overall satisfaction levels (teaching quality, quality of materials, course structure, objectives...) based on the best online university indicators.



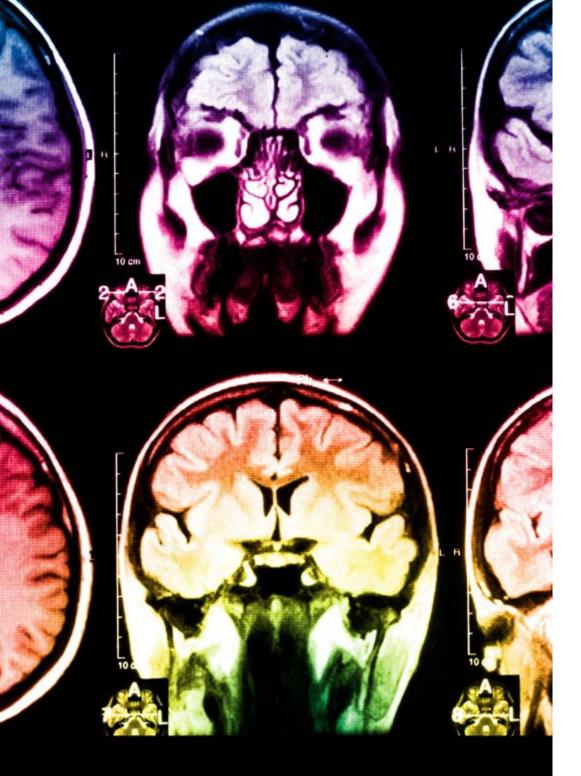
## Methodology | 47 tech

In our program, learning is not a linear process, but rather a spiral (learn, unlearn, forget, and relearn). Therefore, we combine each of these elements concentrically. With this methodology we have trained more than 650,000 university graduates with unprecedented success in fields as diverse as biochemistry, genetics, surgery, international law, management skills, sports science, philosophy, law, engineering, journalism, history, markets, and financial instruments. All this in a highly demanding environment, where the students have a strong socio-economic profile and an average age of 43.5 years.

Relearning will allow you to learn with less effort and better performance, involving you more in your specialization, developing a critical mindset, defending arguments, and contrasting opinions: a direct equation to success.

From the latest scientific evidence in the field of neuroscience, not only do we know how to organize information, ideas, images and memories, but we know that the place and context where we have learned something is fundamental for us to be able to remember it and store it in the hippocampus, to retain it in our long-term memory.

In this way, and in what is called neurocognitive context-dependent elearning, the different elements in our program are connected to the context where the individual carries out their professional activity.



## tech 48 | Methodology

This program offers the best educational material, prepared with professionals in mind:



#### **Study Material**

All teaching material is produced by the specialists who teach the course, specifically for the course, so that the teaching content is highly specific and precise.

These contents are then applied to the audiovisual format, to create the TECH online working method. All this, with the latest techniques that offer high quality pieces in each and every one of the materials that are made available to the student.

30%

10%

8%

3%



#### Classes

There is scientific evidence suggesting that observing third-party experts can be useful.

Learning from an Expert strengthens knowledge and memory, and generates confidence in future difficult decisions.



#### **Management Skills Exercises**

They will carry out activities to develop specific executive competencies in each thematic area. Practices and dynamics to acquire and develop the skills and abilities that a high-level manager needs to develop in the context of the globalization we live in.



#### **Additional Reading**

Recent articles, consensus documents and international guidelines, among others. In TECH's virtual library, students will have access to everything they need to complete their course.

## Methodology | 49 tech



#### **Case Studies**

Students will complete a selection of the best case studies chosen specifically for this program. Cases that are presented, analyzed, and supervised by the best senior management specialists in the world.



#### **Interactive Summaries**

The TECH team presents the contents attractively and dynamically in multimedia lessons that include audio, videos, images, diagrams, and concept maps in order to reinforce knowledge.

This exclusive educational system for presenting multimedia content was awarded by Microsoft as a "European Success Story".



30%



#### **Testing & Retesting**

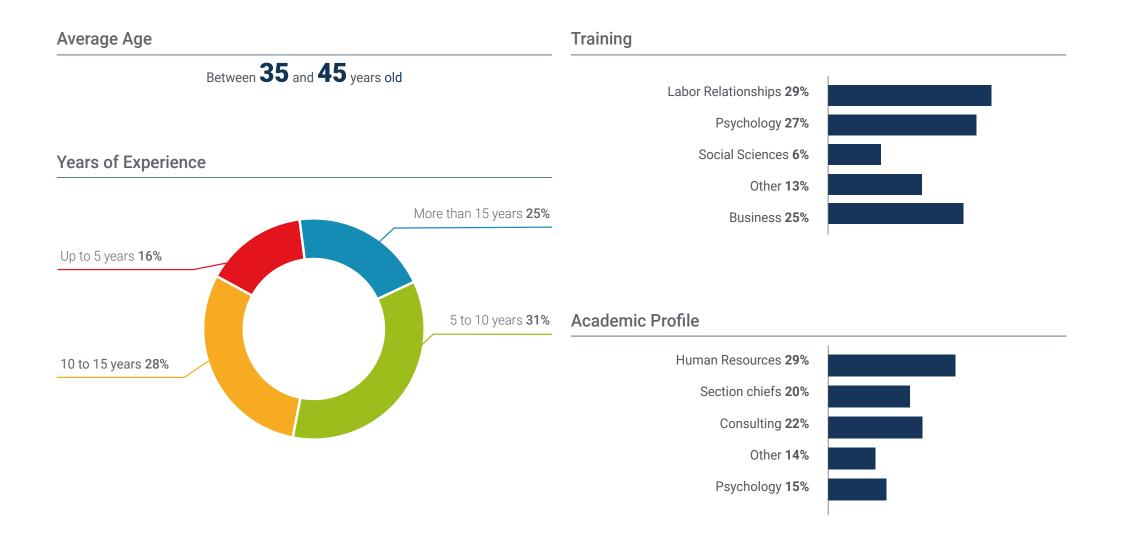
We periodically evaluate and re-evaluate students' knowledge throughout the program, through assessment and self-assessment activities and exercises, so that they can see how they are achieving their goals.

# 08 Our Students' Profiles

This academic program by TECH Technological University is aimed at professionals with extensive experience in the sector who, aware of the importance of continuing their studies throughout their working life, have decided to broaden their training with an Advanced Master's Degree in which they will find the most relevant information on human resources management and the personnel selection process. A program that will, undoubtedly, give more visibility to your CV.

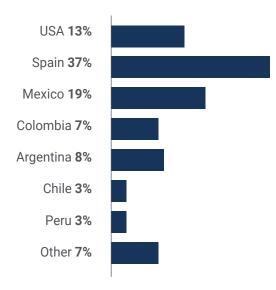
5 TECH students are professionals with extensive experience who are looking for a better job"

# tech 52 | Our Students' Profiles



## Our Students' Profiles | 53 tech

## **Geographical Distribution**





# Mr. Jaime González

#### **HR Director**

"This program has provided me with the knowledge I need to handle myself with ease in my work practice. In this way, I have been able to update myself on new strategies in the personnel selection process, achieving greater confidence in my work and my way of acting. In addition, its 100% online methodology has been essential to be able to study without problems, combining the completion of the program with the rest of my obligations"

# 09 Impact on Your Career

The completion of this program will provide students with the necessary skills to develop professionally in an indispensable area in any business. In this way, human resources managers will have in their hands in order the most innovative tools to carry out the selection processes in an effective and efficient way, incorporating into their companies the most qualified personnel for each position. Undoubtedly, a unique program that will give a boost to your career.

A unique program that will mark a before and after in the training of professionals"

## Are you ready to take the leap? Excellent professional development awaits you.

This Advanced Master's Degree MBA in HR, Recruitment Expert by TECH Technological University is an intensive program that prepares students to face challenges and business decisions both nationally and internationally. Its main objective is to promote your personal and professional growth Helping them achieve success.

Therefore, those who wish to improve themselves, achieve a positive change at a professional level and interact with the best, will find their place at TECH.

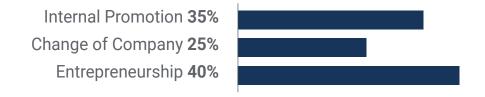
A large percentage of our students achieve employment success after studying with us.

If you want to make a positive change in your profession, do not miss the opportunity to specialize in TECH.

## When the change occurs



## Type of change



## Salary increase

This program represents a salary increase of more than **25%** for our students.





# 10 Benefits for Your Company

Business professionals who complete this Advanced Master's Degree will not only experience personal and academic growth, but will also bring a new business vision to their company more adapted to the needs of the 21st century. And they will achieve this with a high-quality program that incorporates the latest and most up-to-date information in this field, so that students can get up to date in a fundamental area of business.

Benefits for Your Company | 59 **tech** 

GG The co to cho

The completion of this program will allow you to choose the most qualified employees for each position with complete confidence"

# tech 60 | Benefits for Your Company

Developing and retaining talent in companies is the best long-term investment.



### Intellectual Capital and Talent Growth

The executive will introduce the company to new concepts, strategies, and perspectives that can bring about significant changes in the organization.



### Building agents of change

The manager will be able to make decisions in times of uncertainty and crisis, helping the organization overcome obstacles.



# Retaining high-potential executives to avoid talent drain

This program strengthens the link between the company and the executive and opens new avenues for professional growth within the company.



### Increased international expansion possibilities

Thanks to this program, the company will come into contact with the main markets in the world economy.



## Benefits for Your Company | 61 tech



## Project Development

The manager will be work on a current project or develop new projects in the field of R&D or Business Development within their company.



### Increased competitiveness

This Advanced Master's Degree will equip students with the skills to take on new challenges and drive the organization forward.

# 11 **Certificate**

This Advanced Master's Degree in MBA in HR Recruitment Expert guarantees you, in addition to the most rigorous and updated training, access to a Advanced Master's Degree issued by TECH Technological University.

Certificate | 63 tech

Successfully complete this program and receive your university degree without travel or laborious paperwork"

## tech 64 | Certificate

This **Advanced Master's Degree in MBA in HR Recruitment Expert** contains the most complete and updated program on the market.

After the student has passed the evaluations, they will receive their corresponding **Advanced Master's Degree** issued by **TECH Technological University** by tracked delivery\*.

The diploma issued by **TECH Technological University** will reflect the qualification obtained in the Advanced Master's Degree, and meets the requirements commonly demanded by labor exchanges, competitive examinations, and professional from career evaluation committees.

Title: Advanced Master's Degree in MBA in HR Recruitment Expert Official N° of hours: 3,000 h.

	technological university
	Awards the following DIPLOMA to
	Mr./Ms, with identification number For having successfully passed and accredited the following program
	ADVANCED MASTER'S DEGREE
	MBA in HR Recruitment Expert
	This is a qualification awarded by this University, equivalent to 3,000 hours, with a start date of dd/mm/yyyy and an end date of dd/mm/yyyy.
	TECH is a Private Institution of Higher Education recognized by the Ministry of Public Education as of June 28, 2018.
- Tere	June 17, 2020
This qualification must always be a	accompanied by the university degree issued by the competent authority to practice professionally in each country. Unique TECH Code: AFWORD233 techtitute.com/certificates

Year	Subject	Hours	Туре	Year	Subject	Hours	Туре
1°	Strategic HR Management	180	CO	2°	Management and Management of in-company	165	CO
1°	HR Management and Administration Process	180	CO		Training		
1°	Organizational Behavior	165	CO	2°	Strategic Management of Equality and Diversity	165	CO
1°	Economic Management and Administration	165	CO		in HR		
1°	Executive Coaching	165	CO	2°	Selection of people (I): Quantitative and	165	CO
1°	Talent Management	165	CO		Qualitative Methodologies		
1°	Strategic Communication	165	CO	2°	People Selection (II): Digital Era	165	CO
1°	Ethics and Corporate Social Responsibility	165	CO	2°	Performance Management and Compensation	165	CO
1°	Transforming Human Resources in the Digital Era	165	CO		Policy		
1°	Psychology of Work and Organizations	165	CO	2°	Management of Labor Intermediation Policies	165	CO
1°	People Management	165	CO	2°	Personal Productivity and Project Management	165	CO

\*Apostille Convention. In the event that the student wishes to have their paper diploma issued with an apostille, TECH EDUCATION will make the necessary arrangements to obtain it, at an additional cost.



# Advanced Master's Degree MBA in HR Recruitment Expert

- » Modality: online
- » Duration: 2 years
- » Certificate: TECH Technological University
- » Dedication: 16h/week
- » Schedule: at your own pace
- » Exams: online

# Advanced Master's Degree MBA in HR Recruitment Expert

